



Nelson City Council
te kaunihera o whakatū



ANNUAL REPORT 2013 – 14
FOR THE YEAR ENDED 30 JUNE 2014

CONTENTS

Foreword from Mayor and Chief Executive.....	4
Statement of compliance and responsibility.....	5
Audit Report.....	6
Community outcomes and Council priorities.....	11
Overview of the year: July 2013 to June 2014.....	12
Working with Māori.....	15
Council activities: year ended 30 June 2014.....	17
Transport including roads and footpaths.....	18
Water supply.....	24
Wastewater.....	30
Stormwater.....	35
Flood protection.....	40
Environment.....	45
Social including arts and heritage.....	55
Parks and active recreation.....	62
Economic.....	69
Corporate.....	75
Summary of capital expenditure over \$100,000.....	81
Financial statements: year ended 30 June 2014.....	86
Statement of comprehensive income.....	87
Statement of changes in equity.....	88
Balance sheet.....	89
Statement of cash flows.....	91
Funding impact statement.....	92
Financial prudence.....	94
Summary of individual rates and uniform annual charges.....	98
Notes to the accounts.....	99
Performance of CCTOs, CCOs and other companies.....	152
Port Nelson Ltd.....	152
Nelmac Ltd.....	153
Nelson Airport Ltd.....	155
Nelson Tasman Tourism Ltd.....	157
Stoke Heights (Ridgeways) Joint Venture.....	159
Nelson Regional Economic Development Agency.....	160
Tasman Bays Heritage Trust.....	164
The Bishop Suter Trust.....	169
Contact us.....	171



FOREWORD: MAYOR AND CHIEF EXECUTIVE

It is a pleasure to introduce the first Annual Report for the current term of Council. The 2013 election delivered new faces to the Council table and an opportunity to refocus. Early in the new term Council made a deliberate decision to finish jobs that had been started and to engage early with the community on new ideas.

Both elected members and Council staff share the same passion for making Nelson an even better place. Looking back to July 2013, much has happened in our city and as a community we have achieved some major milestones. We have also had to address challenges.

The year began on a high when Nelson was named as one of the 14 host cities for the ICC 2015 Cricket World Cup. Three matches will be played at Saxton Oval during summer 2015, filling Nelson with visitors and vibrancy and showcasing us to the world.

Nelson City Council was given an excellent long term credit rating of AA- from international credit rating agency Standard and Poor's. This indicator of financial strength gives our financial partners confidence and has a direct effect on the cost of borrowing. At the end of the 2013/14 financial year the debt level was \$71.8million, from a forecast of \$102 million. Responding to expectations of the community for new facilities while applying financial prudence is required to ensure the debt level is manageable.

Development of infrastructure vital to the day-to-day running of our city continued. We completed the third and final stage of the Maitai Duplicate Pipeline to protect and future-proof our water supply, and made significant progress on a long-term solution to reduce odours at Nelson Wastewater Treatment Plant. Council confirmed its commitment to the Maitai Walkway project and determined that this was an asset where investment in quality design was warranted.

The severe rain events of December 2011 and April 2013 required ongoing recovery work, including the reconstruction of Cable Bay Road and extra funding allocated to address urgent stormwater and flood control projects. Our region's preparedness was further boosted with the construction and fit-out of the new Emergency Operations Centre in Richmond.

Council's commitment to supporting key arts, community and recreation venues continued in 2013/14. Earthquake prone buildings continue to receive attention. Seismic strengthening work on the Riverside Pool façade was completed. With the temporary closure of the Trafalgar Centre much effort was put into the relocation of events to minimise disruption. Council continues to work closely with the Board of the Nelson School of Music on its plans to earthquake strengthen and redevelop this important facility.

Council allocated \$6 million of matched funding to upgrading and refurbishing The Suter Art Gallery and increased support to the Theatre Royal to ensure it could continue to deliver as a community venue.

To protect and promote Nelson's natural environment, a project to improve the health of the Maitai River was begun and funding was allocated towards constructing a pest proof fence at the Brook Waimarama Sanctuary.

These and many other achievements would not have been possible without the hard work of Councillors and staff, working in close partnership with our community. Sincere thanks to you all.

Rachel Reese
MAYOR OF NELSON

Clare Hadley
CHIEF EXECUTIVE

STATEMENT OF COMPLIANCE AND RESPONSIBILITY

The Council and management of Nelson City Council confirm that it has complied with all statutory requirements in relation to the Annual Report, as outlined in the Local Government Act 2002 and its amendments.



Rachel Reese
MAYOR OF NELSON



Clare Hadley
CHIEF EXECUTIVE



AUDIT REPORT



INDEPENDENT AUDITOR'S REPORT

To the readers of Nelson City Council and group's annual report for the year ended 30 June 2014

The Auditor-General is the auditor of Nelson City Council (the City Council) and group. The Auditor-General has appointed me, Bede Kearney, using the staff and resources of Audit New Zealand to audit:

- the financial statements of the City Council and group that comprise:
 - » the balance sheet as at 30 June 2014 on pages 89 and 90;
 - » the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended 30 June 2014 on pages 87, 88 and 91;
 - » the funding impact statement of the City Council on pages 92 and 93;
 - » the statements about budgeted and actual capital expenditure in relation to each group of activities of the City Council on pages 22 to 79;
 - » the notes to the financial statements that include accounting policies and other explanatory information about the financial statements on pages 100 to 151;
- the statement of service provision (referred to as Council activities: the past year) of the City Council and the funding impact statements in relation to each group of activities of the City Council on pages 17 to 80; and
- the disclosures of the City Council that are required by the Local Government (Financial Reporting and Prudence) Regulations 2014 on pages 94 to 97 and pages 116 to 119.

In addition, the Auditor-General has appointed me to report on whether the City Council and group's annual report complies with the *Other Requirements* of schedule 10 of the Local Government Act 2002, where applicable, by including:

- information about:
 - » internal borrowing on page 127;
 - » council-controlled organisations on pages 152 to 170;
 - » reserve funds on pages 129 and 132;
 - » each group of activities carried out by the City Council on pages 17 to 80;
 - » remuneration paid to the elected members and certain employees of the City Council on page 140;
 - » employee staffing levels and remuneration on page 141;
 - » severance payments on page 141;
 - » rating base units on page 98; and
 - » insurance of assets on page 151.



- a report on the activities undertaken by the City Council and group to establish and maintain processes to provide opportunities for Māori to contribute to the Council's decision-making processes on pages 15 and 16; and
- a statement of compliance signed by the Mayor of the Council, and by the City Council and group's Chief Executive on page 5.

Opinion

Audited information

In our opinion:

- The financial statements of the City Council and group on pages 87 to 91 and pages 100 to 151:
 - » comply with generally accepted accounting practice in New Zealand;
 - » fairly reflect:
 - the City Council and group's financial position as at 30 June 2014; and
 - the results of its operations and cash flows for the year ended on that date.
- The funding impact statement of the City Council on pages 92 and 93, fairly reflects the amount of funds produced from each source of funding and how the funds were applied as compared to the information included in the City Council's annual plan.
- The statements about budgeted and actual capital expenditure in relation to each group of activities of the City Council on pages 22 to 79, fairly reflects by each group of activities the capital expenditure spent as compared to the amounts budgeted and set out in the City Council's long-term plan or annual plan.
- The statement of service provision of the City Council on pages 17 to 80:
 - » complies with generally accepted accounting practice in New Zealand;
 - » fairly reflects the City Council's levels of service for the year ended 30 June 2014, including:
 - the levels of service as measured against the intended levels of service adopted in the long-term plan; and
 - the reasons for any significant variances between the actual service and the expected service.
- The funding impact statements in relation to each group of activities of the City Council on pages 22 to 79, fairly reflects by each group of activities, the amount of funds produced from each source of funding and how the funds were applied as compared to the information included in the City Council's long-term plan.



- The disclosures on pages 94 to 97 and pages 116 to 119 represent a complete list of required disclosures and accurately reflects the information drawn from City Council's audited information.

Compliance with the other requirements of schedule 10

In our opinion, which is not an audit opinion, the City Council and group's annual report complies with the Other Requirements of schedule 10 that are applicable to the annual report.

Our audit was completed on 30 October 2014. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Council and our responsibilities, and we explain our independence.

Basis of opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the information we audited is free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that, in our judgement, are likely to influence readers' overall understanding of the financial statements and statement of service provision. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the information we audited. The procedures selected depend on our judgement, including our assessment of risks of material misstatement of the information we audited, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the City Council and group's preparation of the information we audited that fairly reflect the matters to which they relate. We consider internal control in order to design procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the City Council and group's internal control.

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Council;
- the adequacy of all disclosures in the information we audited;



- determining the appropriateness of the reported statement of service provision within the Council's framework for reporting performance; and
- the overall presentation of the information we audited.

We did not examine every transaction, nor do we guarantee complete accuracy of the information we audited.

We did not examine every transaction, nor do we guarantee complete accuracy of the information we audited.

When reporting on whether the annual report complies with the *Other Requirements* of schedule 10 of the Local Government Act 2002, our procedures were limited to making sure the information required by schedule 10 was included in the annual report, where relevant, and identifying material inconsistencies, if any, with the information we audited. This work was carried out in accordance with International Standard on Auditing (New Zealand) 720; *The Auditor's Responsibilities Relating to Other Information in Documents Containing Audited Financial Statements*. As a result, we do not express an audit opinion on the City Council's compliance with the requirements of schedule 10.

We did not evaluate the security and controls over the electronic publication of the information we are required to audit and report on. We have obtained all the information and explanations we have required and we believe we have obtained sufficient and appropriate evidence to provide a basis for our opinion.

Responsibilities of the Council

The Council is responsible for preparing:

- financial statements and statement of service provision that:
 - » comply with generally accepted accounting practice in New Zealand;
 - » fairly reflect the City Council and group's financial position, financial performance and cash flows;
 - » fairly reflect its service performance, including achievements compared to forecast;
- a funding impact statement that fairly reflects the amount of funds produced from each source of funding and how the funds were applied as compared to the information included in the City Council's annual plan;
- funding impact statements in relation to each group of activities that fairly reflects by each group of activities the amount of funds produced from each source of



funding and how the funds were applied as compared to the information included in the City Council's long-term plan;

- statements about budgeted and actual capital expenditure in relation to each group of activities that fairly reflects by each group of activities the capital expenditure spent as compared to the amounts budgeted and set out in the City Council's long-term plan or annual plan;
- disclosures in accordance with the requirements of the Local Government (Financial Reporting and Prudence) Regulations 2014; and
- the other information in accordance with the requirements of schedule 10 of the Local Government Act 2002.

The Council is responsible for such internal control as it determines is necessary to ensure that the annual report is free from material misstatement, whether due to fraud or error. The Council is also responsible for the publication of the annual report, whether in printed or electronic form.

The Council's responsibilities arise under the Local Government Act 2002.

Responsibilities of the Auditor

We are responsible for expressing an independent opinion on the information we are required to audit, and whether the Council has complied with the *Other Requirements* of schedule 10, and reporting that opinion to you. Our responsibility arises under section 15 of the Public Audit Act 2001 and section 99 of the Local Government Act 2002.

Independence

When carrying out this audit, which includes our report on the Other Requirements, we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the External Reporting Board. Other than this audit, which includes our report on the Other Requirements, we have no relationship with or interests in the City Council or any of its subsidiaries.

Bede Kearney
AUDIT NEW ZEALAND

On behalf of the Auditor-General
Christchurch, New Zealand

COMMUNITY OUTCOMES AND COUNCIL PRIORITIES

The six community outcomes and Council's seven priorities are the Council's objectives for Nelson. They reflect Council's understanding of what the community wants for its future based on extensive consultation over many years. Together, they provide an enduring vision of the sort of place we would like to live in now and in the future. The Nelson Long Term Plan 2012–22 provides detailed goal statements grouped under these themes.

Community outcomes:

- Healthy land, sea, air and water
- People-friendly places
- A strong economy
- Kind, healthy people
- A fun, creative culture
- Good leadership.

These six inter-related outcomes guide Nelson City Council to align everything it does. The Council's programme of work set out what it will to deliver on these outcomes. The individual activity sections of this report provide detail on how each activity contributes to the relevant community outcomes.

Council has developed a number of priorities which form the key focus areas in its work towards the community outcomes. More details on these priorities can be found in the Nelson Long Term Plan 2012–22.

Council priorities:

- A leading lifestyle
- A rich diverse community
- Developing community hubs
- Easy access to an active lifestyle
- The Nelson edge
- The natural environment
- A creative city.



OVERVIEW OF THE YEAR: JULY 2013 TO JUNE 2014

During 2013/14 key developments for Council included electing a new Council and Mayor, embedding new processes in response to amendments to the Local Government Act 2002 and commencing its planning for the next Long Term Plan. In addition, staff resources were diverted to the recovery effort following the April 2013 rainfall event.

The net surplus before revaluations was \$15.4 million, which was \$ 7.0 million more than budgeted in the Annual Plan. Explanation of this variance can be found in note 33 in the Notes to the Accounts section. Council borrowings totalled \$71.8 million, \$3.6 million more than the previous year, and \$27.7 million less than budget Annual Plan.

TRANSPORT

Nelson City Council and the New Zealand Transport Agency worked together to improve walking and cycling in Nelson. Projects included putting a separated two-way cycleway along St Vincent Street, widening Willow Walk and the shared path next to Saxton Field and improvements to the pedestrian facilities at several schools.

A major upgrade of the Maitai Walkway between the Trafalgar Street and QEII Drive bridges commenced during the year. Construction included widening the pathways, adding wooden decking, a floating pontoon, boat ramp access, a lookout deck, building river terraces, park areas, seating and planting.

This year saw remedial work at more than 28 locations along a 2.6km section of the Cable Bay Road repairing extensive damage caused by the 2011 storm event.

Council extended 40km/h variable speed school zones around the following schools: St Josephs, Nelson College for Girls, Nelson College, Nelson Intermediate, Victory School and Tahunanui schools.

WATER SUPPLY

In 2013/14 the final stage of the eight kilometre duplicate pipeline from the Maitai dam to the water treatment plant was completed. The pipeline provides a more secure water supply line for the City and helps protect against loss of supply during storms and earthquakes.

The construction of an additional reservoir at Observatory Hill was completed. This reservoir is designed to allow the residential development in the area to continue with a secure water supply.

WASTEWATER

During the winter, sludge was dredged from Nelson's Wastewater Treatment Plant at Wakapuaka. The desludging project aims to be a long-term solution to reducing odours from the plant. This method was chosen because it has the least impact on the local environment, is the easiest to manage and is the most cost effective.

Large express sewer mains were installed to direct flows from the Arapiki/Ridgeway/Panorama Drive and Marsden Valley areas to the new Songer Street pump station.

STORMWATER

The December 2011 and April 2013 severe rain events required resource to be diverted from the planned 2013/14 work programme into recovery works.

Regular inspections were started at the St Vincent Street culvert and will continue until a replacement is designed and constructed.

In response to submissions from residents concerned about stormwater, extra funding of \$500,000 was added to the 2013/14 budget to address urgent stormwater and flood control issues.

FLOOD PROTECTION

The April 2013 severe rain event caused surface flooding in the Stoke area and damaged streams in Ngawhatu Valley and Aniseed Valley. Saxton Stadium and Sports House both suffered extensive flood damage. Repairs to the

stadium included insuring wall panels and the 3,800 square metre hardwood sports-floor.

The first stage in the York Stream flood capacity upgrade was completed with the construction of concrete piping around the Tipahi/Kawai Street intersection.

ENVIRONMENT

The amount of waste going to landfill continued the downward trend observed over the last ten years. Waste to landfill during 2013/14 was 42% less than at the peak in 2004/05.

Council allocated \$512,000 towards the construction of a pest proof fence at the Brook Waimarama Sanctuary.

A project to improve the health of the Maitai River was begun. The Maitai provides drinking water, acts as a flood channel, receives stormwater and is an important community recreation asset.

Air quality continued to improve in Nelson. There was a decrease in the number of times national air quality standards were exceeded in Nelson's most polluted airshed (Airshed A), from eight in 2012/13 to four in 2013/14.

SOCIAL, ARTS AND HERITAGE

A \$2.3 million grant from the Ministry for Arts, Culture and Heritage brought the Suter gallery's fundraising campaign to a successful completion. The Suter's fantastic effort in raising \$6 million towards its refurbishment project was matched by a \$6 million allocation of ratepayer funding for the major upgrade, which is to get underway in 2014/15.

Council worked closely with both the Theatre Royal and the Nelson School of Music to protect these assets for the community. Funding allocated for the earthquake strengthening and refurbishment of the School of Music was rolled over to future years to give the Trust time to develop its plan.

During 2013/14, the central business district received attention from Council. The Buxton Square toilets were upgraded and new toilets were built behind the Cathedral. Bridge Street received enhancement in the form of colour, lighting and seating to enliven the street and lanes to Buxton Square.

PARKS AND ACTIVE RECREATION

Council revoked the Council Camping Bylaw 2011 after changes to the Freedom Camping Act 2011. Nelson wants to be welcoming to visitors who camp responsibly, respect public and private property and follow simple rules.

Nelson was named one of the 14 host cities for the 2015 ICC Cricket World Cup and three games will be played at Nelson's Saxton Oval.

After an extensive consultation process, Council decided on a development plan for Trafalgar and Rutherford Parks, which will be staged over 10 to 20 years.

Earthquake prone buildings continued to receive attention. The Trafalgar Centre closed for public use in December 2013 after Council received information about the building's susceptibility to earthquake risk. Events booked at the Centre have been moved to other venues, including Saxton Stadium.

Work on seismic strengthening of the Riverside Pool façade took place during the year and the project included upgrading fire safety, improving accessibility for wheelchairs and new office space.

Consultation with the community on the future needs of Stoke residents took place. This included consideration of recreation and community facilities and the use of Greenmeadows Reserve.

A new mountain bike track, the Widdershins Trail, was opened. The trail goes through Marsden Valley and the Barnicoat Range and adds to the many mountain bike options in the region such as Codgers Bike Park and the Dun Mountain Trail. The latter carries more than 10,000 riders each year.



ECONOMIC

The Nelson region's convention activity ranking has improved from 10th to 9th position. This reflects the number of days that conference delegates spend in the region and shows that Nelson is a desired conference destination.

The 2013/14 year saw a return to growth in visitor trends after a difficult three-year period. This included a 5% increase in international guest nights in our region.

CORPORATE

The local body elections resulted in five new Councillors and a new Mayor.

As at 30 June 2014 Council employed 220 people, compared with 257 at the same time last year. This includes full and part time staff in 190 full time equivalent positions, compared with 227 at 30 June 2013.

CAPITAL WORKS

City Council continued to successfully deliver its capital works programme. Total capital expenditure in 2013/14 was \$39.7 million and more than 80% of the physical capital works were delivered.

Major capital projects that Council began, continued or completed over the year, included:

- Construction of a new reservoir and pump station at Observatory Hill
- Construction of a new toilet next to the Cathedral (jointly funded with the Cathedral)
- An upgrade to Princes Drive Road to provide a footpath and repair slips
- The third and final stage of the Maitai Duplicate Pipeline. This provided security to the City's water supply
- Construction and fit-out of a new Group Emergency Operations Centre in Richmond
- Upgrading of a section of Tasman Street between Grove and Cambria Streets to provide new footpaths and improved stormwater collection
- Replacement of various sections of ageing 100mm Asbestos Concrete water mains
- Desludging of the ponds at the Wastewater Treatment Plant at Wakapuaka as well as other upgrades to address odour issues
- Commencement of the Marsden Valley Trunk/Express sewer project. This will increase the capacity of the network and allow for future growth
- Installation of the Quarantine/Songer sewer trunk main
- Reconstruction of Cable Bay Road following the 2011 severe weather event, as well as a number of other recovery projects
- Installation of variable speed zones around schools together with other improvements at school frontages to improve safety
- Commencement of constructing a shared walkway/cycleway along the bank of the Maitai River
- Relocation of overhead 66kV power cables at Saxton Field to allow greater sportsfields use and continuation of a shared path along Main Road Stoke
- Revival and revitalisation of the inner city with the Bridge Street Enhancement and the upgrade of the Buxton Toilets
- A number of minor stormwater improvements around the Railway Reserve in Stoke.

WORKING WITH MĀORI

OPPORTUNITIES FOR PARTICIPATION IN COUNCIL DECISION-MAKING

The relationship with Māori has evolved as a result of the Treaty of Waitangi Settlement Acts for Te Tau Ihu, which came into effect on 1 August 2014, legislative changes to the Resource Management Act and the Local Government Act (2002) and implementing the National Freshwater Policy Statement. Nelson City Council appreciates the intergenerational Kaitiakitanga (guardianship) responsibilities of iwi for the region.

Discussion to establish an effective process to accommodate the needs of the Iwi of Te Taihū (top of the South), Nelson City Council, neighbouring Councils and the wider community is ongoing. For Nelson City Council a more substantive change is the statutory acknowledgement of the two iwi, Rangitāne and Ngāti Apa ki to Ra in the Nelson City takiwa (area). Previously these two iwi were considered to be Wairau based.

The Kotahitanga forum was established in 2005 for a higher level conversation between Nelson City Council, the six iwi associated with Whakatū Marae and mātāwaka (Māori from another area). In 2014, the Terms of Reference for this rōpū (group) was reviewed to assess its effectiveness with the Treaty Settlement legislation.

ENVIRONMENTAL DECISION-MAKING

Significant discussion was held on the best practice models. This is required under the Treaty Settlement legislation, as well as Local Government Act and Resource Management Act reforms.

Support of iwi aspirations to be involved in environmental management, as part of the Nelson City Council's capital projects is ongoing.

The need to develop an effective and efficient working relationship with nine iwi groups (this includes Ngāi Tahu) across Te Tau Ihu remains a priority of Council and is directed by legislation.

CAPACITY BUILDING AND ECONOMIC DEVELOPMENT

Both iwi and Council appreciate the potential of iwi economic contributions to the Nelson business community. As a substantial investor in the region it is appropriate that Council has a relationship with iwi that reflects their role as a ratepayer and employer in the Nelson City region.

Staff worked with iwi to increase understanding of Te Ao Māori (the Māori world) and iwi continue to support Council initiatives where ever possible. This partnership allows tikanga, kawa me ōna kaitiakitanga o ngā taonga tuku iho (Māori processes, how this is delivered and guardianship of ancestor treasures) to be included in Council initiatives and projects.

The Council Kaumātua supported the Mayor and Councillors at civic events and provided support to outside groups that are involved with Council. Two citizenship ceremonies were held at the Marae in 2013/14 and there is potential to offer this opportunity more often if new migrants desire this.

SUPPORT TE AO MĀORI AND CULTURAL CELEBRATIONS

The Council, through Founders Park and in partnership with the Marae, enjoyed Waitangi Day celebrations in February 2014 and provided a free bus service to the Marae. The celebrations included national and international flavours for the Kai Festival and the opportunity for the wider Whakatū Community to be welcomed onto the marae and become part of the Marae whānau.

Matariki 2014 (Māori New Year) and Te Wiki o Te Reo Māori (Māori Language Week) were supported by Council with activities and displays throughout Nelson.

Council provided opportunities for staff to learn pronunciation and basic Te Reo Māori and in 2013/14 three ten-week courses were held at Elma Turner Library.



Council and Nelmac staff worked with tohunga raranga (weaving experts) to ensure that appropriate taonga (treasures), species flaxes and raw materials were available for those in the community who are interested in raranga. The Council is developing safe areas for mahinga kai (food gathering) within Nelson City Takiwa and will continue to support the development of traditional activities.

The Arts Festival team worked with experts in Māori Arts, rangatahi Māori (Māori youth) and the Nelson Marlborough Institute of Technology to provide opportunities for exposure of the community to Toi Māori (Māori Arts).

Council and Iwi partnered in the pōwhiri process for national and international visitors.

COUNCIL ACTIVITIES: THE PAST YEAR

INTRODUCTION TO COUNCIL ACTIVITIES

The following sections are organised into financial activities for funding and accountability and cover everything that Council does. For a fuller description of Council activities, including ten year estimates of spending, scope, assets, underlying assumptions, relevant policy documents, mitigation of any negative effects and service levels, refer to the Nelson Long Term Plan 2012–22. This is available in Nelson Public Libraries, through the Council website at nelson.govt.nz or by contacting our customer service centre on Telephone 546 0200.

The activity groups for reporting are:

- Transport*Page 18
- Water supply*Page 24
- Wastewater*Page 30
- Stormwater*Page 35
- Flood protection*Page 40
- EnvironmentPage 45
- Social including arts and heritagePage 55
- Parks and active recreationPage 62
- EconomicPage 69
- CorporatePage 75

* It is mandatory for Council to report on these activities following the amendments to the Local Government Act in 2010. This is to enable performance comparisons between Councils.



TRANSPORT INCLUDING ROADS AND FOOTPATHS

ABOUT COUNCIL TRANSPORT ACTIVITIES

The transport activity of Council covers the provision, operation and maintenance of physical infrastructure and the environment, on road reserves for driving, cycling and walking as well as safety, parking control, traffic control and public transport services.

COUNCIL'S TRANSPORT ACTIVITIES INCLUDE:

- A road network including footpaths, cycle ways, road safety, street cleaning, and lighting
- Public transport including the NBus service and the Total Mobility Scheme to provide access for people with disabilities
- Inner city parking including regulation and Central Business District development
- Management of properties on road reserve.

HIGHLIGHTS FOR 2013/14

The level of service performance measures for the transport network is generally positive. Road roughness is being maintained at a cost effective level for both ratepayers and users and the travel demand measures (e.g. bus patronage and walk and cycle mode share) are in line with targets. The social cost of crashes is trending down, as is the arterial traffic volume and arterial peak travel time.

The Rocks Road Walking and Cycling project was started in 2013/14. Completing the investigation and community consultation phases will extend into the 2014/15 year.

The Stock Effluent Facility, to be located near Richmond, was designed in 2013/14. This is needed as part of a network of facilities to avoid safety and environmental hazards caused by spillage of waste from stock transport trucks. Construction will occur in 2014/15.

Road safety and capacity improvements were made to the intersection of Waimea Road and Motueka Street by installing traffic signals.

An attractive, separated and direct cycle facility along St Vincent Street was built. The cycleway connects to the Railway Reserve.

Variable speed signs were installed outside five schools. These are to protect vulnerable road users by reducing speeds.

A footpath was constructed to complete the connection on Princes Drive between Moana Avenue and Observatory Terrace. This included fixing the slumped ground caused by the December 2011 severe rain event and improvements to the road surface and stormwater infrastructure in the area.

Respondents to the 2014 Residents' Survey were asked how satisfied they were with Nelson City Council in the area of Transport, which includes roads, cycle lanes, footpaths, and public transport. Just over half (55%) were satisfied, or very satisfied, in 2014. This is similar to recent years (52% in 2013 and 57% in 2012).

The highest levels of satisfaction with Council's transport network were for shared pathways, with 79% of residents satisfied, or very satisfied. Increases were seen in satisfaction ratings for street lighting (64% compared with 56% in 2012) and cycle lanes (60% compared with 53% in 2012). All other measures were similar with previous years' results.

If respondents were dissatisfied, or very dissatisfied, they were asked why. Dissatisfaction was generally about poor condition of roads, footpaths and walkways. Dissatisfaction about public transport was driven by the perception that it was not extensive enough. Concerns about cycle lanes were that they were narrow and dangerous.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's transport activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	The network provided a range of active travel modes, including those with minimal impact on the environment. Designs for upgrades and renewals endeavoured to limit environmental impact
People-friendly places	Transport infrastructure took into account its impact on public spaces and accessibility, including a bylaw amendment to provide for additional variable speed school zones
A strong economy	The transport network provided efficient movement of people and goods to meet the needs of residents, visitors and businesses
Kind, healthy people	Improved designs and promotion increased safety for drivers, cyclists and pedestrians

SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Walking and cycling are easy and attractive transport choices	Percentage of the community that travel to work by walking or cycling based on Annual Survey of Residents and/or national census	18%	Achieved 18.3%	Based on Census 2013 results, 8.7% cycled to work and 9.6% walked or jogged
An efficient transport system that enables people and freight to move efficiently	Average AM and PM peak hour travel times on Waimea Road and the State Highway between Annesbrook and Haven Road roundabout, based on the RLTS annual monitoring report	Average peak hour travel time delays are no greater than 5 minutes above uncongested travel times	Achieved	The 2013/14 car survey showed that the average travel time delays ranged from one minute on the Rocks Road route in the morning, to almost three minutes on the Waimea Road route in the morning



What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Minimised social and economic costs of crashes on the transport network	Total five year average social cost of urban crashes (injury and non-injury) at the worst ten intersections	The annual total social cost is below the previous five year average	Achieved	The social cost for 2013/14 worst ten intersections was \$4.2 million compared with an average of \$4.6 million for the previous five years This is based on NZTA social crash cost and the CAS data base which is populated by the Police and managed by NZTA
Public transport services that meet the transport needs of the community with an equitable sharing of costs	The fare recovery ratio	30–35%	Achieved	The fare recovery ratio was 62%
Supply and pricing of short stay parking managed to encourage commercial activity in the city centre	Percentage of short stay parking spaces occupied in midweek peak in December	95%	Not measured	Surveys in 2012 showed that 81% of short stay parking spaces were occupied in midweek peak in December No survey completed in 2013/14. Data is collected on a four-yearly cycle
Supply and pricing of long stay parking managed to incentivise greater use of transport options other than cars	Availability of long stay parking spaces between peak travel times as a percentage of the total long stay spaces within a 20min walk of the central city, excluding CBD long stay spaces	No less than 5%	Not measured	Surveys on the CBD in 2012 showed that, during peak times, about 30% of the total numbers of long stay car parks are not occupied No survey completed in 2013/14. Data is collected on a four-yearly cycle

FINANCIAL PERFORMANCE – TRANSPORT INCLUDING ROADS AND FOOTPATHS

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	8,076	8,417	8,104	8,054
Operating income	7,821	5,651	5,405	5,526
Capital income	3,457	2,801	4,288	4,471
Total revenue	19,354	16,869	17,797	18,051
Expenses				
Payments to staff and suppliers	13,450	9,099	9,346	9,782
Finance costs	1,141	1,258	991	1,022
Depreciation	4,793	5,110	5,005	5,061
Total operating expenses	19,384	15,467	15,342	15,865
Net surplus (deficit)	(30)	1,402	2,455	2,186

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	10,193	8,532	15,009	13,636
Non cash profits and write-ups	0	0	0	0
Increase (decrease) in reserves	(2,475)	(6)	(1,677)	(1,790)
Increase (decrease) in investments	0	0	0	0
Total funds required	7,718	8,526	13,332	11,846
Source of funds				
Net surplus (deficit)	(30)	1,402	2,455	2,186
Non cash expenditure	4,793	5,110	5,005	5,061
Increase (decrease) in debt	2,935	1,994	5,852	4,212
Gross proceeds from sales of assets	20	20	20	0
Non cash losses and write-downs	0	0	0	387
Total source of funds	7,718	8,526	13,332	11,846



<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	8,076	8,417	8,104	8,054
Targeted rates (other than a targeted rate for water supply)	0	0	0	0
Subsidies and grants for operating purposes	3,740	1,825	2,138	2,048
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	503	503	225	190
Local authorities fuel tax, fines, infringement fees, and other receipts	4,081	3,826	3,042	3,288
Total operating funding	16,400	14,571	13,509	13,580
Applications of operating funding				
Payments to staff and suppliers	13,450	9,099	9,121	9,138
Finance costs	158	157	141	117
Internal charges and overheads applied*	1,486	1,604	1,075	1,162
Other operating funding applications	0	0	0	0
Total applications of operating funding	15,094	10,860	10,337	10,417
Surplus (deficit) of operating funding	1,306	3,711	3,172	3,163
Sources of capital funding				
Subsidies and grants for capital	3,277	2,617	4,104	4,228
Development and financial contributions	180	184	184	243
Increase (decrease) in debt	2,935	1,994	5,853	4,212
Gross proceeds from sale of assets	20	20	20	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	6,412	4,815	10,161	8,683
Applications of capital funding				
Capital expenditure – to meet additional demand	1,389	1,344	1,450	353
– to improve level of service	5,464	4,993	8,558	8,667
– to replace existing assets	3,340	2,195	5,001	4,616
Increase (decrease) in reserves	(2,475)	(6)	(1,677)	(1,790)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	7,718	8,526	13,333	11,846
Surplus (deficit) of capital funding	(1,306)	(3,711)	(3,172)	(3,163)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.

Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	1,306	3,711	3,172	3,163
Subsidies and grants for capital expenditure	3,277	2,617	4,104	4,228
Development and financial contributions	180	184	184	243
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	(387)
Depreciation	(4,793)	(5,110)	(5,005)	(5,061)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	0
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	(30)	1,402	2,455	2,186

Funding impact statement variances against budget

Capital expenditure is \$1.4 million under budget. This was due to some projects delayed by third party stakeholders (\$686,000), contingency budgets for land purchases not fully utilised (\$150,000), progress in expenditure terms on the Maitai Walkway multi year project behind annual plan expectation, and some savings have been realised.

The reduced increase in debt for the year is largely the result of unspent capital budget.

Losses on disposal relate to abandoned assets.



WATER SUPPLY

ABOUT COUNCIL WATER SUPPLY ACTIVITIES

This activity covers the supply of high quality water to Nelson households and businesses through a piped network. The work in this area includes maintaining water pump stations, water treatment plants, dams and reservoirs.

To provide water for Nelson City, Council manages 320km of water pipes, two main water sources at the Maitai and Roding dams, the water treatment plant and associated pumping and storage facilities. A number of rural properties provide their own water or use a privately owned water supply. Water is metered so it is used efficiently and supply costs are shared fairly.

HIGHLIGHTS FOR 2013/14

In 2013/14 approximately \$6.6 million was spent on capital projects. A major area of work was the last stage of the duplicate pipeline from the Maitai Dam to the Water Treatment Plant. This project has installed a new buried pipeline in the Maitai Road to ensure the city has a backup supply line in event of emergency. Duplication of the line from the Water Treatment Plant to the city is to be undertaken in the next three years.

The programme to renew older asbestos cement pipes continued and pipes were replaced on the following three streets: Jellicoe, Palm and Nikau. These pipes are prone to failure, which can disrupt significant areas of the city.

The construction of an additional reservoir at Observatory Hill was completed. This reservoir is designed to allow the residential development in the area to continue with a secure water supply.

Additional work was undertaken on a further stage of installing backflow prevention devices to commercial and industrial properties, to help secure the network from contamination. There is a further 11 years of work programmed.

Many smaller projects to improve the network for fire flows were completed.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's water supply activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	Ensured water resources are well managed and reduced the human impact on the environment. Council is required to comply with water consent conditions to protect the environment
A strong economy	Supported economic development, business and tourism sector in Nelson with a quality and reliable water supply
Kind, healthy people	Provided safe drinking water, which prevents disease and improves public health. Water testing is carried out regularly

SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Good quality water	Grading under Drinking Water Standards for NZ 2005/08 sampling and test standards	Maintain Ab grading	Achieved	The water grading of Ab was re-confirmed by the Ministry of Health
A reliable supply of water	Day to day continuity of supply	1 in 60 year drought security for at least the next 50 years	Achieved	<p>Maximum daily demand of 27,902m³ was recorded in February 2014. Maximum daily supply capacity is approximately 40,000m³</p> <p>The dam holds approximately 3,000,000m³ which is enough to supply the city for 107 days with no rain. The city currently has enough water</p> <p>Completion of the Maitai duplicate pipeline and treatment filters can lift supply capacity to close to 50,000m³ per day and improve supply security</p>
Acceptable water pressure	Percentage of customers with acceptable pressure, defined as minimum 30m head, max 90m head and maximum fluctuation <35%	84% in 2013/14	Not achieved	Computer modelling identified 83% of properties had acceptable water pressure. Although no physical measure was taken in 2013/14, the computer modelling has been checked and confirmed as providing accurate results
Adequate flows of water	Proportion of properties with NZ Fire Service fire minimum flows of 24 litre/s and therefore adequate domestic, commercial, industrial minimum flows	99.3% in 2013/14	Not achieved	Computer modelling identified 99.1% of properties had acceptable water flows, compared with 98.6% in 2010/11 and 2011/12, and 99.1% in 2012/13



What Council will provide	Performance measures	Targets	Results 2013/14	Comments
A prompt emergency response	Meet response times for emergencies identified in external works contract	Maximum 24 hour outage (all) Supply 99.6% available at any property	Achieved	There were six water main shut downs recorded, which exceeded eight hours cumulative total. Only one of these exceeded 24 hours but the water main involved was in a new subdivision and there were no consumers affected
A network that protects the natural environment	Level of compliance with resource consents	100% compliance	Not achieved	Compliance reporting from contractor is for the 2012/13 financial year (data is received one year in arrears). Maitai River results showed flow conditions were met. Temperature conditions were not met on 10 occasions during the year. Roding river showed compliance with minimum flows

FINANCIAL PERFORMANCE – WATER SUPPLY

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	0	0	0	0
Operating income	11,047	11,449	11,373	10,991
Capital income	610	625	626	413
Total revenue	11,657	12,074	11,999	11,404
Expenses				
Payments to staff and suppliers	6,093	5,793	5,939	6,009
Finance costs	1,375	1,527	1,283	1,393
Depreciation	3,941	4,126	4,146	4,052
Total operating expenses	11,409	11,446	11,368	11,454
Net surplus (deficit)	248	628	631	(50)

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	7,729	7,902	7,084	6,625
Non cash profits and write-ups	0	0	0	0
Increase (decrease) in reserves	(393)	0	0	(256)
Increase (decrease) in investments	0	0	0	0
Total funds required	7,336	7,902	7,084	6,369
Source of funds				
Net surplus (deficit)	248	628	631	(50)
Non cash expenditure	3,941	4,126	4,146	4,052
Increase (decrease) in debt	3,147	3,148	2,307	2,335
Gross proceeds from sales of assets	0	0	0	0
Non cash losses and write-downs	0	0	0	32
Total source of funds	7,336	7,902	7,084	6,369



<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	9	10	10	0
Targeted rates (other than a targeted rate for water supply)	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees, charges, and targeted rates for water supply	11,015	11,365	11,263	10,887
Internal charges and overheads recovered	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	23	74	100	104
Total operating funding	11,047	11,449	11,373	10,991
Applications of operating funding				
Payments to staff and suppliers	6,093	5,793	5,939	5,784
Finance costs	0	0	0	0
Internal charges and overheads applied*	1,375	1,527	1,283	1,586
Other operating funding applications	0	0	0	0
Total applications of operating funding	7,468	7,320	7,222	7,370
Surplus (deficit) of operating funding	3,579	4,129	4,151	3,621
Sources of capital funding				
Subsidies and grants for capital	0	0	0	134
Development and financial contributions	610	625	626	279
Increase (decrease) in debt	3,147	3,148	2,307	2,335
Gross proceeds from sale of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	3,757	3,773	2,933	2,748
Applications of capital funding				
Capital expenditure – to meet additional demand	98	510	1,007	983
– to improve level of service	6,258	5,393	5,048	4,660
– to replace existing assets	1,373	1,999	1,029	982
Increase (decrease) in reserves	(393)	0	0	(256)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	7,336	7,902	7,084	6,369
Surplus (deficit) of capital funding	(3,579)	(4,129)	(4,151)	(3,621)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.

Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	3,579	4,129	4,151	3,621
Subsidies and grants for capital expenditure	0	0	0	134
Development and financial contributions	610	625	626	279
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	(32)
Depreciation	(3,941)	(4,126)	(4,146)	(4,052)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	0
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	248	628	631	(50)

Funding impact statement variances against budget

Operating funding is \$382,000 less than budget as water meter income has fallen short of that anticipated at the time of the budget. Water usage is dependent on a number of inputs including economic conditions and the weather, and is therefore difficult to predict.

Internal charges are greater than budget by \$303,000 due to transfers into the disaster recovery fund.

Unbudgeted subsidies and grants for capital of \$134,000 were received from Nelson Electricity Ltd, Transfield Services NZ Ltd and Chorus relating to work carried out on their behalf. Development and financial contributions are \$347,000 less than budget reflecting the timing of development activity.

Savings in capital expenditure are related to the progress of the Maitai duplicate pipeline, changes in the renewals programme and the timing of the backflow prevention programme.



WASTEWATER

ABOUT COUNCIL WASTEWATER ACTIVITIES

Council provides a wastewater system for the collection, treatment and disposal of wastewater discharged into Nelson's sewers.

Council manages 370 km of wastewater pipes, 26 pump stations and the Nelson Wastewater Treatment Plant, which serves the northern residential area of the City from Bishopdale, the Port Hills and the central City to Atawhai. For most of the rest of the City, wastewater is discharged to the Nelson Regional Sewerage Scheme (Bell Island), which Council has 50% ownership with Tasman District Council.

HIGHLIGHTS FOR 2013/14

In 2013/14 approximately \$4.2 million of new capital projects were undertaken across the city. Large express sewer mains were installed to direct flows from the Arapiki/Ridgeway/Panorama Drive and Marsden Valley areas to the new Songer Street pump station. These pipelines will provide good capacity for flows into the future as the upper areas of Stoke are developed. The main project is for the Stoke area at this stage.

Works to address the odour issues at Nelson Wastewater Treatment Plant by installing covers to trickling filters and desludging the oxidation pond were started. Investigations for stopping stormwater infiltration into sewers continued.

Design work was completed on the proposed new pump station at Corder Park. This project will replace the existing small pump station with a larger facility that can work in tandem with the main station at Neale Park to transfer wastewater from the city to the Nelson Wastewater Treatment Plant adjacent the Boulder Bank. Construction is programmed for 2014/15 to 2015/16.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's wastewater activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	Reticulated wastewater and treatment plants reduced the impact of the city on the environment
People-friendly places	Controlling wastewater reduced harmful effects on people as well as the natural and built environment
A strong economy	Controlling wastewater allowed businesses to operate safely in Nelson and protected the tourism sector from negative impacts
Kind, healthy people	Controlling wastewater minimised disease and health problems

SERVICE LEVELS AND PERFORMANCE

Measures from Year 1 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
A fully operational wastewater treatment plant	Level of compliance of treatment plant with resource consent conditions	100% compliance	Achieved	One biochemical oxygen demand reading exceeding 50gm ³ was recorded in October 2013 (the Resource Consent allows for one). No odour conditions were breached during the year
Emergency response	Time taken to respond and investigate emergencies	Respond and investigate emergency works within 30 minutes and repairs within eight hours	Not achieved	Two incidents were not investigated within 30 minutes. These were one overflowing manhole during the June 2014 rain event and one broken sewer main in May 2014, which was reported as non-urgent There were five reported instances of overflowing manholes not resolved in eight hours
Environmental protection	Level of compliance with resource consent conditions for accidental discharges from the network	100% compliance	Achieved	Pump station discharges were sampled within the required timeframes
	Number of confirmed odour complaints per annum associated with a pump station	No more than three confirmed odour complaints a year associated with a pump station	Not achieved	There were four complaints from Vanguard Street pump station in 2013/14



FINANCIAL PERFORMANCE – WASTEWATER

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	6,436	6,514	6,800	6,836
Operating income	3,658	4,036	3,583	3,362
Capital income	540	553	553	343
Total revenue	10,634	11,103	10,936	10,541
Expenses				
Payments to staff and suppliers	5,983	8,984	9,166	6,635
Finance costs	605	669	477	405
Depreciation	3,730	3,992	4,034	3,844
Total operating expenses	10,318	13,645	13,677	10,884
Net surplus (deficit)	316	(2,542)	(2,741)	(343)

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	5,884	4,173	5,159	4,207
Non cash profits and write-ups	0	0	0	8
Increase (decrease) in reserves	(1,760)	(350)	(2,573)	38
Increase (decrease) in investments	0	0	0	0
Total funds required	4,124	3,823	2,586	4,253
Source of funds				
Net surplus (deficit)	316	(2,542)	(2,741)	(343)
Non cash expenditure	3,730	3,992	4,034	3,844
Increase (decrease) in debt	78	2,373	1,293	602
Gross proceeds from sales of assets	0	0	0	0
Non cash losses and write-downs	0	0	0	150
Total source of funds	4,124	3,823	2,586	4,253

<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
<i>Sources of operating funding</i>				
General rates, uniform annual general charges, rates penalties	0	0	0	0
Targeted rates (other than a targeted rate for water supply)	6,436	6,514	6,800	6,836
Subsidies and grants for operating purposes	0	0	0	0
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	3,658	4,036	3,583	3,354
Total operating funding	10,094	10,550	10,383	10,190
<i>Applications of operating funding</i>				
Payments to staff and suppliers	5,983	8,984	9,166	6,392
Finance costs	605	584	454	405
Internal charges and overheads applied*	0	85	23	93
Other operating funding applications	0	0	0	0
Total applications of operating funding	6,588	9,653	9,643	6,890
Surplus (deficit) of operating funding	3,506	897	740	3,300
<i>Sources of capital funding</i>				
Subsidies and grants for capital	0	0	0	87
Development and financial contributions	540	553	553	256
Increase (decrease) in debt	78	2,373	1,293	602
Gross proceeds from sale of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	618	2,926	1,846	945
<i>Applications of capital funding</i>				
Capital expenditure – to meet additional demand	1,616	258	1,655	1,451
– to improve level of service	2,927	2,932	2,683	2,135
– to replace existing assets	1,341	983	821	621
Increase (decrease) in reserves	(1,760)	(350)	(2,573)	38
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	4,124	3,823	2,586	4,245
Surplus (deficit) of capital funding	(3,506)	(897)	(740)	(3,300)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.



Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	3,506	897	740	3,300
Subsidies and grants for capital expenditure	0	0	0	87
Development and financial contributions	540	553	553	256
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	(20)
Depreciation	(3,730)	(3,992)	(4,034)	(3,844)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	8
Non cash write downs and losses on revaluation	0	0	0	(130)
Net surplus (deficit) before taxation in statement of financial performance	316	(2,542)	(2,741)	(343)

Funding impact statement variances against budget

Payments to staff and suppliers are \$2.8 million less than budgeted as the proposed desludging activity at the Nelson Wastewater Treatment Plant has now been spread over a number of years.

Capital expenditure is \$952,000 less than anticipated because of tender and construction savings in the multi-year Marsden Valley trunk main/express sewer project and savings due to a change of solution in the Nelson Wastewater Treatment Plant remediation works.

The funding required for capital purchases from reserves and loans has been reduced by the extra operating surpluses.

Development and financial contributions are \$297,000 less than budget reflecting the timing of development activity.

STORMWATER

ABOUT COUNCIL STORMWATER ACTIVITIES

This activity disposes of stormwater through a system that has two parts: a natural component of 27km of rivers and streams and a constructed stormwater system of mains, pump stations and outfalls to rivers, streams or the sea.

In large parts of the City a fully-piped system is not provided. Stormwater soaks into the ground or flows into road channels, which is often the primary drainage system. The focus of stormwater activity is expanding the piped network to areas of the city where this is lacking.

HIGHLIGHTS FOR 2013/14

In 2013/14 approximately \$1.8 million was spent expanding and upgrading the network. Projects of particular significance were upgrading the Seaview Road stormwater, extending the network along the North end of the Stoke Railway reserve, and completing the Tasman Street upgrade and initial stages of the Northesk Street upgrade.

Detailed investigation and options reports were prepared for Wastney Terrace and Washington Valley. Wastney Terrace requires an upgraded stormwater system to cope with increased development in the area. Washington Valley has a number of areas that are subject to flooding and slips that will be addressed with network upgrades.

Design work was completed on the replacement culvert for Salt Water Creek under Haven Road. Construction is programmed for 2014/15.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's stormwater activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	Council reduced effects of excess rainfall on the environment by complying with resource consent conditions. New works took into account natural and recreational needs
People-friendly places	Upgrade and remedial works reduced the likelihood of excess rainfall damaging homes, businesses or essential infrastructure
A strong economy	Programmed upgrading of streams helped remove restrictions on developing land by ensuring adequate drainage is provided
Kind, healthy people	Upgrade and remedial works reduced the likelihood of people being affected by excess rainfall. Council has emergency management systems in place to protect people and property



SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Environmental protection For the built and natural environment from flooding and stormwater discharges	Level of compliance with resource consent conditions	100% compliance	Not achieved	Ongoing monitoring of stormwater from six urban catchments was completed Reports are required by 31 August 2014 so although were not available at reporting date the target is on track to being achieved
	Ensure appropriate stormwater disposal options are available throughout the city	Planned work programme completed to improve network, targeting highest risk areas	Not achieved	Delay in finalising easements led to reduction in scope for two projects. All other projects completed to plan
Reliability An operational stormwater network	Number of blockages per 100 km of pipes on an annual basis	Less than 25 blockages per 100 km of pipes on an annual basis	Achieved	There were 36 stormwater blockages within the entire network for 2013/14
Emergency response Provide a prompt, reliable and timely response to service requests and system failures	Time that contractors take to respond to emergencies	Contractors respond to emergencies within 30 minutes	Not achieved	There were four instances recorded that were longer than 30 minutes. These were flooding (2), blocked inlet (1), overflowing manhole (1)

FINANCIAL PERFORMANCE – STORMWATER

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	3,814	3,914	3,499	3,509
Operating income	0	0	0	10
Capital income	598	612	612	212
Total revenue	4,412	4,526	4,111	3,731
Expenses				
Payments to staff and suppliers	1,079	949	1,226	1,197
Finance costs	918	936	777	832
Depreciation	1,917	2,030	1,750	1,686
Total operating expenses	3,914	3,915	3,753	3,715
Net surplus (deficit)	498	611	358	16

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	2,826	3,282	3,011	1,771
Non cash profits and write-ups	0	0	0	0
Increase (decrease) in reserves	(100)	0	(254)	(461)
Increase (decrease) in investments	0	0	0	0
Total funds required	2,726	3,282	2,757	1,310
Source of funds				
Net surplus (deficit)	498	611	358	16
Non cash expenditure	1,917	2,030	1,750	1,686
Increase (decrease) in debt	311	641	649	(414)
Gross proceeds from sales of assets	0	0	0	0
Non cash losses and write-downs	0	0	0	22
Total source of funds	2,726	3,282	2,757	1,310



<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	0	0	0	0
Targeted rates (other than a targeted rate for water supply)	3,814	3,914	3,499	3,509
Subsidies and grants for operating purposes	0	0	0	0
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	10
Total operating funding	3,814	3,914	3,499	3,519
Applications of operating funding				
Payments to staff and suppliers	1,079	949	1,226	1,075
Finance costs	0	0	0	0
Internal charges and overheads applied*	918	936	777	932
Other operating funding applications	0	0	0	0
Total applications of operating funding	1,997	1,885	2,003	2,007
Surplus (deficit) of operating funding	1,817	2,029	1,496	1,512
Sources of capital funding				
Subsidies and grants for capital	0	0	0	0
Development and financial contributions	598	612	612	212
Increase (decrease) in debt	311	641	649	(414)
Gross proceeds from sale of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	909	1,253	1,261	(202)
Applications of capital funding				
Capital expenditure – to meet additional demand	0	0	0	0
– to improve level of service	2,369	3,045	2,911	1,711
– to replace existing assets	457	237	100	60
Increase (decrease) in reserves	(100)	0	(254)	(461)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	2,726	3,282	2,757	1,310
Surplus (deficit) of capital funding	(1,817)	(2,029)	(1,496)	(1,512)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.

Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	1,817	2,029	1,496	1,512
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	598	612	612	212
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	(22)
Depreciation	(1,917)	(2,030)	(1,750)	(1,686)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	0
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	498	611	358	16

Funding impact statement variances against budget

Development and financial contributions are \$400,000 less than anticipated reflecting the timing of development activity.

Capital expenditure is \$1.2 million less than budgeted. A combination of savings and delays due to land easement issues has produced this variance.

The \$1.1 million difference in borrowings required is as a result of the decreased capital expenditure.



FLOOD PROTECTION

ABOUT COUNCIL FLOOD PROTECTION ACTIVITIES

Council's flood protection assets include river and stream bank protection, stormwater detention dams/ponds, protection systems and flooding response and maintenance. These operations focus on the rivers and streams in the urban area of Nelson City.

HIGHLIGHTS FOR 2013/14

In 2013/14 projects with a combined value of approximately \$1 million were completed. Notable areas of work were completing the new outlet at Kawai/Tipahi Streets for the York Stream upgrade, options or design reports for works at Todds Valley, Rutherford Street (Little Go Stream) and Saxton Creek.

As part of the wider flood protection strategy for the central business district, Council is progressing a project to link Maitai Flood analysis with similar work for Brook Stream and York Stream. In 2013/14 the Maitai River computer model was completed and further capacity reviews of the York Stream culvert in St Vincent Street were undertaken.

In response to the extreme rain events of December 2011 and April 2013, gravel removal and rock protection works to streams continued. Submissions from residents concerned about stormwater resulted in \$500,000 being added to the 2013/14 budget to address urgent stormwater and flood control issues.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's flood protection activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	Stream and river upgrade and remedial works reduced the effects of floods on the environment. Stream remedial works took into account natural and recreational needs
People-friendly places	Stream and river upgrade and remedial works reduced the likelihood of floods damaging homes, businesses or essential infrastructure
A strong economy	Proposed capacity upgrades will reduce restrictions on developing land as adequate drainage capacity will be provided
Kind, healthy people	Reduced likelihood of people being affected by a flood

SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Protection for the urban built and natural environment from Q₅₀ floods	Damage to urban property from stream flooding is minimised	Begin design works of three urban streams Q ₅₀ capacity	Achieved	Design work started on Little-Go Stream, Saxton Creek and Orphanage Stream
	Damage to urban property from Maitai River flooding is minimised	Begin review of Maitai River Q ₅₀ capacity	Achieved	Computer model of Maitai River completed
Integration of ecological and stormwater requirements in urban sections of streams and rivers	Fish passage in streams is maximised and ecological impact of structures is minimised	Complete catchment management plan for the Maitai River and fresh water quality improvement initiatives	On track	Maitai project established to improve freshwater quality in the river The flood model component of the catchment management plan has been completed and the other strands are linked to the Maitai project



FINANCIAL PERFORMANCE – FLOOD PROTECTION

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	122	158	390	392
Operating income	0	0	0	0
Capital income	0	0	0	0
Total revenue	122	158	390	392
Expenses				
Payments to staff and suppliers	112	130	758	841
Finance costs	10	28	15	22
Depreciation	0	0	134	128
Total operating expenses	122	158	907	991
Net surplus (deficit)	0	0	(517)	(599)

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	399	321	962	846
Non cash profits and write-ups	0	0	0	0
Increase (decrease) in reserves	0	0	(516)	(548)
Increase (decrease) in investments	0	0	0	0
Total funds required	399	321	446	298
Source of funds				
Net surplus (deficit)	0	0	(517)	(599)
Non cash expenditure	0	0	134	128
Increase (decrease) in debt	399	321	829	769
Gross proceeds from sales of assets	0	0	0	0
Non cash losses and write-downs	0	0	0	0
Total source of funds	399	321	446	298

<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
<i>Sources of operating funding</i>				
General rates, uniform annual general charges, rates penalties	0	0	0	0
Targeted rates (other than a targeted rate for water supply)	122	158	390	392
Subsidies and grants for operating purposes	0	0	0	0
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding	122	158	390	392
<i>Applications of operating funding</i>				
Payments to staff and suppliers	112	130	758	840
Finance costs	0	0	0	0
Internal charges and overheads applied*	10	28	15	23
Other operating funding applications	0	0	0	0
Total applications of operating funding	122	158	773	863
Surplus (deficit) of operating funding	0	0	(383)	(471)
<i>Sources of capital funding</i>				
Subsidies and grants for capital	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	399	321	829	769
Gross proceeds from sale of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	399	321	829	769
<i>Applications of capital funding</i>				
Capital expenditure – to meet additional demand	0	0	0	0
– to improve level of service	399	321	962	846
– to replace existing assets	0	0	0	0
Increase (decrease) in reserves	0	0	(516)	(548)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	399	321	446	298
Surplus (deficit) of capital funding	0	0	383	471
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.



Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	0	0	(383)	(471)
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	0
Depreciation	0	0	(134)	(128)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	0
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	0	0	(517)	(599)

Funding impact statement variances against budget

There are no material variances in this activity.

ENVIRONMENT

ABOUT COUNCIL'S ENVIRONMENT ACTIVITIES

Nelson City Council's environmental functions include planning and service delivery, advice, monitoring, education, advocacy and enforcement. The environment activities include solid waste management, environmental management, regulatory compliance and managing emergencies.

HIGHLIGHTS FOR 2013/14

Solid waste management

Council's solid waste management activity included:

- Landfill at York Valley
- Transfer station at Pascoe St, Tahunanui
- Recycling
- Green waste
- Waste minimisation and environmental education.

The amount of waste going to landfill (residual waste) has trended downward over the last 10 years. The residual waste going to landfill during 2013/14 was 42% less than at the peak in 2004/05. Tonnages of recycled material have remained stable.

Council continues to lobby central government to set in place a product stewardship programme that places responsibility to deal with electronic waste on the manufacturers and retailers of these products. In the absence of such programmes, Council supports Nelson residents by capping the cost of recycling cathode ray tube monitors at \$10 per monitor.

Environmental management

As one of the country's six unitary authorities, Nelson City Council manages territorial authority functions like subdivisions and land use, as well as regional functions like air quality, fresh water, coastal management and biosecurity. Council's environmental functions include:

- Monitoring the state of the environment
- Pest management
- Environmental advocacy and education
- Events and awards
- Policy development, implementation and advice
- Statutory and non statutory planning
- Non-regulatory assistance.

Council made a decision in 2013 to develop an integrated resource management plan (The Nelson Plan) on the basis that this was the most effective and efficient approach to plan development. The Nelson Plan will combine the Nelson Resource Management Plan and the Nelson Regional Policy Statement.

This approach is different to that signalled in the 2013/14 Annual Plan, which was based on an issue-based rolling review. Council has used the work that had been done as a basis for Nelson Plan development. In 2013/14 Council identified Nelson's significant resource management issues.

The Council notified and made decisions on Plan Change 16 – Inner City Noise. This improves the way noise is managed in the Inner City Zone. Council also instigated a review of the woodburner provisions of the Nelson Air Quality Plan.

The year saw continual improvement in air quality. There was a decrease in the number of times national air quality standards were exceeded in Nelson's most polluted airshed (Airshed A), from eight in 2012/13 to four in 2013/14.



The maximum PM₁₀ concentration for 2013/14 was 54 ug/m³ compared with the 2012/13 level of 62 ug/m³. Data recorded by calendar year shows progress towards improving air quality is levelling off. The 2014 results are similar, although slightly lower, than those of 2012.

Over 12,000 plants were provided by Council to 45 rural land holders for planting over the winter of 2014. The value of planting and maintenance provided by each landowner is of a similar, or higher, value than the cost of each plant.

A commitment to Ecofest was maintained as an excellent vehicle for demonstrating Council priorities and practices. The event continues to be delivered in partnership with Tasman District Council.

Council has an ongoing programme to identify natural hazards and potential for soil contamination affecting properties in Nelson. The Fault Hazard Overlay was reviewed in 2013 and there is work on the Maitai River Flood Hazard model and Tahunanui Area Liquefaction Assessment. A Hazardous Industries and Activities List (HAIL) site database has been established.

Regulatory compliance

Regulatory compliance activities include:

- Dog and animal control
- Liquor licensing
- Swimming pool compliance
- Food premises monitoring
- Processing and inspection of resource and building consents
- Land Information Memorandum reports
- Parking enforcement
- Harbour and coastal safety and navigation
- Pollution management
- Investigating complaints about noise, bylaws, private drains and illegal building works.

The level of activity in general was similar to previous years with the exception of the following:

- Introducing a District Licensing Committee to decide on all alcohol related applications under the Sale and Supply of Alcohol Act 2012
- Fewer building and resource consent numbers but an increase in complex issues
- Resource consent outcomes and processes audited by the Ministry for the Environment with good results
- Reviewing the Land Information Memorandum process with minor changes recommended.

Managing emergencies

Councils have civil defence responsibilities under the Civil Defence Emergency Management Act 2002, partly because of the essential infrastructure and services they provide. This includes improving community awareness of how to prepare for a disaster and how to recover afterwards. Key staff are trained to operate an emergency operations centre (EOC) with Tasman District Council staff in the event of a disaster.

A major step in 2013/14 was completing a new EOC in conjunction with Tasman District Council. The facility is built to high safety standards and provides an enhanced capability to assist the community during emergency events. Exercises and responses to weather events provided opportunities to successfully test the new EOC.

Council is responsible for rural fire management. It contracts this activity to the Waimea Rural Fire Committee, which is primarily responsible for rural fire prevention and suppression. Council is responsible for providing resources and assets, and as part of this upgraded the Hira Fire Station. The risk from rural fires continues, as evidenced by a fire on Biggsburn Way, Atawhai in January 2014. The Mayor was involved in the 'Fire Smart' public education campaign.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's environment activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	Regulatory controls through consents and enforcement helped protect the environment, minimise waste and ensure it was disposed of safely
People-friendly places	Policies and bylaws controlled threats to public safety caused by negative effects of dogs, noise and alcohol use. City and surroundings were protected from damaging disposal of waste, which ensured Nelson is a safe and attractive place to live in and visit. Non-regulatory programmes encouraged people to reduce, re-use and recycle
A strong economy	Policies and bylaws were implemented to keep residents and visitors safe from dogs, noise or alcohol use. A reliable, comprehensive and cost-effective waste disposal service was provided for residents, the tourism service sector and businesses. Non-regulatory support was provided to the business sector



SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Cleaner water	Health of Nelson's freshwater environments measured by water body classification	Maintain class A and B water bodies in current state	Not achieved	In 2013 there was an overall decline in water quality, compared with long term grades There were 12 sites with grade A or B in 2013 compared with 15 in 2012
		Decrease number of water bodies classified as D or E by Year 3 ²	Not achieved	A total of 12 sites were worse than grade C in 2013, compared with 11 sites in 2012 ¹ Flooding in some Stoke catchments and drought conditions in early summer impacted on water quality and stream habitat over the monitoring period A programme of work focused on improving the health of the Maitai River was initiated in 2013/14 and the outcomes are focused on the 2014/15 year
	Level of compliance with swimming water quality standards	Increase the number of monitored swimming areas that meet the swimming quality standards	Not achieved	The beach and upper Maitai sites complied with water quality standards. Bacteria sampling was not deferred during wet conditions (as in previous years). This meant that bacteria levels were slightly elevated at sites, from land run off and contaminated stormwater In 2013/14 MFE and regional councils standardised bathing water sampling protocols, which resulted in a change to NCC sampling (irrespective of weather conditions). The number of sites with E coli breaches did not improve overall, because seven of the 22 sample days had E coli elevated by weather effects

¹ For freshwater, the grading is for the calendar year.

² This is likely to take three years to achieve and Council needs to first establish a long term trend before starting to measure on an annual basis.

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Cleaner air	Level of compliance with national standard for air quality	Continue to comply with the national standard in Airshed B and C	Achieved	Airshed C complies with the national standard Airshed B breached the national standard once in 2013/14. After September 2016, Airshed B must not breach the standard more than once in any year
		Airshed A breaches will decline from prior year		There were four breaches in Airshed A in the 2013/14 year, down from seven in the 2012/13 year. Airshed A must achieve no more than three breaches by September 2016, and after 2020 no more than a single breach per year Council decided to instigate a review of the woodburner provisions of the Nelson Air Quality Plan
A well-planned city that meets communities' current and future needs and responds to national policy direction	Resource management plans updated to implement national policy changes and Council's strategic direction	Complete existing plan changes and respond to national policy changes	Not achieved	Council decided to pursue an integrated review of Nelson's Resource Management plans – The Nelson Plan Plan Change 16 – Inner City Noise – was completed and a number of other plan changes in progress have now been incorporated into the wider review New information on a revised fault hazard overlay, a potential liquefaction zone in Tahunanui, a Maitai River flood model and potentially contaminated sites was collated and mapped and the information made public



What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Reduced waste to landfill	The amount (in tonnes) of waste per resident disposed of at landfill	Continue each year to decrease the per capita amount of waste from the Nelson City Council area disposed of at landfill, in tonnes	Achieved	<p>The average waste disposed of at York Valley (excluding contaminated soil) is recorded as 0.619 tonne per person in 2013/14; down slightly from 0.620 tonne last year. Increased tonnages of contaminated soil have been received at York Valley following implementation of the National Environmental Standard for Assessing and Managing Contaminants in Soil to Protect Human Health</p> <p>Initiatives have included Second Hand Sunday; compost workshops and cardboard and food waste avoidance pilots through contract C897. Following a successful trial around Second Hand Sunday this initiative will be held twice a year</p>
Buildings are a safe and healthy environment for current and future building users	Building consents and code compliance certificates issued within 20 working days	100% of building consents and code compliance certificates issued within 20 working days	Not achieved	<p>In 2013/14, 98% of building consents and 100% of code of compliance certificates were issued in 20 working days. 100% achieved in August 2013 and has been maintained since</p> <p>The Building Consents Authority changed to a new electronic processing system and had some capacity issues, resulting in six breaches in July</p>
	Implementation of the Earthquake Prone and Dangerous Building Policy	Review and implementation of the Earthquake Prone and Dangerous Building Policy meets deadlines specified in the Policy	On hold	<p>The Earthquake amendment Bill is awaited before the existing policy is reviewed fully. One change to the current policy is that the requirement to meet 67% of New Building Standard was removed and only 34% can be required from October 2013</p> <p>All existing s124 Notices have been re-issued to reflect this</p>
	Level of customer satisfaction as measured by a survey of building and resource consent customers	60% of customers are satisfied or very satisfied with the building and resource consent services	Not achieved	<p>In 2013/14, 55% of customers were satisfied or very satisfied with the building and resource consent services</p> <p>Work has been undertaken for time limits and fees and charges models to improve the customer experience</p>

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Resource consents processing service	Level of compliance with statutory timeframes for processing resource consents	100% of non-notified resource consents processed within 20 working days, 100% of notified/ limited notified consents processed within 75 working days (or less as required by the RMA)	Not achieved	In 2013/14, 98% of non-notified consents processed on time (average of 13 working days), 100% of notified/ limited notified consents on time (average of 54 working days) These are the most compliant annual results in ten years. In addition, only 0.6% of all decisions issued were objected to or appealed
An effective and timely CDEM response to support our community following emergency events	Ability to operate an effective Emergency Operations Centre (EOC) for Nelson Tasman	Effective EOC is operating for Nelson Tasman	Achieved	A new EOC was completed on time, on budget and was successfully tested. The EOC is now operating and effective



FINANCIAL PERFORMANCE – ENVIRONMENT

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	6,749	6,457	5,922	4,881
Operating income	9,590	9,899	9,306	9,108
Capital income	12	12	12	3
Total revenue	16,351	16,368	15,240	13,992
Expenses				
Payments to staff and suppliers	15,178	15,162	14,112	12,957
Finance costs	243	217	213	207
Depreciation	346	364	422	419
Total operating expenses	15,767	15,743	14,747	13,583
Net surplus (deficit)	584	625	493	409

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	382	102	101	103
Non cash profits and write-ups	0	0	0	159
Increase (decrease) in reserves	(117)	281	277	560
Increase (decrease) in investments	287	(14)	286	(662)
Total funds required	552	369	664	160
Source of funds				
Net surplus (deficit)	584	625	493	409
Non cash expenditure	346	364	422	419
Increase (decrease) in debt	(378)	(620)	(251)	(668)
Gross proceeds from sales of assets	0	0	0	0
Non cash losses and write-downs	0	0	0	0
Total source of funds	552	369	664	160

<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
<i>Sources of operating funding</i>				
General rates, uniform annual general charges, rates penalties	6,136	5,848	5,340	4,820
Targeted rates (other than a targeted rate for water supply)	613	609	582	61
Subsidies and grants for operating purposes	300	213	185	297
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	2,053	2,081	2,467	2,115
Local authorities fuel tax, fines, infringement fees, and other receipts	7,237	7,605	6,654	6,537
Total operating funding	16,339	16,356	15,228	13,830
<i>Applications of operating funding</i>				
Payments to staff and suppliers	13,125	13,081	11,645	10,680
Finance costs	0	0	0	0
Internal charges and overheads applied*	2,296	2,298	2,680	2,484
Other operating funding applications	0	0	0	0
Total applications of operating funding	15,421	15,379	14,325	13,164
Surplus (deficit) of operating funding	918	977	903	666
<i>Sources of capital funding</i>				
Subsidies and grants for capital	0	0	0	0
Development and financial contributions	12	12	12	3
Increase (decrease) in debt	(378)	(620)	(251)	(668)
Gross proceeds from sale of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	(366)	(608)	(239)	(665)
<i>Applications of capital funding</i>				
Capital expenditure – to meet additional demand	89	0	0	27
– to improve level of service	98	0	23	18
– to replace existing assets	195	102	78	58
Increase (decrease) in reserves	(117)	281	277	560
Increase (decrease) in investments	287	(14)	286	(662)
Total applications of capital funding	552	369	664	1
Surplus (deficit) of capital funding	(918)	(977)	(903)	(666)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.



Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	918	977	903	666
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	12	12	12	3
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	0
Depreciation	(346)	(364)	(422)	(419)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	159
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	584	625	493	409

Funding impact statement variances against budget

Targeted rates are less than budgeted in the Long Term Plan 2012–22 by \$521,000 as a result of recategorising the capital income associated with the Solar Saver and Clean Heat Warm Homes schemes as an increase in investment.

Solid waste fees and internal charges are \$332,000 under budget, largely in Landfill.

Payments to staff and suppliers are under budget by \$965,000. Savings in staff time of \$536,000 are a combination of anticipated staff time being spent elsewhere, and savings from the reorganisation during the year. Savings were made in programmed service provision of \$172,000, mainly relating to waste minimisation and environmental advocacy. Budgeted consultancy costs relating to plan changes were underspent by \$116,000. The depressed price of carbon credits generated a saving of \$93,000.

Internal charges and overheads are under budget by \$196,000, offset in other receipts.

A variance of \$948,000 in investment movement is \$521,000 targeted rates for Clean Heat Warm Homes and Solar Saver recategorised from income, along with \$127,000 early repayment of loans from the same schemes, and a \$300,000 budgeted loan to Nelson Tasman Civil Defence for the Emergency Operations Centre fitout was not required.

Savings in the solid waste group of accounts generated a transfer to reserves of \$283,000 greater than anticipated.

SOCIAL INCLUDING ARTS AND HERITAGE

ABOUT COUNCIL'S SOCIAL ACTIVITIES

Council provides services that contribute to the quality of life and wellbeing of residents. This activity is very diverse and includes heritage houses, settlement support, a museum, festivals and public libraries, and other facilities.

HIGHLIGHTS FOR 2013/14

Community facilities

Council's community facilities include:

- Public libraries
- Marsden cemetery and crematorium
- Public toilets
- Marina
- Community properties
- Motor camps in Tahunanui, the Brook and Maitai Valley
- Community housing
- Regional community facilities at Saxton Field.

The Nelson Marina had occupation of over 92% and achieved its highest operating surplus of \$500,000. Work continued on the renewals programme and a glass recycling program was introduced.

Demand for cremations continue to increase and is at the highest level of use since records began in 2000.

Public toilets received considerable attention in 2013/14 with the upgrade of the Buxton facilities completed, the Cathedral toilet built, the 1903 site completed and refurbishment of Botanic, Isele, and Broadgreen toilets.

There was high use numbers at both Trafalgar Street Hall (10,000 visits) and Stoke Hall (22,000 visits).

Saxton Stadium was closed between April and June 2013 due to flooding. It re-opened following significant refurbishment. The Master's Games were held there as well as a range of displaced events caused by the Trafalgar Centre closure. During 2013/14 there were over 210,000 visits by spectators and users.

Social development

Council's social development activities include:

- Community liaison and support
- Community assistance funding
- Connections Youth Transition Service
- Youth development
- Older adults and positive ageing
- Settlement Support, funded by the Ministry of Business, Innovation and Employment
- Safer City Nelson Project, funded by the Ministry of Justice.

In addition to attending regular community meetings a number of public talks and workshops were facilitated by Council. Advice to community groups around topics such as funding was provided.

Community Assistance Funding administered by Council provided \$380,000 through 56 contracts and 18 one-off grants for community organisations to provide services in the Nelson community.



The Nelson Tasman Connections Youth Transition Service was provided to enable all young people, up to the age of twenty years, in the Nelson Tasman Region to make a successful transition from school into the workplace, training or other activity. Support was provided for Nelson Youth Council, Youth Nelson, Youth Volunteer Recognition, and the Connections Youth Transition service.

Older adults were supported through a partnership with Positive Ageing Expo and representation on the Positive Ageing Forum. Community groups provided resources and services to support older adults on social issues and to maintain quality of life.

The Ministry of Business Innovation and Employment funded Settlement Support programme provided information and support for migrants, refugees and their prospective employers.

The Safer City Nelson Project, funded by the Ministry of Justice saw all outcomes met. These included Street Ambassadors in the central city between November and March, and presentations to residents on how to keep their homes and properties safe through environmental designs. A strong partnership with the local Alcohol Accord saw joint funding of a new campaign around reducing intoxication and alcohol related harm.

Heritage and arts

Council's heritage and arts activities include:

- Heritage and arts planning
- Support for the Tasman Bay Heritage Trust, which manages the Provincial Museum
- Suter Art Gallery
- Historic buildings and facilities such as Broadgreen House, Isel and Melrose historic houses
- Founders Heritage Park
- Historic cemeteries including Hallowell, Wakapuaka, Hira, Seaview and others
- Festivals, events and street decorations.

Nelson hosts a number of cultural events throughout the year, many of which are supported by Nelson City Council. Heritage Week is an annual event, and this year we celebrated a theme based on Modes of Transport.

A number of new interpretive panels were installed around the city including at Tod Valley Reserve, Nelson Airport, Wakefield Quay, Tahuna Roller Rink, and Isel House. These panels are an accessible way for residents and visitors to learn about the history and meaning of some of our facilities.

The Riverside Murals Project is underway, and is expected to be completed by March 2015. This community art project, developed and coordinated by Chris Finlayson with Council support, will see murals installed along the Maitai Walkway showcasing local artists' work.

The Nelson Arts Festival in October 2013 was well attended with large crowds and participants at the Masked Parade and the More FM Carnivale, Sonic, and record numbers at Stage One. When asked to rate overall satisfaction out of 10, the average rating was 8.9% and 34% rated their satisfaction as being 10 out of 10.

Summer festival events included the Lantern Celebration, Summer All Fresco movies, Opera in the Park, and the Teddy Bears Picnic.

Council has been working closely with the Nelson School of Music on its earthquake strengthening and refurbishment project. Allocated funding has been moved into future years to give the School of Music time to develop the project concept and raise funds for the work.

The Suter Art Gallery, with support from Council, completed a hugely successful fundraising project which saw it raise \$6 million towards the redevelopment of the gallery. This matches Council's \$6 million commitment to the project.

The Suter Art Gallery continues to be a popular attraction for visitors and residents. It brings to the city a diverse range of exhibitions and programmes, and continues to acquire new pieces for its collection. Funding from the Friends of the Suter enabled several works to receive conservation treatment and reframing.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's social activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
People-friendly places	Funded and/or provided a range of community services and inspiring arts and heritage events that have involved a residents and visitors and promoted community cohesion
A strong economy	Supported a range of organisations through the Community Assistance Fund. Provided venues for delivering community services that contribute to the wellbeing of the community and provide employment
Kind, healthy people	Council funded community services and arts and heritage events supported the development of community cohesion and encouraged the development and enjoyment of healthy lifestyles
A fun, creative culture	Worked with and funded community organisations that support cultural diversity, events and festivals
Good leadership	Provided leadership in developing Nelson's arts, culture and heritage through events such as the Arts Festival, Opera in the Park and Heritage Week. Funded and facilitated community arts projects



SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Work with the community to secure the future of the City's significant arts infrastructure	Assuming Council takes ownership of the Nelson School of Music and Theatre Royal measures will be building condition assessments and delivery of community outcomes	Plans for earthquake strengthening of Nelson School of Music agreed and work commenced	Not achieved	The School of Music is working on redevelopment plans and work cannot commence until these are completed
Libraries that are well used, welcoming and safe environments	The level of satisfaction with the libraries as determined by residents' survey	Maintain at least 80% of customers satisfied or very satisfied with libraries and 75% of population are library members	Achieved	A total of 91% of library customers were satisfied or very satisfied, in the 2014 Resident survey A total of 89% of the population are library members, compared with 79% in 2012/13
	Trends in membership, door counts	Door counts continue to increase each year	Not achieved	The door count was 525,396, which is down 6.9% on 2012/13. This is attributed to lower tourists in Nelson in 2013/14, who use the Library in summer
A regional art gallery that engages, educates and entertains the regional community	The level of satisfaction of customers with the Suter Art Gallery as measured by a residents' survey	80% of users satisfied or very satisfied with the Suter Art Gallery	Not achieved	A total of 71% of users were satisfied or very satisfied with the Suter Art Gallery, in the 2014 Resident survey. This compares with 76% when the survey was last carried out in 2011/12

FINANCIAL PERFORMANCE – SOCIAL INCLUDING ARTS AND HERITAGE

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	9,994	10,474	10,680	9,443
Operating income	2,803	2,801	3,051	3,198
Capital income	6,876	0	6,766	95
Total revenue	19,673	13,275	20,497	12,736
Expenses				
Payments to staff and suppliers	11,755	11,560	12,246	11,353
Finance costs	381	441	353	291
Depreciation	1,156	1,293	1,291	1,145
Total operating expenses	13,292	13,294	13,890	12,789
Net surplus (deficit)	6,381	(19)	6,607	(53)

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	11,111	1,716	10,354	1,391
Non cash profits and write-ups	0	0	0	32
Increase (decrease) in reserves	(183)	256	92	(30)
Increase (decrease) in investments	(1,513)	(13)	(1,513)	(38)
Total funds required	9,415	1,959	8,933	1,355
Source of funds				
Net surplus (deficit)	6,381	(19)	6,607	(53)
Non cash expenditure	1,156	1,293	1,291	1,183
Increase (decrease) in debt	1,878	685	1,035	223
Gross proceeds from sales of assets	0	0	0	2
Non cash losses and write-downs	0	0	0	0
Total source of funds	9,415	1,959	8,933	1,355



<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	9,994	10,474	10,680	9,443
Targeted rates (other than a targeted rate for water supply)	0	0	0	0
Subsidies and grants for operating purposes	485	398	378	667
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	0	0	165	137
Local authorities fuel tax, fines, infringement fees, and other receipts	2,318	2,403	2,508	2,362
Total operating funding	12,797	13,275	13,731	12,609
Applications of operating funding				
Payments to staff and suppliers	11,755	11,560	12,246	11,177
Finance costs	0	0	0	0
Internal charges and overheads applied*	381	441	353	429
Other operating funding applications	0	0	0	0
Total applications of operating funding	12,136	12,001	12,599	11,606
Surplus (deficit) of operating funding	661	1,274	1,132	1,003
Sources of capital funding				
Subsidies and grants for capital	6,876	0	6,766	90
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	1,877	684	1,034	223
Gross proceeds from sale of assets	1	1	1	2
Lump sum contributions	0	0	0	0
Total sources of capital funding	8,754	685	7,801	315
Applications of capital funding				
Capital expenditure – to meet additional demand	539	625	504	489
– to improve level of service	9,795	729	9,553	334
– to replace existing assets	777	362	297	563
Increase (decrease) in reserves	(183)	256	92	(30)
Increase (decrease) in investments	(1,513)	(13)	(1,513)	(38)
Total applications of capital funding	9,415	1,959	8,933	1,318
Surplus (deficit) of capital funding	(661)	(1,274)	(1,132)	(1,003)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.

<i>Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	661	1,274	1,132	1,003
Subsidies and grants for capital expenditure	6,876	0	6,766	90
Development and financial contributions	0	0	0	0
Vested assets	0	0	0	5
Gains (losses) on disposal	0	0	0	(38)
Depreciation	(1,156)	(1,293)	(1,291)	(1,145)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	32
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	6,381	(19)	6,607	(53)

Funding impact statement variances against budget

Operating subsidies and grants received are \$289,000 more than budget. There was a categorisation error in the annual plan of \$175,000 which is offset in other receipts. Income from the Founders Book Fair and grants from central government for safety initiatives and from other bodies for festivals activities were more than anticipated.

Payments to staff and suppliers were less than budget by \$1.1 million. \$614,000 relates to savings in staff costs, and \$324,000 savings have occurred as a result of the delay in transferring the Nelson School of Music and Theatre Royal assets. Maintenance savings of \$130,000 were achieved.

Subsidies and grants for capital are under budget by \$6.7 million. This is due to the delay in vesting with the Council the assets of the Theatre Royal and the Nelson School of Music, which is also the cause of capital expenditure being under budget by \$9.1 million. The variances in debt movement (\$811,000) and investment movement (\$1.6 million) were also driven by this delay. Part of the arrangement around the Theatre Royal is that Council will take over the outstanding debt, \$1.5 million of which is an existing debt to Council.



PARKS AND ACTIVE RECREATION

ABOUT COUNCIL'S PARKS AND ACTIVE RECREATION ACTIVITIES

The parks and active recreation activity manages parks and open spaces to help protect Nelson's biodiversity, heritage, rivers and coast. It provides active recreation opportunities through its provision of infrastructure such as walkways and cycle ways, expanding cycle trails, sports and recreation facilities, parks and open space, services and events.

HIGHLIGHTS FOR 2013/14

Parks and open space

Council's parks and open space activity includes:

- Horticultural parks
- Neighbourhood parks
- Conservation reserves
- Landscape reserves
- Sportsfield reserves
- Esplanade and foreshore reserves
- Heritage and park trees
- Other walkways not in parks or reserves.

The rose garden renovation at Broadgreen, the Church Steps landscape upgrade, constructing the 'Project Butterfly' pathway at Fairfield and enhancements to Akersten Street were public gardens highlights in 2013/14.

Neighbourhood parks and playgrounds highlights included developing and constructing the new playground at Tod Reserve, upgrading the Tahuna Beach youth park with several new pieces of equipment and replacing equipment at Pioneer Park and Russell Street Reserve.

Good progress was made with conservation and landscape reserves projects during 2013/14 with the most significant being constructing 1.9km of new trail on the Barnicoat Range Widdershins Trail. In addition, Council planted 22,500 of native trees on Fringed Hill, managed a successful goat cull programme to protect vegetation, undertook an extensive invasive weed control programme and completed wilding pine work. At Marsden Valley an information kiosk was installed and a hard surface car park was developed.

Landscape reserves were enhanced in the City. School planting days at Pipers Park, Tahunanui Reserve, Whakatū Drive, Orphanage Creek and Glenduan Reserve involved 1,800 students. There were also two successful public plantings at Pipers Park and Tahunanui Reserve. A walking track to connect View Mount Terrace to Panorama drive was built.

Further enhancement of sportsfields occurred during 2013/14 including the installation of an irrigation system to reduce water usage at Greenmeadows sportsgrounds. A community survey of the use and future requirement for Greenmeadows Reserve was undertaken as part of the 'Spotlight on Stoke' project. Nelson continued to attract high profile sporting events at Saxton Field such as a One Day Cricket International match.

Council provided funding to several community organisations to support active recreational activities. These included community festivals to celebrate historic houses and gardens at Broadgreen House and Isel Park, and a children's event was at Founders Historic Park, which attracted over 3000 people.

Council supported several recreation programmes: Way2Go to deliver programmes at Tahunanui, Victory Community Centres, Saxton Stadium and The Truck; the Youth and Facility Trust to deliver recreation and physical activities at 15 community events; Sport Tasman to deliver youth nights at Saxton Stadium; and the Women's Activator Series.

Recreation and leisure

Council's recreation and leisure activity includes:

- Trafalgar Centre
- Natureland Zoo in Tahunanui
- Waahi Taakaro golf course
- Play facilities
- Riverside and Nayland swimming pools.

The Trafalgar Centre was closed in December 2013 when it was revealed that it was an earthquake prone building and following the issue of a Section 124 notice and advice on health and safety. The centre needs seismic strengthening and Council resolved in 2014 that work be undertaken to facilitate re-opening the centre by February 2016. Project managers have been appointed to facilitate this process. It is unknown what the potential strengthening costs will be. However, Council will know more once concept plans and costings are presented in December 2014. Events booked at the Centre have been moved to other venues around the region, including Saxton Stadium.

During 2013/14 the upgrade of the Riverside Pool façade was completed and it now meets 67% of the new Building Standard. Pipework at Nayland pool was replaced, which led to reopening of dive pool and savings in water use.

In October 2013 Council entered into an agreement with the new owners of Natureland Zoo after the business was sold by Orana Park. Council has agreed to a five year lease and funding contract with the new owner, Natureland Wildlife Trust, which includes an annual operating grant of \$200,000 per annum.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's parks and active recreation activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Healthy land, sea, air and water	Planting, restoration and weed and pest control programmes made steady progress on protecting and enhancing Nelson's special places
People-friendly places	The reserves network provided a great range of opportunities and experiences for Nelson residents
Kind, healthy people	Well developed public parks, reserves and recreation facilities provided an enhanced social wellbeing for members of the community
A fun, creative culture	Parks and reserves were developed to maximise enjoyment and creativity. For example the Hockey Reserve Playground and Tahunanui Youth Park



SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
A connected network of parks and reserves throughout the city to protect and enhance the natural environment, provide enjoyment and a range of leisure and recreation opportunities for residents and visitors	Area in hectares of parks and reserves per 1000 residents	Maintain current levels of parks and reserves provision, at least 245 hectares per 1000 residents, not be reduced except where divestment offers clear net benefits to the community	Not achieved	<p>Current levels 239 hectares per 1,000 residents</p> <p>It is expected that these levels will continue to decrease as the population increases</p>
	Level of resident satisfaction	Maintain levels of resident satisfaction, at least 80%	Not achieved	<p>There was 75% satisfaction in the 2014 Residents' Survey, based on the average of 88% satisfaction with parks and open spaces and 63% satisfaction with recreation and leisure</p> <p>The decrease in satisfaction from 2012/13 (83%) was partly due to the closure of the Trafalgar Centre. A total of 48% of residents who were dissatisfied stated this was because the Trafalgar Centre was unused</p>
Sustainably managed parks and reserves	Level of improvement in key species and habitats in priority reserve areas	Establish council-wide system for monitoring key species and habitats, with baseline data collected in 2012/13 and demonstrate improvement in key species and habitats in priority reserve areas by 2015	Not measured	<p>Not able to be measured in 2013/14 due to insufficient data</p> <p>Goat browse monitoring programme in place. Weed control records for treatment areas</p>
	Level of use of electricity, diesel/oil, water and toxic substances per hectare across parks and reserves	Current use of electricity, diesel/oil, water and toxic substances reduced by 5% per hectare by 2015	Not measured	Not able to be measured in 2013/14 due to insufficient data

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Neighbourhood parks within walking distance of all homes, providing play opportunities, open space and amenity values	Level of neighbourhood park distribution	One neighbourhood park within reasonable walking distance (500m radius or ten minute walk) of urban residential properties, easily accessible, ideally from more than one road frontage	Not achieved	Topography in some areas and limited opportunities for land acquisition
Maximised use of the Trafalgar Centre across a range of users	Number of people using the Trafalgar Centre and total hours used	At least maintain annual number of users Annual use hours exceeds 2,500/year	Not achieved	Not achieved as the venue was closed in December 2013
Swimming pools that meet the needs of users and provide opportunity for aquatic based recreation activities and learn to swim programmes	Level of accessibility of public swimming pools	Provision of a swimming pool that is within 10km driving/cycling distance of 80% of Nelson's population	Achieved	97% of dwellings are within 10km of a public swimming pool (not including the ASB Aquatic Centre, which is owned by TDC)
	Annual user satisfaction surveys	60% of customers satisfied or very satisfied with the swimming pools	Achieved	79% of pool users were satisfied or very satisfied with their overall pool experience
	Yardstick benchmarking comparison	Admissions per m ² per annum above average of peer group as measured by Yardstick	Partly achieved	Riverside pool was above Yardstick average use per m ² of water space (193 versus 186). Nayland was below average (26 versus 37). Nayland is an outdoor seasonal pool
Financially sustainable marina facility	Level of self funding of the marina	No cost to rates to operate the marina – fees and charges cover the maintenance and renewal of marina facilities	Achieved	Marina had an operational surplus in 2013/14



FINANCIAL PERFORMANCE – PARKS AND ACTIVE RECREATION

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	12,207	12,870	11,306	11,198
Operating income	2,777	2,868	4,448	4,400
Capital income	700	2,243	27	578
Total revenue	15,684	17,981	15,781	16,176
Expenses				
Payments to staff and suppliers	10,202	9,781	11,850	11,011
Finance costs	2,646	3,032	2,205	2,330
Depreciation	3,270	3,457	2,728	547
Total operating expenses	16,118	16,270	16,783	13,888
Net surplus (deficit)	(434)	1,711	(1,002)	2,288

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	14,943	12,966	9,383	4,326
Non cash profits and write-ups	0	0	0	0
Increase (decrease) in reserves	(2,384)	(1,612)	(718)	(1,706)
Increase (decrease) in investments	0	0	0	0
Total funds required	12,559	11,354	8,665	2,620
Source of funds				
Net surplus (deficit)	(434)	1,711	(1,002)	2,288
Non cash expenditure	3,270	3,457	2,728	547
Increase (decrease) in debt	9,723	6,186	6,939	(219)
Gross proceeds from sales of assets	0	0	0	4
Non cash losses and write-downs	0	0	0	0
Total source of funds	12,559	11,354	8,665	2,620

<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	12,207	12,870	11,306	11,198
Targeted rates (other than a targeted rate for water supply)	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	2,777	2,868	4,448	4,400
Total operating funding	14,984	15,738	15,754	15,598
Applications of operating funding				
Payments to staff and suppliers	10,202	9,781	11,850	10,981
Finance costs	0	0	0	0
Internal charges and overheads applied*	2,646	3,032	2,205	2,360
Other operating funding applications	0	0	0	0
Total applications of operating funding	12,848	12,813	14,055	13,341
Surplus (deficit) of operating funding	2,136	2,925	1,699	2,257
Sources of capital funding				
Subsidies and grants for capital	700	2,243	27	578
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	9,723	6,186	6,939	(219)
Gross proceeds from sale of assets	0	0	0	4
Lump sum contributions	0	0	0	0
Total sources of capital funding	10,423	8,429	6,966	363
Applications of capital funding				
Capital expenditure – to meet additional demand	9,312	3,325	3,370	1,082
– to improve level of service	2,859	7,322	4,372	1,830
– to replace existing assets	2,772	2,319	1,641	1,414
Increase (decrease) in reserves	(2,384)	(1,612)	(718)	(1,706)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	12,559	11,354	8,665	2,620
Surplus (deficit) of capital funding	(2,136)	(2,925)	(1,699)	(2,257)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.



Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	2,136	2,925	1,699	2,257
Subsidies and grants for capital expenditure	700	2,243	27	578
Development and financial contributions	0	0	0	0
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	0
Depreciation	(3,270)	(3,457)	(2,728)	(547)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	0
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	(434)	1,711	(1,002)	2,288

Funding impact statement variances against budget

Payments to staff and suppliers are \$869,000 under budget. A grant to Tasman District Council for capital development at Saxton Field (cycle track) of \$829,000 was not made in this financial year as the project had been delayed.

Internal charges are \$155,000 more than budget. This is mainly internal interest.

Subsidies and grants for capital are \$551,000 more than budget relating to contributions from third parties for the relocation of overhead power lines at Saxton Field.

Capital expenditure is under budget by \$5.1 million. Projects delayed or cancelled include land purchases, playgrounds and parks development and upgrades, and the Trafalgar Centre upgrade. Refer to the capital expenditure schedule on page 81 for more detailed information.

The reduction in borrowings required of \$7.2 million is largely driven by this decrease in capital expenditure. Funds transferred from reserves was nearly \$1 million more than budget due to higher than expected contributions from subdivision activity, and a \$300,000 transfer from the disaster recovery fund.

ECONOMIC

ABOUT COUNCIL ECONOMIC ACTIVITIES

Council has a role in creating an economically successful city and contributes to this through provision of key city infrastructure, services and a focus on economic development. Key agencies are the Economic Development Agency and Tourism Nelson Tasman Ltd, which trades as Nelson Tasman Tourism. Both are based in Millers Acre Centre, Taha o te Awa.

HIGHLIGHTS FOR 2013/14

Council's bid as host city for the Cricket World Cup 2015 was accepted and will host three pool matches in 2015. Council allocated \$900,000 towards tournament costs (including staff time) over 2013/14 and 2014/15.

The Regional Economic Development Agency (EDA) continued its work on behalf of Council to assist enterprises, allocate events funding, provide economic advice and manage programmes funded by third parties. It completed the six-monthly 'Tracking the Nelson Regional Economy'.

The EDA presented its annual Economic Summit to stakeholders and helped arrange an Iwi Economic Summit. It managed contracts for programmes funded by third party Nelson Tasman Connections, such as a monitoring and advisory service for 15–19 year-old school leavers in the Nelson Tasman region.

The EDA managed the Regional Business Partner Network for the Nelson/Tasman/Marlborough area and, in partnership with the Nelson Tasman and Marlborough Chambers of Commerce, \$691,678 was made available to regional businesses.

A business delegation to Nelson's Sister City of Huangshi, as well as other Chinese Cities, was led by the EDA Chief Executive. A number of Chinese and other international delegations to Nelson were hosted. This activity is undertaken to create mutually beneficial economic opportunities.

The EDA administered the Nelson Events and Marketing Fund on behalf of Council. The Events Strategy continued to be implemented and funds were allocated to five promising events with a value of \$143,000. This compares with \$132,540 for six events in 2012/13.

There was positive growth in the commercial accommodation sector. Total guest nights increased by 3.4%; there was an increase of 5.0% in international guest nights and 2.6% in domestic guest nights. Also encouraging was an increase in the average length of visitor stay from 2.17 nights to 2.20 nights.

During the year Nelson Tasman Tourism hosted 96 individual international tour wholesalers and 23 independent visits. They also hosted 74 international media outlets including magazine, press and online journalists and six film crews.

The Nelson region's convention activity ranking has improved from 10th to 9th position. This reflects the number of days that conference delegates spend in the region and shows that Nelson is a desired conference destination.

PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's economic activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
A strong economy	Ownership and part-funding of the Economic Development Agency and, with TDC, joint ownership and funding of Nelson Tasman Tourism supported the local economy with reliable infrastructure on which local businesses depend
Good leadership	Monitored and facilitated economic activity and advocated for the Nelson economy with central government



SERVICE LEVELS AND PERFORMANCE

Measures from Year 2 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Infrastructure to provide for a sustainable local and regional economy	Council investment in infrastructure networks as measured by total value of network assets (transport, water supply, wastewater and stormwater) at net present value (\$)	Total value of Council's network assets is maintained or increased	Not measured	The net present value calculation included in the performance measure has not been done. However, the value of network assets recognised in the financial statements has increased by \$110 million (12%)
	Value of capital projects completed each year	Total value of capital projects is maintained or increased compared to previous year	Achieved	The value of capital projects increased from \$21.7 million to \$30.8 million The capital programme for 2013/14 included seven projects over \$1 million in value against one in 2012/13
Facilitate economic development for the benefit of the community	Amount of government business support funding accessed for the region	Government business support funding is maintained or increased and budgeted grants for research and development, and capability development are fully allocated to businesses	Achieved	Council accessed \$691,678 of government funding for the region, compared with \$550,928 in 2012/13 All funds allocated were spent

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Promotion of Nelson to increase the economic value of tourism	Number of tourism guest nights annually	Increase the number of tourism guest nights annually	Achieved	Guest nights up 3.4% on the previous year. International guest nights increased by 5.0% and domestic guest nights by 2.6%. There were 1,240,052 guest nights in 2013/14, compared with 1,277,601 in 2012/13
	Number of tourism guest nights in the off-peak months	Increase the number of tourism guest nights in the off-peak months	Achieved	Increase of 3.8% total guest nights over the months July – October 2013 and April – June 2014



FINANCIAL PERFORMANCE – ECONOMIC

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	1,453	1,513	1,468	1,414
Operating income	0	0	0	0
Capital income	0	0	0	0
Total revenue	1,453	1,513	1,468	1,414
Expenses				
Payments to staff and suppliers	1,441	1,501	1,457	1,310
Finance costs	12	12	11	12
Depreciation	0	0	0	0
Total operating expenses	1,453	1,513	1,468	1,322
Net surplus (deficit)	0	0	0	92

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	0	0	0	0
Non cash profits and write-ups	0	0	0	0
Increase (decrease) in reserves	0	0	0	92
Increase (decrease) in investments	0	0	0	0
Total funds required	0	0	0	92
Source of funds				
Net surplus (deficit)	0	0	0	92
Non cash expenditure	0	0	0	0
Increase (decrease) in debt	0	0	0	0
Gross proceeds from sales of assets	0	0	0	0
Non cash losses and write-downs	0	0	0	0
Total source of funds	0	0	0	92

<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
<i>Sources of operating funding</i>				
General rates, uniform annual general charges, rates penalties	1,453	1,513	1,468	1,414
Targeted rates (other than a targeted rate for water supply)	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding	1,453	1,513	1,468	1,414
<i>Applications of operating funding</i>				
Payments to staff and suppliers	1,441	1,501	1,292	1,306
Finance costs	0	0	0	0
Internal charges and overheads applied*	12	12	176	16
Other operating funding applications	0	0	0	0
Total applications of operating funding	1,453	1,513	1,468	1,322
Surplus (deficit) of operating funding	0	0	0	92
<i>Sources of capital funding</i>				
Subsidies and grants for capital	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding	0	0	0	0
<i>Applications of capital funding</i>				
Capital expenditure – to meet additional demand	0	0	0	0
– to improve level of service	0	0	0	0
– to replace existing assets	0	0	0	0
Increase (decrease) in reserves	0	0	0	92
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding	0	0	0	92
Surplus (deficit) of capital funding	0	0	0	(92)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.



Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	0	0	0	92
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Vested assets	0	0	0	0
Gains (losses) on disposal	0	0	0	0
Depreciation	0	0	0	0
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	0
Non cash write downs and losses on revaluation	0	0	0	0
Net surplus (deficit) before taxation in statement of financial performance	0	0	0	92

Funding impact statement variances against budget

There are no material variances in this activity.

CORPORATE

ABOUT COUNCIL CORPORATE ACTIVITIES

The corporate activity of Council provides governance services and the running of the Council organisation. This includes elections, finances and administration, strategic documents and Councillor support.

Council's corporate activities include:

- Cost of democracy including meetings, publicity, councillor costs and elections
- Management of investments including rental properties, forestry, Civic House, the Port Company, Airport and Nelmac
- The Ridgeway subdivision
- Long-term planning, strategy development and internal monitoring
- Financial reserves.

HIGHLIGHTS FOR 2013/14

The Council has an Equal Employment Opportunity programme of positive action based on policies and practices covering all aspects of employment. It is Council practice that no employee or potential employee shall gain advantage, or suffer any disadvantage, by reason not related to the person's ability to carry out the job.

The Council tracked its performance across the organisation for statutory performance, economic performance and customer satisfaction.

Statutory performance is reviewed at least annually, and progress against the top five risks are identified and reported to Council.

The Council prioritises sound financial management and tracks performance over the year, including operating budgets, significant individual capital projects and total capital budget. This is reported to the Council's Governance Committee meetings. All financial key performance measures were met in 2013/14.

Customer satisfaction was measured through the 2013/14 Residents' Survey and a survey of customers who used Council services during the year.

The 2013/14 Residents' Survey showed that overall residents' perception of Council service performance (as measured by survey) increased between 2013 than 2014 with a total of 54% of customers satisfied or very satisfied overall. This compared with 49% in 2013. There was also a significant decrease in those who were very dissatisfied. A total of 45% of residents felt Council services and facilities were good value for money for ratepayers, which is the same as 2013.

This year Council undertook a survey of 1,014 randomly selected customers who used Council services during the year. This showed that Council met its target, with 75% of customers saying they were satisfied, or very satisfied, with the overall service they received.

Customer complaints increased this year, with 67 received in 2013/14 compared with 41 in 2012/13.

The Office of the Ombudsman was contacted 29 times about Nelson City Council during 2013/14. There were seven complaints under the Local Government Official Information and Meetings Act 1987 (LGOIMA), eight complaints under the Ombudsmen Act 1975 and 14 other contacts.

The Office of the Ombudsman completed 32 matters about the Council during the year (some of which were received during the previous year). Nine of these were LGOIMA requests (three not investigated, two resolved without investigation, four resolved during investigation). Nine were complaints made under the Ombudsmen Act 1975 (six not investigated, two investigations discontinued, one resolved during investigation). The remaining 14 were other contacts not requiring investigation.



PROGRESS ON ACHIEVING COMMUNITY OUTCOMES

Council's corporate activities contributed to achieving the following community outcomes over the year.

Community outcomes	Contribution
Good leadership	Corporate services provided a functions and support to enable Council to meet all Community Outcomes and requirements of the Local Government Act (2002)

SERVICE LEVELS AND PERFORMANCE

Measures from Year 1 of the Nelson Long Term Plan 2012–22

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Effective and impartial election administration service that meets or exceeds legislative requirements	Completion of election processes in 2013, 2016 and 2019	Elections assuming amalgamation does not proceed, on time, within budget, no upheld complaints	Achieved	Elections took place on time, within budget, and there were no complaints
Effective engagement and consultation	Proportion of residents satisfied with opportunities to take part and amount of information provided by Council – measured every three years	Maintain or improve on 2011 results	Achieved	A total of 53% of residents were satisfied with the opportunities to provide feedback and take part in decision making in 2014. This compared with 52% in 2011
Opportunities for participation in Council decisions – a Council organisation that listens and understands	Evaluation by participants taking part in range of processes – documented evaluation across focus groups, web based consultation, workshops and other techniques	At least 55% satisfied or better	Not measured	This measure was introduced in the Long Term Plan 2012–22. No consistent organisational data has been recorded, largely due to not having enough broad based consultation for an evaluation. This measure will be amended for the Long Term Plan 2015–25

What Council will provide	Performance measures	Targets	Results 2013/14	Comments
Participation of Māori in decision making	Level of Iwi/Māori representatives ³ satisfaction with participation opportunities	At least 80% satisfied or very satisfied	Not measured	Unable to measure iwi satisfaction with participation opportunities due to a low response rate to the survey
Council Controlled Organisations that deliver net benefit to the community	Refer to CCO section for specific measures for each CCO	Council satisfied with attainment of six monthly SOI targets for all	Achieved	Council is satisfied with the performance results received from CCOs Individual measures are contained within the CCO section

³ Kotahitanga Hui participants.



FINANCIAL PERFORMANCE – CORPORATE

<i>Cost of service statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Revenue				
Rating income	(1,509)	1,010	704	754
Operating income	12,689	13,312	11,690	14,382
Capital income	9,078	9,401	3,650	7,041
Total revenue	20,258	23,723	16,044	22,177
Expenses				
Payments to staff and suppliers	6,850	6,899	8,217	6,163
Finance costs	4,260	5,537	4,259	4,094
Depreciation	1,032	1,231	1,519	1,229
Total operating expenses	12,142	13,667	13,995	11,486
Net surplus (deficit)	8,116	10,056	2,049	10,691

<i>Statement of funding requirement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Funds required				
Capital expenditure	12,633	10,962	8,119	8,901
Non cash profits and write-ups	0	0	0	1,865
Increase (decrease) in reserves	3,550	2,024	(23)	(1,762)
Increase (decrease) in investments	24,447	17,988	23,920	8,874
Total funds required	40,630	30,974	32,016	17,878
Source of funds				
Net surplus (deficit)	8,116	10,056	2,049	10,691
Non cash expenditure	1,032	1,231	1,519	1,229
Increase (decrease) in debt	31,462	19,687	28,448	5,837
Gross proceeds from sales of assets	20	0	0	42
Non cash losses and write-downs	0	0	0	79
Total source of funds	40,630	30,974	32,016	17,878

<i>Funding impact statement</i>	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	(1,329)	1,185	883	754
Targeted rates (other than a targeted rate for water supply)	0	0	0	0
Subsidies and grants for operating purposes	2	2	2	(79)
Fees, charges, and targeted rates for water supply	0	0	0	0
Internal charges and overheads recovered	8,088	9,151	7,095	7,890
Local authorities fuel tax, fines, infringement fees, and other receipts	4,419	3,982	4,414	4,706
Total operating funding	11,180	14,320	12,394	13,271
Applications of operating funding				
Payments to staff and suppliers	6,850	6,899	7,638	5,791
Finance costs	3,337	4,407	3,476	3,276
Internal charges and overheads applied*	923	1,128	1,362	1,111
Other operating funding applications	0	0	0	0
Total applications of operating funding	11,110	12,434	12,476	10,178
Surplus (deficit) of operating funding	70	1,886	(82)	3,093
Sources of capital funding				
Subsidies and grants for capital	1,500	1,536	650	0
Development and financial contributions	0	0	0	1,134
Increase (decrease) in debt	31,462	19,687	28,448	5,837
Gross proceeds from sale of assets	20	0	0	42
Lump sum contributions	0	0	0	0
Total sources of capital funding	32,982	21,223	29,098	7,013
Applications of capital funding				
Capital expenditure – to meet additional demand	895	123	582	516
– to improve level of service	2,806	1,370	3,387	1,804
– to replace existing assets	1,354	1,604	1,150	674
Increase (decrease) in reserves	3,550	2,024	(23)	(1,762)
Increase (decrease) in investments	24,447	17,988	23,920	8,874
Total applications of capital funding	33,052	23,109	29,016	10,106
Surplus (deficit) of capital funding	(70)	(1,886)	82	(3,093)
Funding balance	0	0	0	0

* Internal charges and overheads include finance costs for internal loans.



Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement

	Long term plan 2013	Long term plan 2014	Annual plan 2014	Actual 2014
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	70	1,886	(82)	3,093
Subsidies and grants for capital expenditure	1,500	1,536	650	0
Development and financial contributions	0	0	0	1,134
Vested assets	7,578	7,865	3,000	5,907
Gains (losses) on disposal	0	0	0	0
Depreciation	(1,032)	(1,231)	(1,519)	(1,229)
Targeted capital rates	0	0	0	0
Non cash write ups and gains on revaluation	0	0	0	1,865
Non cash write downs and losses on revaluation	0	0	0	(79)
Net surplus (deficit) before taxation in statement of financial performance	8,116	10,056	2,049	10,691

Funding impact statement variances against budget

Internal charges and overheads recovered are \$795,000 more than budget due to new internal charges made subsequent to the finalisation of the Annual Plan, and a variance in internal interest.

Other income is more than budget by \$292,000. Dividends received were greater than budget by \$208,000 including a special dividend from Nelson Airport Ltd of \$75,000.

Payments to staff and suppliers are \$1.8 million less than budget. Staff time and overhead is less than budget by \$1.4 million, resulting from the reorganisation and vacancies. There are also savings against contingency and consultancy budgets.

Variances of \$650,000 in subsidies and grants for capital and \$1.1 million in development and financial contributions offset each other as the development and financial contributions in the Annual Plan were incorrectly classified. The variance between the two of \$450,000 is related to greater than anticipated reserves contributions. Although reserves and development contributions are both related to development, the timing is not necessarily concurrent.

Capital expenditure is under budget by \$2.1 million. Of that sum, \$900,000 was earmarked for possible strategic property purchases that did not eventuate, \$500,000 was budgeted for the remediation of earthquake prone buildings where the expenditure has been captured in other activities, and \$751,000 of IT projects were not progressed due to a review of Council's information management function and the reorganisation that occurred during the year.

SUMMARY OF CAPITAL EXPENDITURE OVER \$100,000

<i>Project</i>	Carry over 2012/13	Estimate 2013/14	Available 2013/14	Actual 2013/14
	\$000	\$000	\$000	\$000
TRANSPORT				
<i>Roads: subsidised</i>				
Emergency 2011 Cable Bay Road	(264)	2,250	1,986	2,122
Emergency 2011 response	196	419	615	394
Integration activities	0	375	375	376
Maitai shared path (Akersten St to Trafalgar St)	0	1,000	1,000	2,845
Other walk/cycle projects	0	300	300	196
R Fund: Waimea/Motueka junction	0	1,237	1,237	1,132
Road renewals: friction course replacement	0	567	567	569
Road renewals: resurfacing	0	602	602	603
Road renewals: traffic services	0	130	130	109
Road: minor improvements programme	0	469	469	228
Rocks Rd four metre wide shared path	0	105	105	142
School approach and frontage treatments	0	240	240	198
Streetlights	0	450	450	443
Variable speed signs	(5)	340	335	273
Waimea/Princes intersection	0	450	450	11
<i>Roads: unsubsidised</i>				
Land purchase	(85)	220	135	0
Renewals: footpaths	(57)	571	515	267
Renewals: streetlights	0	130	130	129
Road: Princes Dr	15	1,031	1,046	1,120
Road: Tasman St (Cambria to Grove)	0	318	318	335
Stock effluent facility	(2)	300	298	54
<i>Inner city enhancement – car parks</i>				
10 Halstead Rd building conversion	0	300	300	312
Bridge St enhancement	0	218	218	158
Maitai shared path (Akersten St to Trafalgar St)	(5)	1,822	1,817	111
Sundry	19	1,165	1,184	1,511
Total transport	(187)	15,009	14,822	13,637



<i>Project</i>	Carry over 2012/13	Estimate 2013/14	Available 2013/14	Actual 2013/14
	\$000	\$000	\$000	\$000
WATER SUPPLY				
Maitai duplicate pipeline	(323)	4,509	4,186	4,266
Observatory Hill reservoir and pump	4	981	985	960
Pipe renewals	0	600	600	377
Renewals: commercial meters	0	151	151	154
Renewals: misc pipes and fittings	0	63	63	101
Resource consents	13	65	78	102
Ridermains	0	100	100	132
Sundry	2	614	616	532
Total water supply	(305)	7,083	6,779	6,624
WASTEWATER				
Arapiki/Quarantine trunk main	(13)	1,581	1,568	1,538
Marsden Valley trunk main	3	1,500	1,503	1,018
Nelson North wastewater treatment plant	0	901	901	393
NRSBU expand solids treatment	0	0	0	333
Renewals: NRSBU	0	292	292	215
Renewals: pump stations	(5)	223	218	187
Sundry	52	661	713	524
Total wastewater	37	5,158	5,195	4,207
STORMWATER				
Fountain Place	0	100	100	101
Northesk/Beccles	8	265	273	208
Piping ditches	0	262	262	96
Public/private drains	37	116	153	8
Railway Reserve/Newall/Bledisloe/Louisson/Main Rd (West)	0	513	513	500
Seaview Tce	0	209	209	209
Stanley/Beachville	0	374	374	2
Tasman St (Cambria to Grove)	0	206	206	138
Sundry	(4)	966	963	509
Total stormwater	41	3,010	3,052	1,771
FLOOD PROTECTION				
Flood mitigation	0	150	150	54
Stormwater post flood improvements	0	200	200	155

<i>Project</i>	Carry over 2012/13	Estimate 2013/14	Available 2013/14	Actual 2013/14
	\$000	\$000	\$000	\$000
FLOOD PROTECTION (CONTINUED)				
York Stream channel	0	470	470	465
Sundry	0	142	142	172
Total flood protection	0	962	962	846
ENVIRONMENTAL MANAGEMENT				
Civil Defence	0	0	0	171
Sundry	20	101	121	102
Total environmental management	20	101	121	273
SOCIAL				
<i>Culture, heritage and arts</i>				
Nelson School of Music buildings	(2)	1,521	1,519	0
Nelson School of Music earthquake strengthening	0	323	323	0
Nelson School of Music land	0	885	885	0
Melrose House earthquake strengthening	0	0	0	189
Theatre Royal building	0	6,000	6,000	10
Theatre Royal land	0	590	590	0
<i>Libraries</i>				
Book purchases	15	375	390	374
Nightingale roof repair	0	119	119	1
<i>Public toilets, free</i>				
Buxton toilet	0	0	0	116
Cathedral toilets	0	150	150	153
Sundry	24	391	415	456
Total social	38	10,354	10,391	1,299
PARKS AND ACTIVE RECREATION				
<i>Neighbourhood parks</i>				
Land purchase: general reserve	0	1,189	1,189	6
Reserve development	0	504	504	167
<i>Landscape reserves</i>				
Fringed Hill revegetation	0	125	125	139
<i>Esplanade and foreshore reserves</i>				
Planting	0	143	143	145
Tahunanui modellers pond	0	492	492	88



<i>Project</i>	Carry over 2012/13	Estimate 2013/14	Available 2013/14	Actual 2013/14
	\$000	\$000	\$000	\$000
PARKS AND ACTIVE RECREATION (CONTINUED)				
<i>Trafalgar Centre</i> north upgrade	0	3,253	3,253	0
<i>Saxton Field Stadium</i> upgrade for multiuse	0	0	0	257
Pools				
Renewals Nayland	0	30	30	110
Riverside earthquake strengthening	0	416	416	447
Play facilities				
Playground development programme	(7)	198	191	192
Marina				
Pontoon renewal programme	(6)	140	134	134
Saxton Field				
Cricket oval drainage remediation	0	0	0	165
Land purchase (Daelyn)	0	689	689	0
Relocate overhead power	25	275	300	869
Sundry	114	1,930	2,043	1,610
Total parks and active recreation	126	9,383	9,509	4,326
CORPORATE				
Civic House				
Buildings	0	350	350	340
Earthquake strengthening	0	500	500	0
Plant and equipment	0	213	213	211
Rental properties				
Strategic building purchases	0	625	625	90
Strategic land purchases	(3)	1,775	1,772	1,397
Administration				
Motor vehicles	0	151	151	137
Hardware/desktops	57	1,441	1,498	704
Sundry	35	64	99	114
Total corporate	89	5,118	5,207	2,994
FINANCIAL RESERVES AND TRUSTS				
Vested assets	0	3,000	3,000	5,912
Total financial reserves and trusts	0	3,000	3,000	5,912
Total capital expenditure	(141)	59,180	59,038	41,889

FINANCIAL REPORT





FINANCIAL STATEMENTS: YEAR ENDED 30 JUNE 2014

The following sections report on the Council's financial activities and include:

- Statement of comprehensive income.....Page 87
- Statement of changes in equity.....Page 88
- Balance sheetPage 89
- Statement of cash flows.....Page 91
- Funding impact statementPage 92
- Financial prudencePage 94
- Summary of individual rates and uniform annual charges.....Page 98

The 'Financial statements' should be read in conjunction with the 'Notes to the accounts' on page 99 and also the 'Summary of capital expenditure over \$100,000' on page 81.

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2014	Note	Council			Group	
		Actual 2014	Annual plan 2014	Actual 2013	Actual 2014	Actual 2013
		\$000	\$000	\$000	\$000	\$000
REVENUE						
Rates other than targeted rates for water supply	2	48,372	48,874	46,853	48,372	46,853
Fees, charges, and targeted rates for water supply	2	10,887	11,263	11,014	10,887	11,014
Development and financial contributions	3	2,126	1,987	1,955	2,126	1,955
Grants, donations and subsidies	3	8,100	14,249	7,988	9,183	7,662
Vested assets	3	5,912	3,000	3,173	5,940	3,351
Interest received	3	112	28	79	216	161
Dividend received	3	2,881	2,673	2,803	0	0
Other revenue	3	21,807	22,237	22,085	31,530	29,141
Other gains	4	1,926	0	3,936	2,019	3,966
Total operating revenue		102,123	104,311	99,886	110,273	104,103
EXPENDITURE						
Employee benefit expenses	5	15,718	18,151	17,320	27,546	25,807
Depreciation and amortisation	13,14	20,260	21,028	19,699	21,285	20,510
Other expenses	6	46,983	52,730	48,279	43,148	43,520
Finance costs	7	3,788	4,068	4,288	3,854	4,292
Total operating expenditure		86,749	95,977	89,586	95,833	94,129
Operating surplus (deficit)		15,374	8,334	10,301	14,439	9,974
Share of associate's surplus (deficit)	17	0	0	0	4,730	5,262
Surplus (deficit) before taxation		15,374	8,334	10,301	19,169	15,235
Taxation	8	0	86	24	374	363
Net surplus		15,374	8,248	10,277	18,795	14,872
Gains (losses) on property revaluation	13	92,645	20,553	2,582	92,645	2,297
Share of associates revalued movements	17	0	0	0	531	2,082
Total comprehensive income for year		108,019	28,801	12,859	111,971	19,251

The accompanying notes form part of these Financial Statements.
 Explanations of significant variances against budget are detailed in note 33.



STATEMENT OF CHANGES IN EQUITY

<i>For the year ended 30 June 2014</i>	Note	Council			Group	
		Actual 2014	Annual plan 2014	Actual 2013	Actual 2014	Actual 2013
		\$000	\$000	\$000	\$000	\$000
Balance as 1 July		1,189,287	1,195,319	1,176,428	1,268,928	1,249,677
Total comprehensive income		108,019	28,801	12,859	111,971	19,251
Equity at end of year	24	1,297,306	1,224,120	1,189,287	1,380,899	1,268,928

The accompanying notes form part of these Financial Statements.
 Explanations of significant variances against budget are detailed in note 33.

BALANCE SHEET

As at 30 June 2014	Note	Council			Group	
		Actual 2014	Annual plan 2014	Actual 2013	Actual 2014	Actual 2013
		\$000	\$000	\$000	\$000	\$000
ASSETS						
Current assets						
Cash and cash equivalents	9	338	0	408	1,771	1,350
Trade and other receivables	10	10,977	8,965	16,527	12,287	17,466
Inventories	11	150	78	186	786	823
Other financial assets	12	0	306	0	3,475	1,381
Taxation	10	57	76	33	0	0
Derivative financial instruments	23	15	0	0	15	0
Total current assets		11,537	9,425	17,154	18,334	21,020
Non-current assets						
Trade and other receivables	10	5,034	7,127	5,470	5,034	5,470
Property, plant and equipment	13	1,338,902	1,300,730	1,224,471	1,355,484	1,240,504
Intangible assets	14	1,771	1,350	1,652	1,924	1,772
Forestry assets	15	5,095	4,692	5,165	5,095	5,165
Investment properties	16	960	883	940	960	940
Other financial assets	12	383	140	300	991	715
Deferred taxation	8	0	0	0	184	215
Derivative financial instruments	23	1,011	0	0	1,011	0
Investments in council controlled entities and other similar entities						
Investments in associates and subsidiaries	17	21,183	22,383	21,183	85,431	82,595
Total non-current assets		1,374,339	1,337,305	1,259,181	1,456,113	1,337,376
Total assets		1,385,876	1,346,730	1,276,335	1,474,447	1,358,396

The accompanying notes form part of these Financial Statements.

Explanations of significant variances against budget are detailed in note 33.



<i>As at 30 June 2014</i>	Note	Council			Group	
		Actual 2014	Annual plan 2014	Actual 2013	Actual 2014	Actual 2013
		\$000	\$000	\$000	\$000	\$000
LIABILITIES						
Current liabilities						
Bank overdraft	9	0	3,279	0	0	0
Trade and other payables	19	13,237	13,078	14,518	13,618	15,118
Taxation payable	19	0	0	0	9	136
Provisions	20	0	0	0	0	15
Employee benefit liabilities	21	1,471	1,544	1,683	2,742	2,669
Borrowings	22	37,831	39,717	58,183	37,831	58,242
Derivative financial instruments	23	27	16	20	27	20
Total current liabilities		52,566	57,634	74,404	54,227	76,200
Non-current liabilities						
Provisions	20	1,136	992	1,010	1,136	1,010
Non-current payables	20	0	0	0	2,069	0
Employee benefit liabilities	21	313	352	344	361	404
Borrowings	22	33,960	59,747	10,000	35,160	10,563
Derivative financial instruments	23	595	3,885	1,291	595	1,291
Total non-current liabilities		36,004	64,976	12,645	39,321	13,268
Total liabilities		88,570	122,610	87,049	93,548	89,468
Total net assets		1,297,306	1,224,120	1,189,287	1,380,899	1,268,928
EQUITY						
Retained earnings	24	358,148	346,613	342,455	395,654	376,249
Other reserves	24	939,158	877,507	846,832	985,245	892,679
Total equity		1,297,306	1,224,120	1,189,287	1,380,899	1,268,928

The accompanying notes form part of these Financial Statements.
 Explanations of significant variances against budget are detailed in note 33.

STATEMENT OF CASH FLOWS

For the year ended 30 June 2014	Note	Council			Group	
		Actual 2014	Annual plan 2014	Actual 2013	Actual 2014	Actual 2013
		\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES						
Rates and other revenue		95,530	91,635	86,005	105,903	94,763
Interest received		112	28	79	219	161
Dividends received		3,381	2,673	2,803	2,925	2,358
Payments to suppliers and employees		(61,657)	(70,816)	(62,556)	(69,761)	(67,715)
Interest paid		(3,836)	(4,068)	(3,586)	(3,902)	(3,590)
Taxation (paid) refunded		(24)	(86)	19	(475)	(349)
Net GST movement		(84)	0	(769)	117	(836)
Net cash inflows from operating activities	25	33,422	19,366	21,995	35,026	24,792
CASH FLOWS FROM INVESTING ACTIVITIES						
Sale of fixed assets		34	22	84	111	96
Sale of investments		666	0	1,001	666	742
Repayment of loans/advances		0	334	0	0	0
Goodwill on sale of business		0	0	0	0	0
Purchase of fixed assets		(37,195)	(47,824)	(26,756)	(38,747)	(29,228)
Purchase of intangibles		(521)	0	(685)	(2,335)	(754)
Purchase of investments		(83)	(606)	(160)	(588)	(1,036)
Loans and advances		0	0	0	0	0
Net cash outflow from investing activities		(37,100)	(48,074)	(26,516)	(40,894)	(30,180)
CASH FLOWS FROM FINANCING ACTIVITIES						
Cash was provided from loans raised		36,340	24,039	25,749	37,040	26,251
Cash was applied to repayment of loans		(32,732)	(715)	(22,823)	(30,751)	(22,883)
Net cash inflows/outflows from financing activities		3,608	23,324	2,926	6,289	3,368
Net increase (decrease) in cash held		(70)	(5,384)	(1,595)	421	(2,020)
Plus opening cash balance		408	2,105	2,003	1,350	3,370
Closing balance		338	(3,279)	408	1,771	1,350
REPRESENTED BY:						
Cash and cash equivalents	9	338	0	408	1,771	1,350
Bank overdraft	9	0	(3,279)	0	0	0
		338	(3,279)	408	1,771	1,350

The accompanying notes form part of these Financial Statements.
 Explanations of significant variances against budget are detailed in note 33.



FUNDING IMPACT STATEMENT

	Long term plan 2012/13	Annual report 2012/13	Annual plan 2013/14	Annual report 2013/14
<i>For the year ended 30 June 2014</i>				
	\$000	\$000	\$000	\$000
SOURCES OF OPERATING FUNDING				
General rates, uniform annual general charges, rates penalties	36,545	36,377	37,791	37,574
Targeted rates (other than a targeted rate for water supply)	10,986	10,476	11,272	10,798
Subsidies and grants for operating purposes	4,527	4,833	2,703	2,983
Fees, charges, and targeted rates for water supply	11,015	11,014	11,263	10,887
Interest and dividends from investments	2,646	2,882	2,701	2,993
Local authorities fuel tax, fines, infringement fees, and other receipts	22,465	22,084	22,048	21,669
Total operating funding	88,184	87,666	87,778	86,904
APPLICATIONS OF OPERATING FUNDING				
Payments to staff and suppliers	70,093	62,773	70,880	61,959
Finance costs	4,099	4,288	4,068	3,788
Other operating funding applications	0	0	0	0
Total applications of operating funding	74,192	67,061	74,948	65,747
Surplus (deficit) of operating funding	13,992	20,605	12,830	21,157
SOURCES OF CAPITAL FUNDING				
Subsidies and grants for capital	12,354	3,155	11,546	5,117
Development and financial contributions	1,940	1,955	1,987	2,126
Increase (decrease) in debt	24,943	2,926	23,295	3,608
Gross proceeds from sale of assets	41	84	22	34
Lump sum contributions	0	0	0	0
Total sources of capital funding	39,278	8,120	36,850	10,884
APPLICATIONS OF CAPITAL FUNDING				
Capital expenditure – to meet additional demand	13,938	6,498	8,562	4,901
– to improve level of service	32,975	12,811	37,545	22,176
– to replace existing assets	11,609	9,261	10,073	8,988
Increase (decrease) in reserves	(3,861)	1,382	(5,391)	(3,122)
Increase (decrease) in investments	(1,391)	(1,227)	(1,110)	(903)
Total applications of capital funding	53,270	28,725	49,679	32,041
Surplus (deficit) of capital funding	(13,992)	(20,605)	(12,829)	(21,156)
Funding balance	0	0	0	0

<i>Reconciliation between the net surplus (deficit) in the cost of service statement and surplus (deficit) of operating funding in the funding impact statement</i>	Long term plan 2012/13	Annual report 2012/13	Annual plan 2013/14	Annual report 2013/14
	\$000	\$000	\$000	\$000
Surplus (deficit) of operating funding from funding impact statement	13,992	20,605	12,829	21,157
Subsidies and grants for capital expenditure	12,354	3,155	11,546	5,117
Development and financial contributions	1,940	1,955	1,987	2,126
Vested assets	7,578	3,173	3,000	5,912
Gain (loss) on disposal of assets	0	(2,158)	0	(533)
Revaluation of derivatives	0	2,590	0	1,715
Investment write-up	0	1,347	0	349
Investment write-down	0	(668)	0	(209)
Depreciation	(20,185)	(19,699)	(21,028)	(20,260)
Net surplus (deficit) before taxation in statement of comprehensive Income	15,679	10,301	8,334	15,374

The accompanying notes form part of these Financial Statements.
 Explanations of significant variances against budget are detailed in note 33.



FINANCIAL PRUDENCE

Annual report disclosure statement for the year ending 30 June 2014.

WHAT IS THE PURPOSE OF THIS STATEMENT?

The purpose of this statement is to disclose the Council's financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The Council is required to include this statement in its annual report in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

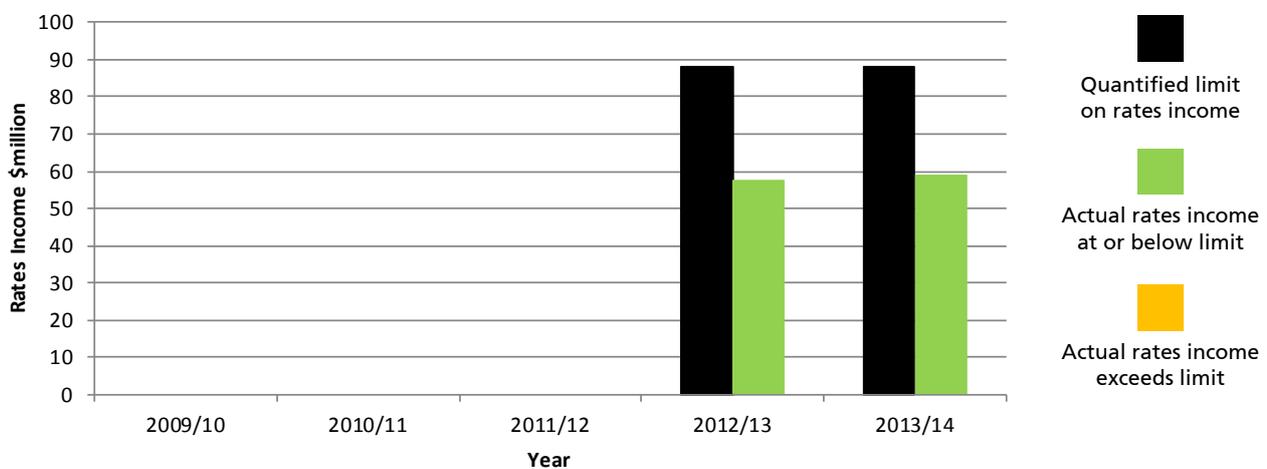
RATES AFFORDABILITY BENCHMARK

The Council meets the rates affordability benchmark if:

- Its actual rates income equals or is less than each quantified limit on rates; and
- Its actual rates increases equal or are less than each quantified limit on rates increases.

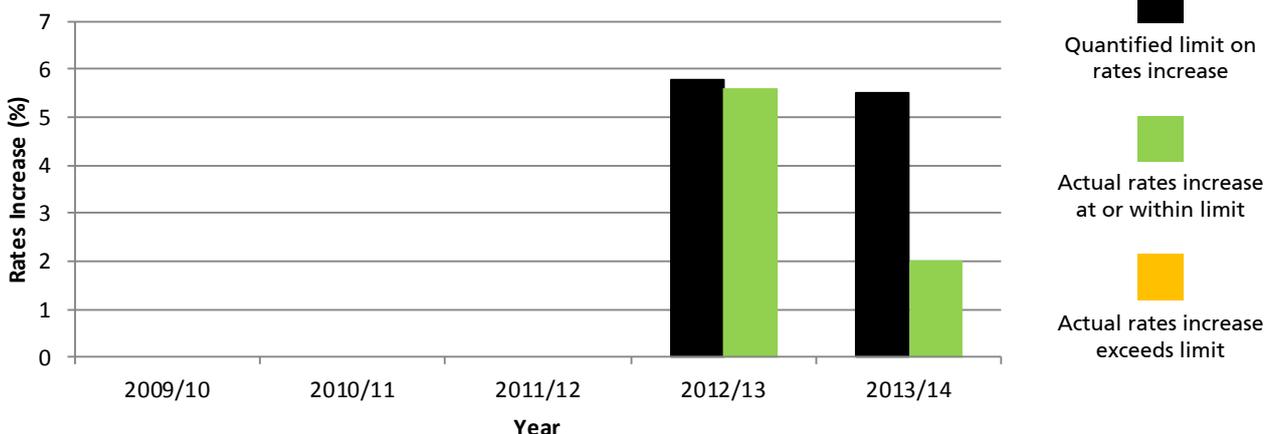
RATES (INCOME) AFFORDABILITY

The following graph compares the Council's actual rates income with a quantified limit on rates contained in the financial strategy included in the Council's Long Term Plan. The quantified limit is \$88 million.



RATES (INCREASES) AFFORDABILITY

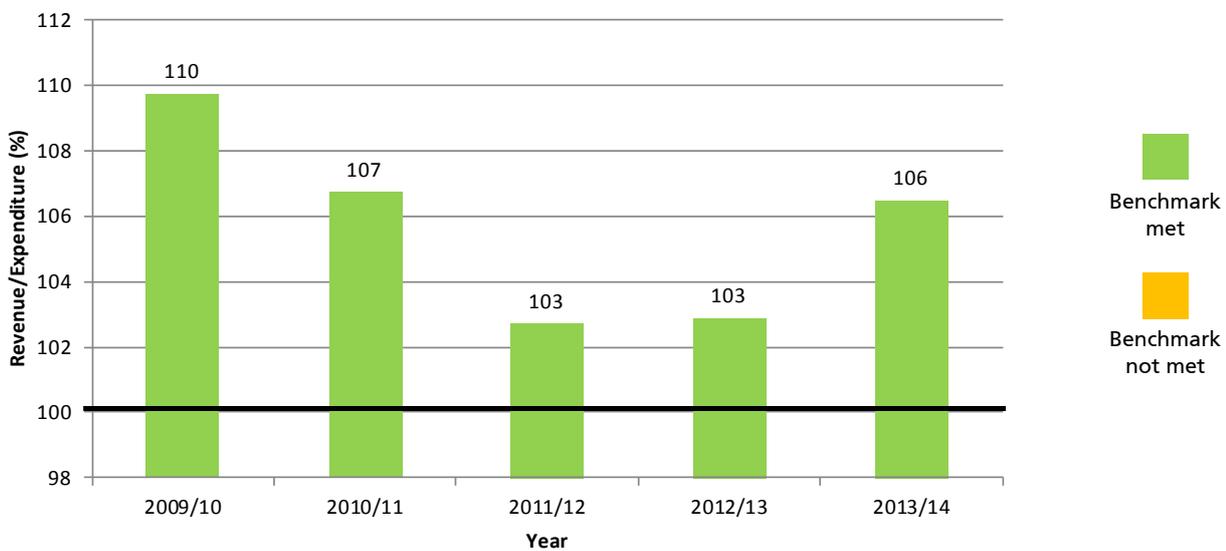
The following graph compares the Council's actual rates increases with a quantified limit on rates increases included in the financial strategy included in the Council's Long Term Plan. The quantified limit is the local government cost index plus 2% for each year of the Long Term Plan.



BALANCED BUDGET BENCHMARK

The following graph displays the Council’s revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant or equipment) as a proportion of operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

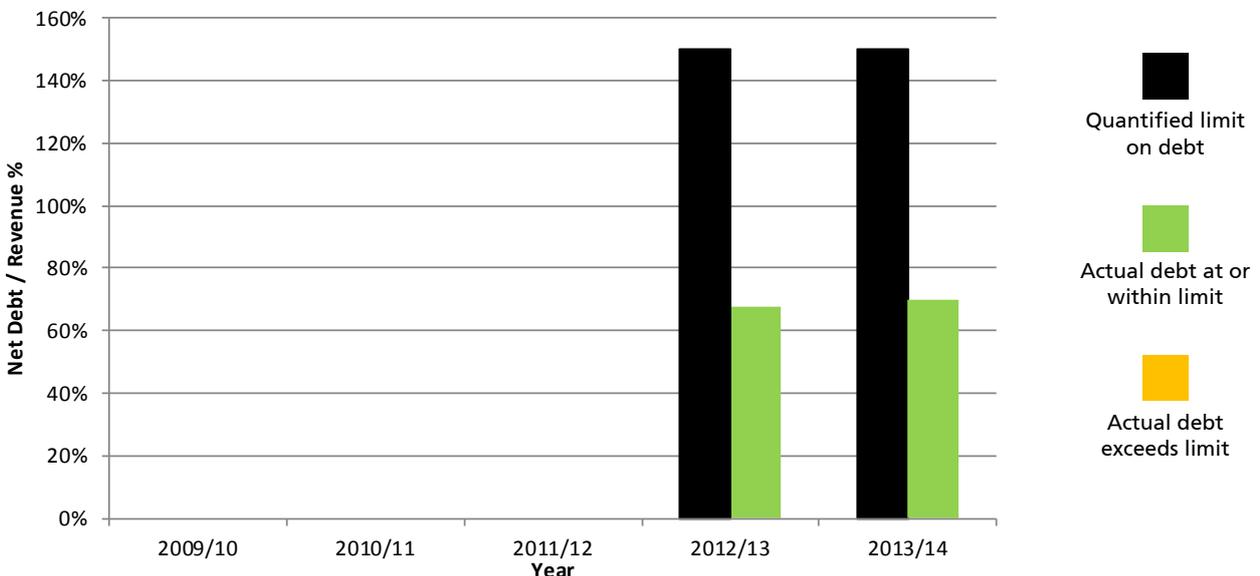
The Council meets this benchmark if its revenue equals or is greater than its operating expenses.



DEBT AFFORDABILITY BENCHMARK

The Council meets the debt affordability benchmark if its actual borrowing is within each quantified limit on borrowing.

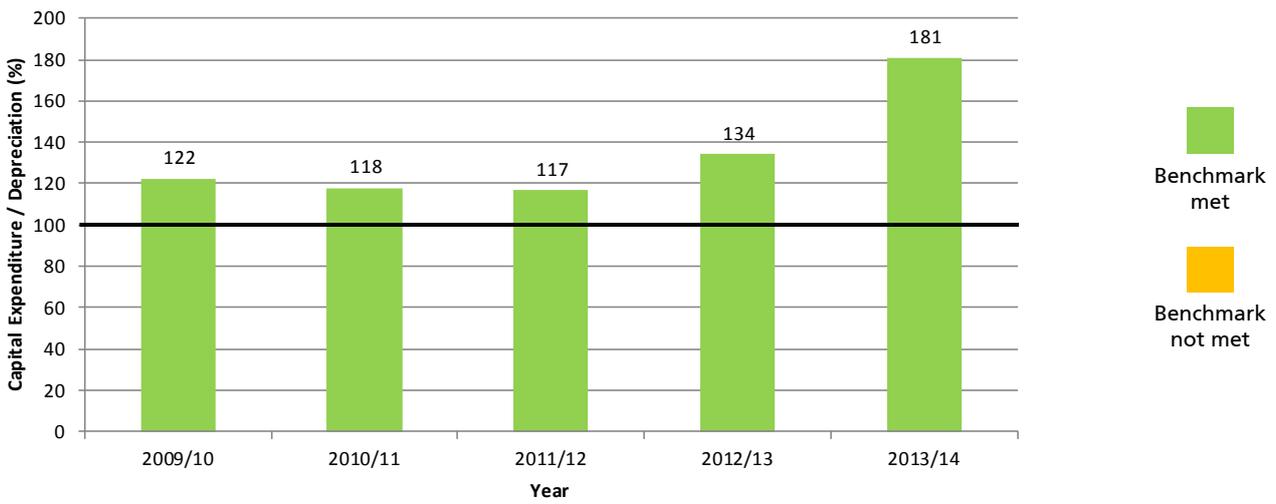
The following graph compares the Council’s actual borrowing with a quantified limit on borrowing stated in the financial strategy included in the Council’s long-term plan. The quantified limit is that net external borrowings are not to exceed 150% of revenue. Net external borrowings are defined as external debt and overdraft less cash balances and deposits.





ESSENTIAL SERVICES BENCHMARK

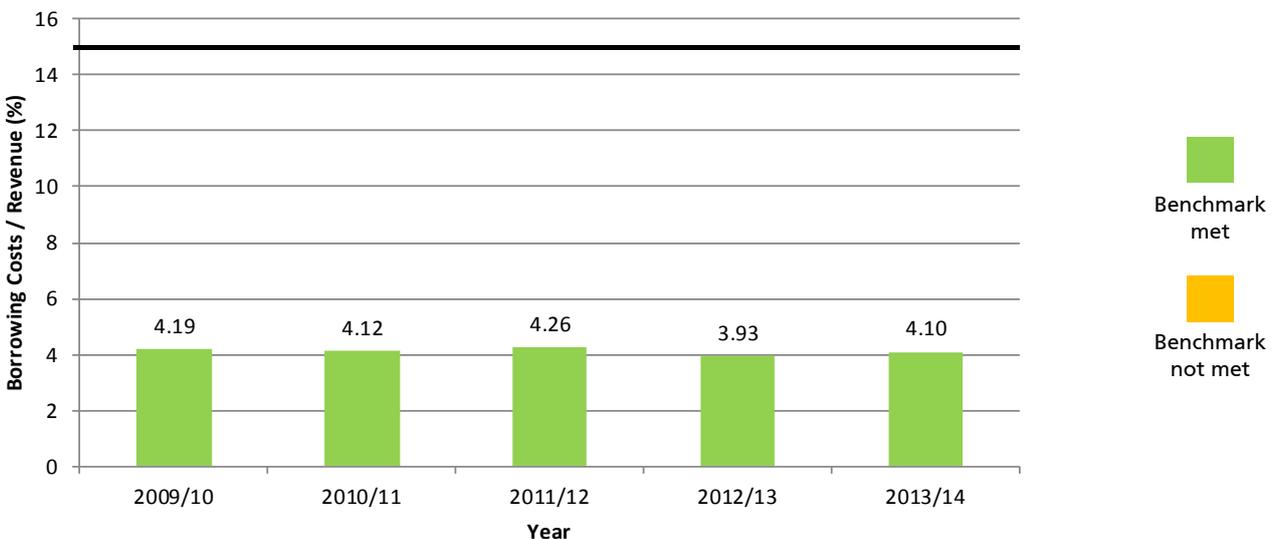
The following graph displays the Council's capital expenditure on network services as a proportion of depreciation on network services. The Council meets this benchmark if its capital expenditure on network services equals or is greater than depreciation on network services.



DEBT SERVICING BENCHMARK

The following graph displays the Council's borrowing costs as a proportion of revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).

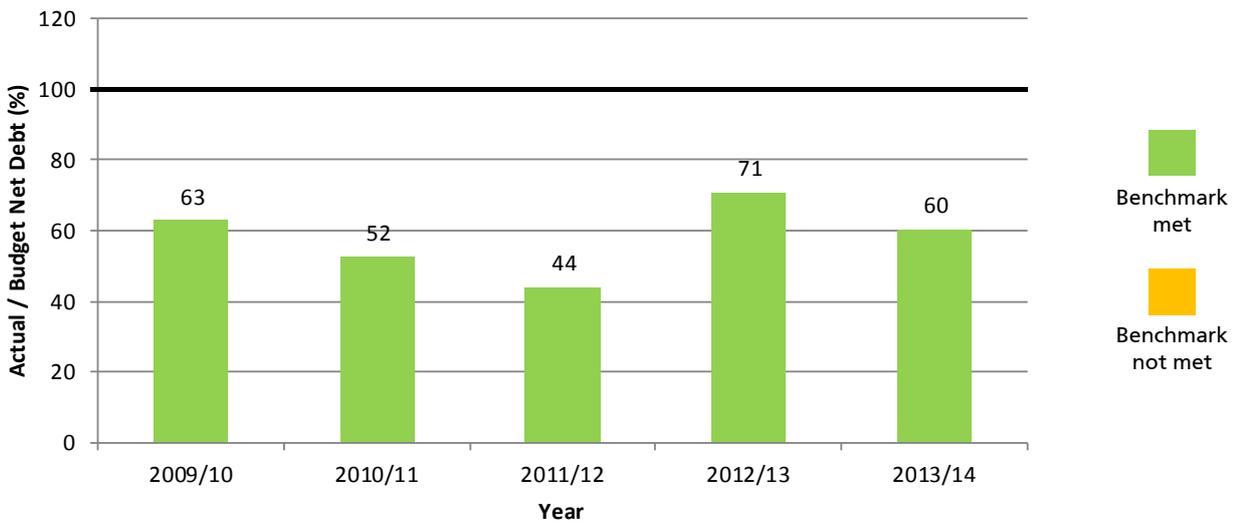
Because Statistics New Zealand projects the Council's population will grow faster than the national population growth rate, it meets the debt servicing benchmark if its borrowing costs equal or are less than 15% of its revenue.



DEBT CONTROL BENCHMARK

The following graph displays Council’s actual net debt as a proportion of planned net debt. In this statement, net debt means financial liabilities less financial assets (excluding trade and other receivables).

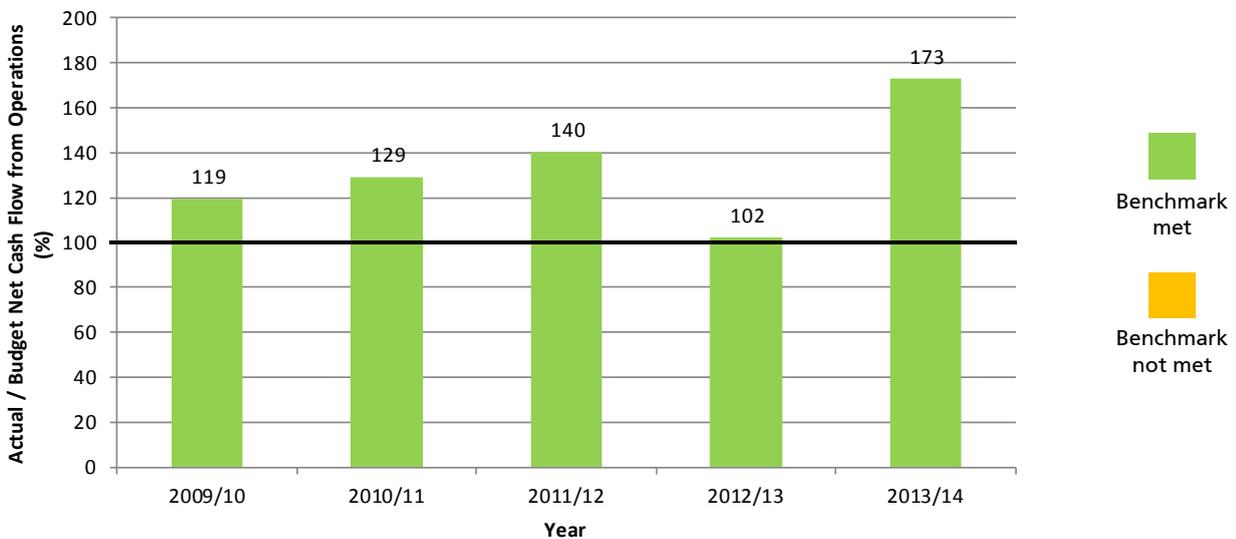
The Council meets the debt control benchmark if its actual net debt equals or is less than its planned net debt.



OPERATIONAL CONTROL BENCHMARK

This graph displays the Council’s actual net cash flow from operations as a proportion of its planned net cash flow from operations.

The Council meets the operations control benchmark if its actual net cash flow from operations equals or is greater than its planned net cash flow from operations.





SUMMARY OF INDIVIDUAL RATES AND UNIFORM ANNUAL CHARGES

	General account	Water account	Sewerage account	Stormwater account	Flood protection account	Solar saver account	Total
	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Balance 1 July 2013	3,730	0	0	0	0	0	3,730
Rate take/water charges 2013/14	37,884	10,887	6,836	3,509	392	61	59,569
	41,614	10,887	6,836	3,509	392	61	63,299
Net expenditure 2013/14	36,097	10,887	6,836	3,509	392	61	57,782
Balance 30 June 2014	5,517	0	0	0	0	0	5,517

The 2014/15 Annual Plan and Estimates forecast a brought forward balance at 30 June 2014 of \$2,137,000 and so there is a surplus of \$3,380,000 in the funds available in 2013/14.

RATING BASE INFORMATION

Under the Local Government Act 2002, the Council is required to disclose the following rating base information:

	Actual 2013
Number of rating units	21,629
Capital value of rating units (\$ million)	10,007
Land value of rating units (\$ million)	4,768

NOTES TO THE ACCOUNTS

Including policies, assets, investment, explanation of variances and more (notes 1–35)

Note 1	Accounting policies	100
Note 2	Rates revenue.....	109
Note 3	Other revenue	110
Note 4	Other gains	111
Note 5	Employee benefit expenses.....	111
Note 6	Other expenses	111
Note 7	Finance costs.....	112
Note 8	Taxation.....	112
Note 9	Cash and cash equivalents.....	113
Note 10	Trade and other receivables.....	114
Note 11	Inventories	115
Note 12	Other financial assets	115
Note 13	Property, plant and equipment.....	116
Note 14	Intangible assets.....	120
Note 15	Forestry assets	121
Note 16	Investment properties.....	121
Note 17	Investments in associates and subsidiaries.....	122
Note 18	Joint ventures.....	123
Note 19	Trade and other payables	124
Note 20	Provisions	125
Note 21	Employee benefit liabilities	125
Note 22	Borrowings.....	126
Note 23	Derivative financial instruments.....	128
Note 24	Equity.....	128
Note 25	Reconciliation of net surplus (deficit) after tax to net cash flows from operating activities..	133
Note 26	Capital commitments and operating leases.....	134
Note 27	Contingencies	135
Note 28	Related party transactions	137
Note 29	Remuneration	140
Note 30	Severance payments.....	141
Note 31	Events after balance date	141
Note 32	Financial instruments.....	142
Note 33	Explanation of major variances against budget.....	149
Note 34	Capital management.....	150
Note 35	Insurance	151



NOTE 1 – ACCOUNTING POLICIES

Statement of accounting policies for the year ended 30 June 2014

Entity statement

Since 1 July 1992, the Council has been constituted as a unitary authority assuming the responsibilities of the former Nelson Marlborough Regional Council and City Council.

These financial statements include details on the Council's share of subsidiaries and other associated activities. How each associated activity is accounted for and the consolidation policy are covered in the following pages.

The Nelson City Council Group consists of Nelson City Council, its subsidiaries – Nelmac Ltd, the Nelson Civic Trust, the Bishop Suter Trust and the Nelson Regional Economic Development Agency – and associates and joint ventures.

Accounting policies

These financial statements have been prepared in accordance with the requirements of the Local Government Act 2002 and Standards issued by the External Reporting Board.

These financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice (GAAP). They comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS), and other applicable financial reporting standards, as appropriate for public benefit entities.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

The financial statements have been prepared on a historical cost basis, modified by the revaluation of land, certain infrastructural assets, investment property and biological assets.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000). The functional currency of Nelson City Council is New Zealand dollars.

The financial statements of Nelson City Council are for the year ended 30 June 2014. The financial statements were authorised for issue by Council on 30 October 2014.

The measurement base adopted is that of historical cost, modified by the revaluation of certain assets. The following particular accounting policies, which materially affect the reported results, have been applied

Changes in accounting policies

There have been no changes in accounting policies during the financial year.

Standards, amendments and interpretations issued that are not yet effective and have not been early adopted

Standards, amendments and interpretations issued but not yet effective and that have not been early adopted, relevant to the Council and group, are:

- NZ International Financial Reporting Standard (IFRS) 9 *Financial Instruments* will eventually replace NZ IAS 39 *Financial Instruments: Recognition and Measurement*. NZ International Accounting Standard (IAS) 39 is being replaced through the following three main phases: Phase 1 Classification and Measurement, Phase 2 Impairment Methodology and Phase 3 Hedge Accounting. Phase 1 on the classification and measurement of financial assets has been completed and has been published in the new financial instrument standard NZ IFRS 9. NZ IFRS 9 uses a single approach to determine whether a financial asset is measured at amortised rate or fair value, replacing the many different rules in NZ IAS 39. The approach in NZ IFRS 9 is based on how an entity manages its financial instruments (its business model) and the contractual cash flow characteristics of the financial assets. The financial liability requirements are the same as those of NZ IAS 39, except for when an entity elects to designate a financial liability at fair value through the surplus/deficit. The new standard is required to be adopted for the year ended 30 June 2016. However, as a new Accounting Standards Framework will apply before this date, there is no certainty when an equivalent standard to NZ IFRS 9 will be applied by public benefit entities.

The Minister of Commerce has approved a new Accounting Standards Framework, incorporating a Tier Strategy, developed by the External Reporting Board (XRB). Under this Accounting Standards Framework, the Council is classified as a Tier 1 reporting entity and it will be required to apply full Public Benefit Entity Accounting Standards (PAS). These standards are being developed by the XRB based on current International Public Sector Accounting Standards. The effective date for the new standards for public sector entities is expected to be for reporting periods beginning on or after 1 July 2014. This means the Council expects to transition to the new standards in preparing its 30 June 2015 financial statements. The Council has not assessed the implications of the new Accounting Standards Framework at this time.

Due to the change in the Accounting Standards Framework for public benefit entities, it is expected that all new NZ IFRS and amendments to existing NZ IFRS will not be applicable to public benefit entities. Therefore, the XRB has effectively frozen the financial reporting requirements for public benefit entities up until the new Accounting Standards Framework is effective. Accordingly, no disclosure has been made about new or amended NZ IFRS that exclude public entities from their scope.

Consolidation

Subsidiaries in which the Council has a controlling interest are consolidated by separate line-by-line aggregations of like items of assets, liabilities, equity, revenue, expense and cash flows into the consolidated financial statements. All significant inter-entity transactions are eliminated upon consolidation. Nelmac Limited is a fully owned subsidiary and has been consolidated on a line-by-line basis.

The City of Nelson Civic Trust (Inc), The Bishop Suter Trust and the Nelson Regional Economic Development Agency (REDA) are controlled by Council via the appointment of a majority of the trustees. The Trusts and REDA have been consolidated on a line-by-line basis.

Associate entities

Associate organisations are accounted for the Group by the equity method, which records the Council's share of surpluses and deficits for the period in the Surplus or Deficit and shows the amount of equity held in Investments in the Statement of Financial Position. An associate organisation is one in which the Council has an equity interest of between 20% and 50% and the capacity to significantly influence the policies of that organisation. As the Council does not have a controlling interest in any of the following, they have been accounted for using the equity method.

- Port Nelson Limited (PNL)
- Nelson Airport Limited
- Tasman Bays Heritage Trust
- Tourism Nelson Tasman Limited (trading as Nelson Tasman Tourism)

Joint ventures

The Council does not have a controlling interest in the Nelson Regional Sewerage Business Unit (NRSBU), Nelson Tasman Combined Civil Defence Organisation or Ridgeway Joint Ventures. As these are not separate legal entities, Council has consolidated their share by line-by-line proportionate consolidation in the parent financial statements.

Revenue

Revenue is measured at the fair value of consideration received or receivable.

Rates revenue

Rates are set annually by a resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised when payable.

Revenue from water rates by meter is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year-end, is accrued on an average usage basis.



Government grants

The City Council receives government grants from the NZ Transport Authority, which subsidises part of the City Council's costs in maintaining the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Provision of services

Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.

Vested assets

Where a physical asset is acquired for nil or nominal consideration the fair value of the asset received is recognised as income. Assets vested in the City Council are recognised as income when control over the asset is obtained.

Sales of goods

Revenue from sales of goods is recognised when a product is sold to a customer.

Traffic and parking infringements

Traffic and parking infringements are recognised when tickets are issued.

Interest and dividends

Interest income is recognised using the effective interest method.

Dividends are recognised when the right to receive payment has been established.

Development contributions

Development/financial contributions are recognised as revenue when the Council provides, or is able to provide, the service for which the contribution was charged. Otherwise development/financial contributions are not recognised as liabilities until such time the Council provides, or is able to provide, the service.

Cash and cash equivalents

Cash and cash equivalents included cash on hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts.

Bank overdrafts are shown within borrowings in current liabilities in the Statement of Financial Position.

Fixed assets and other assets

Fixed assets consist of the following categories:

- Operational assets – these include land, buildings, improvements, motor vehicles, plant and equipment, library books, forestry and the marina.
- Restricted assets – restricted assets are land, buildings and improvements, which are owned by the Council but which benefit or service the community.
- Heritage assets consist of museum artefacts, collections and historical buildings and monuments.
- Infrastructural assets – infrastructural assets are the fixed utility systems owned by the Council. These include the roading, water, sewer, and stormwater networks.

All assets are valued at historical cost, except for the following:

- Land – operational and restricted land, and infrastructure land with a title has been valued at net current value by Quotable Value NZ as at 30 June 2014.
- Land under roads – land under roads has been valued at net current value by Telfer Young registered valuers as at 30 June 2006. This is now considered to be deemed cost. Subsequent additions are valued at cost.
- Infrastructural assets – excluding specialised Infrastructural assets and infrastructure land with a title have been valued internally at depreciated replacement cost with assets optimised using least cost alternative by Council engineers as at 30 June 2014. The valuation methodology has been peer reviewed by Opus International Consultants Ltd. Revaluations are updated annually.

- Specialist infrastructural assets – include dams, water reservoirs and wastewater treatment plants have been valued internally at depreciated replacement cost with assets optimised using least cost alternative by Council engineers as at 30 June 2014. The valuation methodology has been peer reviewed by Opus International Consultants Ltd. Revaluations are updated annually.
- Nelson Regional Sewerage Business Unit – land is valued at market valuation as at 30 June 2014 by Quotable Value and is reviewed every five years or if there is a material movement. Infrastructure assets are valued at depreciated replacement cost with assets optimised using least cost alternative by an Council engineers as at 30 June 2014. The valuation methodology has been peer reviewed by MWH Limited. Revaluations are updated annually.
- Heritage assets – museum assets have been valued on the basis of what a willing buyer would be prepared to pay a willing seller. The valuation was undertaken by Dunbar Sloane registered valuer as at 30 June 1999. The Cawthron Steps and Broadgreen House have been valued on the basis of depreciated replacement cost by Quotable Value at 30 June 2002. Founders Park has been valued on the basis of depreciated replacement cost by Telfer Young at 30 June 2002. The Cawthron Steps, Broadgreen House and Founders Park were included in 2002 for the first time and are deemed to be at cost.
- New Council assets that are added between valuations are recorded at cost except for vested assets.
- Vested assets are infrastructural assets such as roads, sewers and water mains, paid for by subdividers and vested in the City on completion of the subdivision. These have been valued based on the actual quantities of infrastructure components and the current “in the ground” cost of providing identical services.

Revaluation

All asset classes are carried at depreciated historical cost with the exception of infrastructure assets apart from land under roads and land (operational and restricted). These are re-valued with sufficient regularity to ensure that their carrying amount does not differ materially from fair value. The carrying values of infrastructure assets are assessed annually, and land assets (including infrastructure land with a title, but excluding land under roads) at least every five years, to ensure that the values do not differ materially from the assets' fair values. If there is a material difference, then land assets may be revalued mid-cycle.

Revaluations of property, plant and equipment are accounted for on a class-of-asset basis. The net revaluation results are credited or debited to other comprehensive income and are accumulated to an asset revaluation reserve in equity for that class of asset. Where this would result in a debit balance in the asset revaluation reserve, this balance is not recognised in other comprehensive income but is recognised in the surplus or deficit. Any subsequent increase on revaluation that reverses a previous decrease in value recognised in the surplus or deficit will be recognised first in the surplus or deficit up to the amount previously expensed and then recognised in other comprehensive income.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Council and group and the cost of the item can be measured reliably.

Work in progress is recognised at cost less impairment and is not depreciated.

Property, plant and equipment are initially recognised at cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value as at the date of acquisition.

Disposals

Gains and losses on disposals are determined by comparing the disposal proceeds with the carrying amount of the asset. Gains and losses on disposals are reported net in the surplus or deficit. When re-valued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to accumulated funds.



Depreciation

Depreciation has been provided on a straight line basis on all fixed assets, other than forestry, heritage, operational land, restricted land, land under roads and the marina basin at rates that will write off the cost or valuation of the assets to their estimated residual values over their useful lives.

Assets depreciated are as follows:

<u>Asset</u>	<u>Depreciable life (years)</u>	<u>Asset</u>	<u>Depreciable life (years)</u>
Operational		Streetlights	30–60
Buildings	50–100	Signs	15
Improvements	Nil–20	Water Supply	
Motor vehicles	7	Pipeline	55–120
Plant and equipment	2–30	Manholes	55–120
Library books	3–10	Reservoirs and tanks	45–100
Marina	30–50	Dams	16–200
Restricted		Wastewater	
Buildings	50–100	Pipeline	40–120
Improvements	Nil–20	Manholes	80
Roading		Pump stations	10–50
Roads formation	n/a	Oxidation pond	22–139
Sub-base	n/a	Stormwater	
Basecourse	5–80	Pipeline	50–80
Surfacing (sealed)	2–50	Bank protection	25–100
Surfacing (unsealed)	n/a	Manholes	90
Bridges	20–100	Solid waste	
Retaining/sea walls	75–150	Pipes	60–90
Box culverts	60–90	Ponds and dam	100
Footpaths	5–100	Gas flare	20
Carparks	10–100	Resource consents	24

Biological assets

Forestry assets are valued annually. The valuation methodology adopted is net present value based on the age and condition of the trees. The valuation was undertaken by PF Olsen on 30 June 2014.

Changes in the valuation of the forestry assets are recognised in the Surplus or Deficit.

Intangible assets

Software acquisition and development

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs that are directly associated with the development of software for internal use by Nelson City Council are recognised as an intangible asset. Direct costs include the software development employee costs and an appropriate portion of relevant overheads.

Staff training costs are recognised as an expense when incurred.

Costs associated with maintaining computer software are recognised as an expense when incurred.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the Surplus or Deficit. The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

Intangible asset	Useful life (years)	Amortisation rate %
Computer software	3–10	10–33

Inventory

Inventories are valued at cost or net realisable value, whichever is lower. For the purposes of arriving at the cost, the weighted average cost method is used.

Work in progress

Profits on contracts are recognised progressively over the period of each contract. The contract amount included in the surplus or deficit, and the value of work in progress, are established by assessment of individual contracts taking into account the proportion of work completed, cost analysis and estimated final results. Foreseeable losses on contracts are recognised immediately.

Investment property

Nelson City Council's investment property is valued annually at fair value as at 30 June. Investment properties were valued based on open market evidence. The valuation was performed by Telfer Young (Nelson) Limited and changes in valuation are recognised in the Surplus or Deficit.

Financial instruments

The Council and group is party to financial instrument arrangements as part of its everyday operations. These financial instruments include cash and cash equivalents, accounts receivable and payable, investments, and loans which have all been recognised in the financial statements.

Revenues and expenses in relation to all financial instruments are recognised in the Surplus or Deficit.

Derivative financial instruments

The Council uses derivative financial instruments (interest rate swaps) to minimise its risk associated with interest rate fluctuations. Such derivative financial instruments are initially recognised at fair value on the date on which the derivative contract is entered into and subsequently re-measured to fair value. Derivatives are carried as assets when their fair value is positive and as liabilities when their fair value is negative. The valuation was performed by Hedgebook Limited.

Swaps are entered into with the objective of reducing the risk of rising interest rates. Any gains or losses arising from the changes in fair value of derivatives are taken directly to the Surplus or Deficit for the year. The fair value of interest rate swaps is determined by reference to market values for similar instruments. The net differential paid or received on interest rate swaps is recognised as a component of interest expense or interest revenue over the period of the agreement.

Although some members of the group do so, the Council parent does not apply hedge accounting for its derivative financial instruments.

Trade and other receivables

Trade and other receivables are initially measured at fair value, subsequently measured at amortised cost using the effective interest method less any provision for impairment and are stated at expected realisable value after providing for doubtful and uncollectable debts. Any accounts considered to be unrecoverable are written off at year end.



Investments

The activities of associated entities have been included in the parent financial statements at cost on acquisition.

Other investments are stated at cost, except the shares in the Local Government Insurance Corporation, which are recorded at their net asset value.

Other financial instruments

All other financial instruments, including cash, and bank and accounts payable, are recognised at their fair value.

Loans are recorded at cost.

Impairment of financial assets

At each balance sheet date Nelson City Council assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired. Any impairment losses are recognised in the Surplus or Deficit.

Loans and other receivables

Impairment of a loan or a receivable is established when there is objective evidence that Nelson City Council will not be able to collect amounts due according to the original terms. Significant financial difficulties of the debtor/ issuer, probability that the debtor/issuer will enter into bankruptcy, and default in payments are considered indicators that the asset is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the original effective interest rate. For debtors and other receivables, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the Surplus or Deficit. When the receivable is uncollectable, it is written off against the allowance account. Overdue receivables that have been renegotiated are reclassified as current (i.e. not past due). For term deposits, local authority stock, government stock and community loans, impairment losses are recognised directly against the instruments carrying amount.

Impairment of term deposits, local authority, government stock and related party and community loans is established when there is objective evidence that the Nelson City Council will not be able to collect amounts due according to the original terms of the instruments. Significant financial difficulties of the issuer, probability the issuer will enter into bankruptcy, and default in payments are considered indicators that the instrument is impaired.

Properties intended for sale

Properties intended for sale are valued at the lower of cost and net realisable value.

Borrowing costs

The Council and group has elected to defer the adoption of NZ IAS 23 *Borrowing Costs (Revised 2007)* in accordance with its transitional provisions that are applicable to public benefit entities.

Consequently, all borrowing costs are recognised as an expense in the period in which they are incurred.

Employee entitlements

Provision is made in respect of the Council's liability for annual leave, long service leave and retirement gratuities. Annual leave due has been calculated on an actual entitlement basis at current rates of pay. Provision is also made for retirement gratuities and long service leave based on an actuarial calculation.

Landfill

As operator of the York Valley landfill, the Council has a legal obligation to provide ongoing maintenance and monitoring services at the landfill sites after closure. This provision is calculated on the basis of discounting closure and post closure costs into present day values. The calculation assumes no change in the resource consent conditions for closure and post closure treatment.

Income tax

Income tax expense comprises both current tax and deferred tax, and is calculated using tax rates that have been

enacted or substantively enacted by balance date. Current tax is the amount of income tax payable based on the taxable profit for the current year plus any adjustments to income tax payable in respect of prior years.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the entity expects to recover or settle the carrying amount of its assets and liabilities.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination, and at the time of transaction, affects neither accounting profit nor taxable profit.

Deferred tax is recognised on taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the company can control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Current tax and deferred tax is charged or credited to the Surplus or Deficit, except when it relates to items charged or credited directly to equity, in which case the tax is dealt with in equity.

Good and services tax (GST)

All amounts in the accounts are exclusive of GST except for debtors and creditors which are shown inclusive of GST.

Allocation of overheads – significant activities

All overheads by way of the job costing system have been allocated to the Council's significant activities. This allocation has been mainly on the basis of time spent, but where items of expenditure clearly relate to particular activities, then they are allocated on that basis.

Financial reserves

Reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be:

Restricted reserves – subject to specific conditions accepted as binding by the Council, and which may not be revised by the Council without reference to the courts or a third party. Transfer from these reserves may be made only for certain specified purposes or if certain specified conditions are met.

Council created reserves – part of the accumulated balance established at the will of the Council. The Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at the discretion of the Council.

Revaluation reserves – the results of revaluing land, infrastructural assets and derivative instruments are credited or debited to an asset revaluation reserve for that class of asset. Where this results in a debit balance in the asset revaluation reserve for any class of asset, this is expensed in the Surplus or Deficit. To the extent that increases in value offset previous decreases debited to the Surplus or Deficit, the increase is credited to the Surplus or Deficit.

Statement of cash flows

Cash means cash balances on hand, held in bank accounts, demand deposits and other highly liquid investments in which the Council or group invests as part of its day-to-day cash management.

Operating activities include cash received from all income sources of the group and record the cash payments made of the supply of goods and services.



Investing activities are those activities relating to the acquisition and disposal of non-current assets.

Financing activities comprise activities that change the equity and debt capital structure of the Council and group.

Leases

Finance leases are leases of fixed assets where substantially all the risks and benefits incidental to ownership of the asset are transferred to the Council. The leased assets are recognised as non-current assets in the Statement of Financial Position and are depreciated over the period the company is expected to benefit from their use. The corresponding liability is also recognised in the Statement of Financial Position.

Operating lease payments, where the lessors effectively retain substantially all the risks and benefits of ownership of the leased items, are charged as expenses in the period in which they are incurred.

Critical accounting estimates and assumptions

In preparing these financial statements Nelson City Council has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Landfill aftercare provision

Note 20 presents an analysis of the exposure of the City Council in relation to the estimates and uncertainties surrounding the landfill aftercare provision.

Infrastructural assets

There are a number of assumptions and estimates used when performing depreciated replacement cost (DRC) valuations over infrastructural assets. These include:

- The physical deterioration and condition of an asset, for example the Council could be carrying an asset at an amount that does not reflect its actual condition. This is particularly so for those assets that are not visible, for example stormwater, wastewater and water supply pipes that are underground. This risk is minimised by Council performing a combination of physical inspections and condition modelling assessments of underground assets;
- Estimating any obsolescence or surplus capacity of an asset; and
- Estimates are made when determining the remaining useful lives over which the asset will be depreciated. These estimates can be impacted by the local conditions, for example weather patterns and traffic growth. If useful lives do not reflect the actual consumption of the benefits of the asset, then Council could be over or under estimating the annual depreciation charge recognised as an expense in the Surplus or Deficit. To minimise this risk Council's infrastructural asset useful lives have been determined with reference to the NZ Infrastructural Asset Valuation and Depreciation Guidelines published by the National Asset Management Steering Group, and have been adjusted for local conditions based on past experience. Asset inspections, deterioration and condition modelling are also carried out regularly as part of the Council's asset management planning activities, which gives Council further assurance over its useful life estimates.
- The revaluation of infrastructural assets is carried out in-house by Council engineering staff, and is then peer-reviewed by experienced independent valuers.

NOTE 2 – RATES REVENUE

	Actual 2014	Actual 2013
	\$000	\$000
General rates	37,574	36,377
Targeted rates		
Water	10,887	11,014
Sewerage	6,836	6,455
Stormwater	3,509	3,636
Flood protection	392	311
Solar saver	61	74
Total revenue from rates	59,259	57,867

Rates remissions

Rates revenue is shown net of rates remissions. NCC's rates remissions policy allows NCC to remit rates on:

- Community, sporting and other organisations to facilitate the ongoing provision of non-commercial community services and recreational opportunities
- Rates penalties where payment has not been received due to circumstances outside the ratepayers control
- Rates for residential properties in commercial/industrial areas
- Rates on land protected for natural, historic or cultural conservation purposes
- Excess water rates
- Rates on cemeteries
- Rates on golf practice greens
- Rates for underground utilities
- Rates on low value properties
- Land affected by natural calamity
- Households with dependant relatives in an additional unit
- Heating appliance replacement (qualifying ratepayers)
- Maintenance and protection of heritage buildings.

	Actual 2014	Actual 2013
	\$000	\$000
Total rates revenue	59,569	58,112
Rates remissions		
Community, sporting and other organisations	82	74
Rates penalties	48	48
Rates for residential properties in commercial/industrial areas	9	11
Rates on land protected for natural, historic or cultural conservation purposes	0	0



NOTE 2 – RATES REVENUE (CONTINUED)

	Actual 2014	Actual 2013
	\$000	\$000
Rates on cemeteries	24	22
Rates on low value properties	1	1
Heritage	64	64
Clean heat warm homes	54	0
Dependent relative	1	1
Land affected by natural calamity	27	24
Total remissions	310	245
Rates revenue net of remissions	59,259	57,867

Section 23(2)(b) of the Local Government (Rating) Act 2002 requires Council to set its rates in accordance with the relevant provisions of Council's long-term plan and funding impact statement for that financial year. In the process of setting rates for the 2013/14 financial year, Council has not fully complied with this requirement with respect to its wastewater charge targeted rate. The wording used as a basis for this rate in Council's annual rates resolution, passed on 27 June 2013, was inadvertently at variance with that used in its funding impact statement for the 2013/14 financial year. Despite this, Council considers that there is no material impact on ratepayers, and that the risk of challenge or potential liability arising is very low.

NOTE 3 – OTHER REVENUE

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
User charges	9,406	10,335	9,610	10,551
NZ Transport Authority grants	6,260	4,129	6,260	4,129
Regulatory revenue	2,918	3,164	2,918	3,164
Rental income and investment properties	5,638	5,737	5,692	5,796
Infringements and fines	790	838	790	838
Petrol tax	330	329	330	329
Vested assets	5,912	3,173	5,940	3,351
Interest income	112	79	216	161
Dividend income	2,881	2,803	0	0
Development/financial contributions	2,126	1,955	2,126	1,955
Grants/donations ¹	1,840	2,304	2,923	3,533
Grants/insurance proceeds for 2011/2013 emergencies ²	1,503	1,705	1,503	1,705
Other	1,222	1,532	10,687	6,758
Total	40,938	38,083	48,995	42,270

¹ Grants/donations – includes contributions from Tasman District Council and others for Saxton Field and other regional developments of \$nil (\$0.9 million in 2013).

² Grants/Insurance proceeds for 2011/2013 emergencies – does not include NZTA grants.

NOTE 4 – OTHER GAINS	Note	Council		Group	
		2014	2013	2014	2013
		\$000	\$000	\$000	\$000
Gain on changes in fair value of forestry assets	15	0	930	0	930
Gain on revaluation of financial derivatives	23	1,715	2,590	1,715	2,590
Gain on disposal of property, plant and equipment	13	0	19	43	30
Gain in fair value of investments		0	0	50	19
Provision discount unwinding		191	297	191	297
Gain on changes in fair value of investment property	16	20	100	20	100
Total gains		1,926	3,936	2,019	3,966

NOTE 5 – EMPLOYEE BENEFIT EXPENSES	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Salaries and wages	15,518	16,618	27,061	25,038
Kiwisaver/superannuation schemes employer contributions	443	418	453	425
Increase (decrease) in employee benefit liabilities	(243)	284	31	344
Total employee benefit expenses	15,718	17,320	27,545	25,807

NOTE 6 – OTHER EXPENSES	Note	Council		Group	
		2014	2013	2014	2013
		\$000	\$000	\$000	\$000
Payments to auditors for financial statement audit		125	125	184	181
Payments to auditors for other services		2	0	2	0
Consultants		1,192	614	1,192	614
Maintenance		20,833	19,279	20,846	19,357
Minimum lease payments under operating leases		224	257	470	257
Impairments of receivables		2	2	2	2
Loss on disposal of property, plant and equipment		533	2,158	538	2,158
Loss on changes in fair value of forestry assets		70	0	70	0
Other operating expenses		24,002	25,844	19,844	20,951
Total other expenses		46,983	48,279	43,148	43,520

Audit fees of \$10,087 paid by the Bishop Suter Trust for 2014 (\$10,530 for 2013) were paid separately to their auditors Crowe Horwath.



NOTE 7 – FINANCE COSTS

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Interest on commercial paper	1,012	1,087	1,012	1,087
Interest on floating rate notes	592	53	592	53
Interest on interest rate swaps	928	1,200	928	1,200
Interest on other secured borrowings	833	914	833	914
Other finance costs	423	366	489	370
Write down interest free loans	0	668	0	668
Total finance costs	3,788	4,288	3,854	4,292

NOTE 8 – TAXATION

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Components of tax expense				
Current tax expense	0	24	344	388
Deferred tax expense	0	0	30	(25)
Income tax expense	0	24	374	363

Relationship between tax expense and accounting profit

Surplus (deficit) before tax	15,374	10,301	19,169	15,235
Tax at 28%	4,305	2,884	5,367	4,266
Non taxable income/adjustments	(4,305)	(2,860)	4,993	3,903
Tax expense	0	24	374	363

Deferred tax assets (liabilities)

Balance 1 July	0	0	215	188
Opening balance adjustment	0	0	(1)	2
Charged to profit and loss	0	0	(30)	25
Balance 30 June	0	0	184	215

Deferred taxation movements statement – group

	Property, plant and equipment	Provisions	Employee entitlements	Other	Total
Balance as at 1 July 2012	11	15	191	(29)	187
Opening balance adjustment	1	1	0	0	2
Current year charge	10	2	(5)	19	26
Closing balance 30 June 2013	22	18	186	(10)	215

<i>Deferred taxation movements statement – group (continued)</i>	Property, plant and equipment	Provisions	Employee entitlements	Other	Total
Balance as at 1 July 2013	22	18	186	(10)	215
Opening balance adjustment	1	1	0	0	2
Current year charge	10	2	(5)	19	26
Closing balance 30 June 2014	33	21	181	9	244

NOTE 9 – CASH AND CASH EQUIVALENTS	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Cash at bank and in hand	338	408	1,612	1,350
Short term deposits maturing three months or less from date of acquisition (note 12)	0	0	159	0
Total cash and cash equivalents	338	408	1,771	1,350
Bank overdraft	0	0	0	0

The carrying value of short-term deposits with maturity dates of three months or less approximates their fair value. Cash and bank overdrafts include the following for the purpose of the cash flow statement.

Cash at bank and in hand	338	408	1,612	1,350
Short term bank deposits maturing within three months	0	0	159	0
Total cash and cash equivalents	338	408	1,771	1,350

NOTE 10 – TRADE AND OTHER RECEIVABLES	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Rates receivables	2,454	2,850	2,454	2,850
Other receivables	4,391	7,615	5,616	8,503
Dividend receivable	1,100	1,600	1,100	1,600
Sundry debtors	2,356	2,789	2,431	2,836
	10,301	14,854	11,601	15,789
Less provision for impairment of receivables	253	0	255	4
	10,048	14,854	11,346	15,785
Prepayments	194	881	206	889
Community loans	5,256	5,755	5,256	5,755
Loans to related parties	513	507	513	507
	16,011	21,997	17,321	22,936



NOTE 10 – TRADE AND OTHER RECEIVABLES (CONTINUED)

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Less non-current portion:				
Loans to related parties	488	482	488	482
Community loans	4,546	4,988	4,546	4,988
Total non-current portion	5,034	5,470	5,034	5,470
Current portion	10,977	16,527	12,287	17,466
Current taxation asset	57	33	0	0

The loan to related parties is a loan of \$1.2 million to Tasman Bays Heritage Trust at zero interest rate.

Community loans include the following:

- Solar Saver \$0.7m (2013: \$0.9m). Term 10 yrs, interest rates of 7.8% and 6.9%
- Clean Heat Warm Homes. Face value \$2.8m (2013: \$3.3m), term 10 yrs, zero interest rate. The loan has been written down based on a discounted interest rate of 6.25% (2013: 6.25%)
- Theatre Royal. Face value \$1.5m (2013: \$1.5m), term 25 years, zero interest rate. The loan has been written down based on a discounted interest rate of 6.25% (2013: 6.25%)
- Others \$1.3m (2013: \$1.3m), various repayment terms and interest rates.

Fair value

Debtors and other receivables are non-interest bearing and receipt is normally on 30 day terms, therefore the carrying value of debtors and other receivables approximates their fair value.

Impairment

Nelson City Council does not provide for any impairment on rates receivable as it has various powers under the Local Government (Rating) Act 2002 to recover any outstanding debts. Ratepayers can apply for payment plan options in special circumstances.

These powers allow Nelson City Council to commence legal proceedings to recover any rates that remain unpaid 4 months after the due date for payment. If payment has not been made within 3 months of the Court's judgement, then Nelson City Council can apply to the Registrar of the High Court to have the judgement enforced by sale or lease of the rating unit.

The status of receivables as at 30 June 2014 and 2013 are detailed below:

	2014			2013		
	Gross	Impairment	Net	Gross	Impairment	Net
	\$000	\$000	\$000	\$000	\$000	\$000
Council						
Not past due	8,202	0	8,202	12,201	0	12,201
Past due 1–60 days	1,295	0	1,295	2,040	0	2,040
Past due 61–120 days	445	0	445	518	0	518
Past due > 120 days	359	(253)	106	95	0	95
Total	10,301	(253)	10,048	14,854	0	14,854

NOTE 10 – TRADE AND OTHER RECEIVABLES (CONTINUED)

	2014			2013		
	Gross	Impairment	Net	Gross	Impairment	Net
	\$000	\$000	\$000	\$000	\$000	\$000
Group						
Not past due	9,314	0	9,314	12,901	0	12,901
Past due 1–60 days	1,470	0	1,470	2,237	0	2,237
Past due 61–120 days	458	0	458	550	0	550
Past due > 120 days	359	(255)	104	101	(4)	97
Total	11,601	(255)	11,346	15,789	(4)	15,785

NOTE 11 – INVENTORIES

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Ridgeways properties	149	184	149	184
Civil Defence inventories	1	2	1	2
Civic Trust – flag stocks	0	0	6	7
The Bishop Suter Gallery Stocks	0	0	17	21
Nelmac – stocks	0	0	374	498
Nelmac – work in progress	0	0	239	111
Total inventories	150	186	786	823

NOTE 12 – OTHER FINANCIAL ASSETS

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Current portion				
Loans and receivables				
Short term deposits with maturities of 4–12 months	0	0	3,433	1,381
Civic Trust – current portion of 1st NZ Securities	0	0	42	0
Total current portion	0	0	3,475	1,381
Non-current portion				
Unlisted shares – NZ LG Insurance Corp Ltd	140	140	140	140
Local Government Funding Agency borrower notes	240	160	240	160
Civic Trust – 1st NZ Securities	0	0	608	415
Emissions Trading Scheme (ETS) credits	3	0	3	0
Total non current portion	383	300	991	715

The shares in NZ LG Insurance Corp Ltd are valued at cost as the net asset value would not be materially different. Civic Trust investments include shares in public listed companies and fixed interest securities. These are valued at fair value. The New Zealand Local Government Funding Agency Limited, which commenced in December 2011 is the new alternative debt provider majority owned by and operated for local authorities. The Council is not a shareholder but participates as a borrower and guarantor. When the Council borrows through the Local Government Funding Agency they are required to invest 1.6% of the proceeds back with the LGFA as borrower notes which the LGFA retain as capital.



NOTE 13 – PROPERTY,
PLANT AND EQUIPMENT
2014

	Cost/ revaluation 30 June 2013	Accumulated depreciation and impairment charges 1 July 2013	Carrying amount 30 June 2013	Current year additions purchased	Current year additions transferred	Current year net disposals/ transfers	Current year profit on disposal	Current year loss on disposal	Current year depreciation	Revaluation surplus	Cost/ revaluation 30 June 2014	Accumulated depreciation and impairment charges 30 June 2014	Carrying amount 30 June 2014
			\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Council operational assets													
Land	69,112	69,112	1,397	0	0	0	0	0	0	231	70,740	0	70,740
Buildings	31,029	(9,351)	21,678	2,733	0	(1)	0	0	(753)	0	33,759	(10,104)	23,655
Other improvements	3,910	(508)	3,402	198	0	0	0	0	(107)	0	4,107	(614)	3,493
Landfill post closure	853	(425)	428	0	0	0	0	0	(17)	0	853	(442)	411
Library books	6,128	(4,355)	1,773	453	0	0	0	0	(365)	0	5,929	(4,068)	1,861
Plant and equipment	17,735	(13,733)	4,002	489	0	(13)	0	(40)	(832)	0	18,005	(14,399)	3,606
Motor vehicles	1,145	(607)	538	140	0	(35)	3	0	(127)	0	1,067	(548)	519
Marina	9,828	(1,042)	8,786	197	0	0	0	0	(167)	0	10,024	(1,209)	8,815
Total operational assets	139,740	(30,021)	109,719	5,607	0	(49)	3	(40)	(2,368)	231	144,484	(31,384)	113,100
Council infrastructural assets													
Sewerage treatment and facilities	39,767	0	39,767	989	0	0	0	(32)	(1,222)	354	39,856	0	39,856
Sewerage other	105,055	0	105,055	3,218	720	0	0	(20)	(2,577)	8,250	114,646	0	114,646
Water treatment and facilities	14,832	0	14,832	0	0	0	0	0	(1,204)	1,227	14,855	0	14,855
Water other	120,049	0	120,049	6,616	403	0	0	(32)	(2,838)	10,669	134,867	0	134,867
Stormwater	101,550	0	101,550	1,771	901	0	0	(22)	(1,684)	15,320	117,835	0	117,835
Flood protection	9,867	0	9,867	846	396	0	0	0	(128)	(458)	10,522	0	10,522
Solid waste	5,876	0	5,876	94	0	0	0	0	(334)	508	6,144	0	6,144
Roading infrastructure	253,888	0	253,888	12,657	2,511	0	0	(387)	(4,785)	57,650	321,533	0	321,533
Carpark infrastructure	905	0	905	594	0	0	0	0	(37)	(505)	957	0	957
Roading land	278,762	0	278,762	255	977	0	0	0	0	(419)	279,575	0	279,575
Total infrastructural assets	930,551	0	930,551	27,040	5,908	0	0	(493)	(14,809)	92,596	1,040,790	0	1,040,790
Council restricted assets													
Land	93,216	93,216	44	0	0	0	0	0	0	(182)	93,078	0	93,078
Buildings	49,651	(6,694)	42,957	309	0	0	0	0	(937)	0	49,959	(7,630)	42,329
Other improvements	58,244	(10,216)	48,028	3,321	0	0	0	0	(1,744)	0	61,565	(11,960)	49,605
Total restricted assets	201,111	(16,910)	184,201	3,674	0	0	0	0	(2,681)	(182)	204,602	(19,590)	185,012
Total NCC property, plant and equipment	1,271,402	(46,931)	1,224,471	36,321	5,908	(49)	3	(533)	(19,858)	92,645	1,389,876	(50,974)	1,338,902
Subsidiaries property, plant and equipment													
Land	1,123	0	1,123	0	0	(6)	0	0	(1)	0	1,117	(1)	1,116
Buildings	4,087	(978)	3,109	58	0	4	0	0	(104)	0	3,934	(867)	3,067
Leasehold improvements	22	(17)	5	0	0	0	0	0	(3)	0	22	(20)	2
Plant and equipment	7,439	(4,222)	3,217	1,266	0	(37)	0	(15)	(709)	0	8,424	(4,702)	3,722
Motor vehicles	1,781	(916)	865	689	0	0	0	0	(159)	0	2,434	(1,039)	1,395
Art collection	7,105	0	7,105	50	0	0	0	0	0	0	7,155	0	7,155
Capitalised work in progress	609	0	609	125	0	(609)	0	0	0	0	125	0	125
Total subsidiaries	22,166	(6,133)	16,033	2,188	0	(648)	0	(15)	(976)	0	23,211	(6,629)	16,582
Total Group property, plant and equipment	1,293,568	(53,064)	1,240,504	38,509	5,908	(697)	3	(548)	(20,834)	92,645	1,413,087	(57,603)	1,355,484

The above cost includes \$26.9 million work in progress, (\$18.6 million in 2012/13).

Nelson City Council is required to undertake seismic assessments of some of its buildings in accordance with the Building Act and its own Policy for Earthquake Prone, Dangerous and Insanitary Buildings. These assessments are being undertaken by independent consultants. Initial assessment of all Council's 94 buildings have been completed, and 41 of those require detailed assessments as their initial ratings were less than 34% of the New Building Standard. 23 detailed assessments have been completed and 14 section 124 Building Act notices have been received to date. One building has been demolished. Nelson City Council expects that the detailed assessments may lead to impairment of further buildings in coming years. Nelson City Council expects that all required detailed assessments will be completed by 30 June 2015.

Replacement Costs

	Most recent estimate \$000	Date of estimate
Roads and footpaths	700,287	30 June 2014
Sewerage treatment and facilities	15,732	30 June 2014
Sewerage other	210,220	30 June 2014
Water treatment and facilities	22,105	30 June 2014
Water other	224,576	30 June 2014
Stormwater	167,292	30 June 2014
Flood protection	13,624	30 June 2014



**NOTE 13 – PROPERTY,
PLANT AND EQUIPMENT
2013**

	Cost/ revaluation 30 June 2012	Accumulated depreciation and impairment charges 1 July 2012	Carrying amount 30 June 2012	Current year additions purchased	Current year additions transferred	Current year net disposals/ transfers	Current year profit on disposal	Current year loss on disposal	Current year depreciation	Revaluation surplus	Cost/ revaluation 30 June 2013	Accumulated depreciation and impairment charges 30 June 2013	Carrying amount 30 June 2013
			\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Council operational assets													
Land	69,002	69,002	110	0	0	0	0	0	0	0	69,112	0	69,112
Buildings	29,131	(8,662)	20,469	580	0	1,589	0	(236)	(725)	0	31,029	(9,351)	21,678
Other improvements	1,710	(350)	1,360	325	0	1,849	0	(33)	(99)	0	3,910	(508)	3,402
Landfill post closure	853	(397)	456	0	0	0	0	0	(28)	0	853	(425)	428
Library books	5,731	(4,003)	1,728	423	0	(3)	3	0	(378)	0	6,128	(4,355)	1,773
Plant and equipment	16,884	(12,974)	3,910	872	0	2	2	0	(784)	0	17,735	(13,733)	4,002
Motor vehicles	1,072	(553)	519	126	0	(14)	14	0	(107)	0	1,145	(607)	538
Marina	9,544	(847)	8,697	284	0	0	0	0	(195)	0	9,828	(1,042)	8,786
Total operational assets	133,927	(27,786)	106,141	2,720	0	3,423	19	(269)	(2,316)	0	139,740	(30,021)	109,719
Council infrastructural assets													
Sewerage treatment and facilities	39,846	0	39,846	1,320	0	89	0	0	(1,216)	(272)	39,767	0	39,767
Sewerage other	106,124	0	106,124	2,026	0	0	0	(24)	(2,554)	(517)	105,055	0	105,055
Water treatment and facilities	15,976	0	15,976	0	0	0	0	0	(1,217)	74	14,833	0	14,833
Water other	114,203	0	114,203	7,834	384	0	0	(161)	(2,768)	557	120,049	0	120,049
Stormwater	110,948	0	110,948	1,107	614	(9,942)	0	(18)	(1,656)	497	101,550	0	101,550
Flood protection	0	0	0	0	0	9,942	0	0	(124)	49	9,867	0	9,867
Solid waste	5,918	0	5,918	219	0	0	0	(1)	(326)	66	5,876	0	5,876
Roading infrastructure	249,744	0	249,744	6,215	858	0	0	(683)	(4,505)	2,259	253,888	0	253,888
Carpark infrastructure	843	0	843	87	0	0	0	0	(33)	7	904	0	904
Roading land	277,514	0	277,514	629	798	(41)	0	0	0	(138)	278,762	0	278,762
Total infrastructural assets	921,116	0	921,116	19,437	2,654	48	0	(887)	(14,399)	2,582	930,551	0	930,551
Council restricted assets													
Land	93,229		93,229	1	0	(14)	0	0	0	0	93,216	0	93,216
Buildings	51,025	(5,566)	45,459	621	0	(1,577)	0	(632)	(914)	0	49,651	(6,694)	42,957
Other improvements	54,749	(8,504)	46,245	5,674	0	(1,834)	0	(370)	(1,687)	0	58,244	(10,216)	48,028
Total restricted assets	199,003	(14,070)	184,933	6,296	0	(3,425)	0	(1,002)	(2,601)	0	201,111	(16,910)	184,201
Total NCC property, plant and equipment	1,254,046	(41,856)	1,212,190	28,453	2,654	46	19	(2,158)	(19,316)	2,582	1,271,402	(46,931)	1,224,471
Subsidiaries property, plant and equipment													
Land	1,408	0	1,408	0	0	0	0	0	0	(285)	1,123	0	1,123
Buildings	4,076	(869)	3,207	11	0	0	0	0	(109)	0	4,087	(978)	3,109
Leasehold improvements	22	(15)	7	0	0	0	0	0	(2)	0	22	(17)	5
Plant and equipment	5,884	(3,736)	2,148	1,614	0	0	0	0	(544)	0	7,439	(4,222)	3,217
Motor vehicles	1,508	(805)	703	300	0	(1)	0	0	(137)	0	1,781	(916)	865
Art collection	6,927	0	6,927	178	0	0	0	0	0	0	7,105	0	7,105
Capitalised work in progress	62	0	62	609	0	(62)	0	0	0	0	609	0	609
Total subsidiaries	19,887	(5,425)	14,462	2,712	0	(63)	0	0	(792)	(285)	22,166	(6,133)	16,033
Total Group property, plant and equipment	1,273,933	(47,281)	1,226,652	31,165	2,654	(17)	19	(2,158)	(20,108)	2,297	1,293,568	(53,064)	1,240,504

The above cost includes \$18.6 million work in progress, (\$12.4 million in 2011/12).

Nelson City Council is required to undertake seismic assessments of some of its buildings in accordance with the Building Act and its own Policy for Earthquake Prone, Dangerous and Insanitary Buildings. These assessments are being undertaken by independent consultants. Initial assessments of all Council's 92 buildings have been completed, and 30 of those require detailed assessments as their initial ratings were less than 33% of the New Building Standard. Nine detailed assessments

have been completed and six section 124 Building Act notices have been received. Buildings assessed as earthquake prone will either require seismic strengthening or demolition in the longer term. Council agreed to demolish one of the buildings concerned, and an impairment to that effect has been recorded. Nelson City Council expects that these seismic assessments may lead to impairment of further buildings in coming years. Nelson City Council expects that the programme to complete all of the required assessments will extend over a number of years.



NOTE 14 – INTANGIBLE ASSETS

	Council computer software	Council total	Group computer software	Group total
	\$000	\$000	\$000	\$000
Balance 1 July 2013				
Cost	3,645	3,645	275	3,920
Accumulated amortisation and impairment	(1,993)	(1,993)	(155)	(2,148)
Opening carrying amount	1,652	1,652	120	1,772
Additions	521	521	90	611
Disposals	0	0	(23)	(23)
Amortisation charge	(402)	(402)	(34)	(436)
Closing carrying amount	1,771	1,771	153	1,924
Balance at 30 June 2014				
Cost	4,166	4,166	342	4,508
Accumulated amortisation and impairment	(2,395)	(2,395)	(189)	(2,584)
Closing carrying amount	1,771	1,771	153	1,924
Balance 1 July 2012				
Cost	2,960	2,960	206	3,166
Accumulated amortisation and impairment	(1,610)	(1,610)	(136)	(1,746)
Opening carrying amount	1,350	1,350	70	1,420
Additions	685	685	98	783
Disposals	0	0	(29)	(29)
Amortisation charge	(383)	(383)	(19)	(402)
Closing carrying amount	1,652	1,652	120	1,772
Balance at 30 June 2013				
Cost	3,645	3,645	275	3,920
Accumulated amortisation and impairment	(1,993)	(1,993)	(155)	(2,148)
Closing carrying amount	1,652	1,652	120	1,772

NOTE 15 – FORESTRY ASSETS	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Balance at 1 July	5,165	4,235	5,165	4,235
Increases due to purchases	0	0	0	0
Gains (losses) arising from changes in fair value less estimated point of sale costs attributable to physical changes and price changes	737	949	737	949
Decreases due to sales	0	0	0	0
Decrease due to harvest	(807)	(19)	(807)	(19)
Balance 30 June	5,095	5,165	5,095	5,165

The Nelson City Council owns 557 hectares, (613 at 30 June 2013), of Radiata Pine, Douglas Fir and Cupressus Macrocarpa planted between 1976 and 2013. Stands of other species totalling 8.6 hectares, (8.6 at 30 June 2013), were considered to have no commercial value. Independent registered valuers PF Olsen have valued the forestry assets as at 30 June 2014. A discount rate of 7%, (7% in 2012/13), has been used in discounting the present value of expected after tax cash flows.

During April 2014 a windstorm affected the eastern hills of Nelson and damaged areas in the Brook, Marsden, and Roding forests. Approximately 31 hectares has been removed from the total forest area estimates on account of this wind damage.

NOTE 16 – INVESTMENT PROPERTIES	Note	Council		Group	
		2014	2013	2014	2013
		\$000	\$000	\$000	\$000
Balance at 1 July		940	840	940	840
Additions from acquisitions		0	0	0	0
Disposals		0	0	0	0
Fair value gains (losses) on valuation	4	20	100	20	100
Balance at 30 June		960	940	960	940

Nelson City Council's investment property is valued annually at fair value effective 30 June. Investment properties were valued based on open market evidence. The valuation was performed by Ian McKeage of Telfer Young (Nelson) Limited. Telfer Young (Nelson) Limited are experienced valuers with extensive market knowledge in the type of investment property owned by Nelson City Council.



NOTE 17 – INVESTMENTS IN ASSOCIATES AND SUBSIDIARIES

	Proportion of ownership	2014	2013
		\$000	\$000
Council			
Investment at cost in:			
Port Nelson Limited	50%	12,708	12,708
Tasman Bays Heritage Trust	50%	4,922	4,922
Nelson Airport Limited	50%	1,200	1,200
Tourism Nelson Tasman Limited	50%	0	0
Nelson Regional Economic Development Agency	100%	0	0
Nelmac	100%	2,353	2,353
The Bishop Suter Trust	100%	0	0
The Civic Trust	100%	0	0
Council total		21,183	21,183
Group			
Share of net equity:			
Port Nelson Limited		72,187	69,840
Tasman Bays Heritage Trust		8,021	7,973
Nelson Airport Limited		5,155	4,717
Tourism Nelson Tasman Limited		68	66
Total Group Investment		85,431	82,595

Nelmac, The Bishop Suter Trust, Nelson Regional Economic Development Agency, and the Civic Trust are fully controlled subsidiaries and have been consolidated line by line. Port Nelson Ltd, Tasman Bays Heritage Trust, Nelson Airport Ltd and Tourism Nelson Tasman Ltd are all 50% owned associates and only the equity value is consolidated.

<i>Movements in the carrying amount of investments in associates</i>	2014	2013
	\$000	\$000
Opening balance	82,595	77,564
Prior period adjustment	0	13
	82,595	77,577
Share of recognised revenues and expenses	4,730	5,262
Share of revaluations	531	2,108
	87,856	84,946
Share of dividend	2,425	2,351
Balance as at 30 June 2014	85,431	82,595

NOTE 17 – INVESTMENTS IN ASSOCIATES AND SUBSIDIARIES (CONTINUED)

<i>The total assets and liabilities of the associates are as follows:</i>	2014	2013
	\$000	\$000
Assets	220,691	225,965
Liabilities	49,827	60,776
Equity	170,864	165,189
Revenues	52,237	50,245
Surplus (deficit)	9,214	10,525

NOTE 18 – JOINT VENTURES

The Council's interest in the Regional Sewerage Scheme, Ridgeways and Civil Defence joint ventures is accounted for as a jointly controlled operation. The Council's interests in the jointly controlled operation are as follows:

	Regional sewerage scheme	Ridgeways	Civil Defence	Total
	\$000	\$000	\$000	\$000
2014				
Current assets	270	236	213	719
Non-current assets	27,664	0	251	27,915
Current liabilities	9,315	0	4	9,319
Non-current liabilities	0	0	0	0
Income	3,925	262	408	4,595
Expenses	3,110	93	298	3,501
2013				
Current assets	125	277	222	624
Non-current assets	27,527	0	130	27,657
Current liabilities	9,487	11	2	9,500
Non-current liabilities	0	0	0	0
Income	4,132	281	361	4,774
Expenses	3,096	95	266	3,457
2012				
Current assets	67	395	166	629
Non-current assets	29,068	0	90	29,158
Current liabilities	1,314	15	2	1,330
Non-current liabilities	8,563	0	0	8,563
Income	3,780	187	291	4,258
Expenses	3,129	86	204	3,418



NOTE 18 – JOINT VENTURES (CONTINUED)

The Ridgeways Joint Venture has a balance date of 31 March, whereas the rest of the joint ventures and joint committees have dates of 30 June.

The Ridgeways Joint Venture is a 50/50 venture with Homedale Holdings Limited to develop the Ridgeway's subdivision.

The Regional Sewerage Scheme is a 50/50 joint venture with Tasman District Council that provides sewerage disposal services to South Nelson, Richmond and surrounding areas.

The Civil Defence Organisation is a 50/50 joint committee with Tasman District Council to coordinate services in the event of an emergency.

NOTE 19 – TRADE AND OTHER PAYABLES	Council		Group	
	2014	2013	2014	2013
Current payables are represented by:	\$000	\$000	\$000	\$000
Trade payables	9,910	9,762	9,685	9,935
Deposits and bonds	747	710	747	710
Accrued expenses	1,155	1,322	1,179	1,345
Income in advance	1,168	2,194	1,303	2,452
Trust accounts	77	80	77	80
Amounts due to customers for contract work	16	78	16	78
Other	164	372	611	518
Total current trade and other payables	13,237	14,518	13,618	15,118
Non-current payables are represented by:				
Bishop Suter Trust other term liabilities	0	0	2,069	0
Taxation	0	0	9	136

Trade payables in general will be settled in 30 days and are shown at fair value.

NOTE 20 – PROVISIONS	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Current provisions are represented by:				
Warranty provisions	0	0	0	15
Total current provisions	0	0	0	15
Non-current provisions are represented by:				
Landfill redemption	1,136	1,010	1,136	1,010
Total non-current provisions	1,136	1,010	1,136	1,010

NOTE 20 – PROVISIONS (CONTINUED)	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Balance 1 July	1,010	972	1,010	972
Reassessment of liability	28	(65)	28	(65)
Provision for year based on consumption	50	51	50	51
Interest	48	52	48	52
Balance 30 June	1,136	1,010	1,136	1,010

Nelson City Council gained a resource consent in March 1999 to operate the York Valley Landfill. Nelson City Council has responsibility under the resource consent to provide ongoing maintenance and monitoring of the landfill after the site is closed.

The remaining capacity of the site is 1.347 million cubic metre (refuse, clean fill and cover).

The estimated remaining life is 26 years.

Estimates of the life have been made by Nelson City Council's engineers based on historical volume information.

The cash outflows for landfill post closure are expected to occur in twenty seven to fifty six years time (between 2041 and 2070). The long term nature of the liability means that there are inherent uncertainties in estimating costs that will be incurred. The provision has been estimated taking into account existing technology and using a discount rate of 6.5% (6.5% in 2012/13), and an inflation rate of 2.5% (2.5% in 2012/13).

NOTE 21 – EMPLOYEE BENEFIT LIABILITIES	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Accrued pay	481	506	809	748
Annual leave	837	1,034	1,761	1,763
Long service leave	227	263	254	288
Retirement gratuities	194	184	234	234
Sick leave	45	40	45	40
Total employee benefit liabilities	1,784	2,027	3,103	3,073
Comprising:				
Current	1,471	1,683	2,742	2,669
Non-current	313	344	361	404
Total employee benefit liabilities	1,784	2,027	3,103	3,073



NOTE 22 – BORROWINGS

	Council		Group	
	2014	2013	2014	2013
Current	\$000	\$000	\$000	\$000
Secured loans	8,100	18,460	8,100	18,460
Commercial paper	29,731	39,718	29,731	39,718
EECA loan	0	5	0	5
The Bishop Suter Gallery loans	0	0	0	59
Total current borrowings	37,831	58,183	37,831	58,242
Non-current				
Secured loans	8,960	0	8,960	0
Floating rate notes	25,000	10,000	25,000	10,000
Nelmac loans	0	0	1,200	500
The Bishop Suter Gallery loans	0	0	0	63
Total non-current borrowings	33,960	10,000	35,160	10,563

The Council's and Regional Sewerage secured loans, Commercial Paper, and floating rate notes are secured over the city's rates.

As at 30 June 2014 the Council had borrowing facilities of \$52.5 million with Westpac Banking Corporation and \$15m with ANZ National Limited. At balance date \$17.2 million of the total \$67.5m facility was drawn down.

Commercial Paper agreements are separate to those borrowing facilities. If the commercial paper was unable to be renewed for any reason, the Council is able to substitute with secured loans within existing facility limits.

The interest rates on the Council and Regional Sewerage borrowings range from 3.48% to 4.52%. The weighted average interest rate on the above loans was 3.91%, (3.14% in 2012/13).

NOTE 22 – BORROWINGS (CONTINUED)

Internal borrowings and interest

Internal borrowings and interest are charged to activities then eliminated on consolidation in the Council's financial statements.

Activity	1 July	Loans drawn	Loans repaid	30 June	Interest
2014	\$000	\$000	\$000	\$000	\$000
Transport	17,230	5,529	(1,317)	21,442	905
Water supply	27,940	2,340	0	30,280	1,393
Wastewater	0	702	0	702	0
Stormwater	17,060	0	(414)	16,646	832
Flood protection	112	769	0	881	22
Environmental management	4,460	0	(667)	3,793	207
Social	5,920	544	(321)	6,143	292
Parks and active recreation	47,182	856	(3,175)	44,863	2,330
Economic	238	0	0	238	12
Corporate	15,315	3,141	(115)	18,341	828
Total internal loans	135,457	13,881	(6,009)	143,329	6,821
2013					
Transport	16,628	1,744	(1,142)	17,230	891
Water supply	25,139	2,801	0	27,940	1,313
Wastewater	0	0	0	0	0
Stormwater	18,114	0	(1,054)	17,060	892
Flood protection	0	112	0	112	5
Environmental management	5,305	112	(957)	4,460	256
Social	5,334	1,095	(509)	5,920	278
Parks and active recreation	46,484	2,091	(1,393)	47,182	2,379
Economic	238	0	0	238	12
Corporate	14,327	1,336	(348)	15,315	792
Total internal loans	131,569	9,291	(5,403)	135,457	6,818



NOTE 23 – DERIVATIVE FINANCIAL INSTRUMENTS

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Current liability				
Interest rate swaps	27	20	27	20
Total current liability	27	20	27	20
Non-current liability				
Interest rate swaps	595	1,291	595	1,291
Total non-current liability	595	1,291	595	1,291
Current asset				
Interest rate swaps	15	0	15	0
Total non-current asset	15	0	15	0
Non-current asset				
Interest rate swaps	1,011	0	1,011	0
Total non-current asset	1,011	0	1,011	0
Total derivative financial instrument liabilities	622	1,311	622	1,311
Total derivative financial instrument assets	1,026	0	1,026	0

The Council has \$76.0m notional principal of interest rate swaps (2013: \$82.5m), with maturity dates between May 2015 and August 2023. Fixed interest rates range from 2.77% to 5.365% and the weighted average interest rate of the swap portfolio is 4.41% (2013: 4.23%). A total of \$3m (2013 \$6m) of that notional principal is a forward start swap, with a start date of May 2015.

NOTE 24 – EQUITY

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Retained earnings				
As at 1 July	342,455	331,034	376,249	360,078
Transfers to:				
Restricted reserves	(1,473)	(1,084)	(1,473)	(1,084)
Transfers from:				
Asset revaluation reserve on disposal of property, plant and equipment	0	0	291	155
Restricted reserves	1,792	2,228	1,792	2,228
Surplus (deficit) for the year	15,374	10,277	18,795	14,872
Associates revaluation	0	0	0	0
As at 30 June	358,148	342,455	395,654	376,249

NOTE 24 – EQUITY (CONTINUED)

Restricted reserves	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
As at 1 July	1,352	2,496	1,352	2,496
Transfers to:				
Retained earnings	(1,792)	(2,228)	(1,792)	(2,228)
Transfers from:				
Retained earnings	1,473	1,084	1,473	1,084
As at 30 June	1,033	1,352	1,033	1,352
Hedging reserve				
Port Nelson Limited:				
As at 1 July	0	0	(759)	(1,186)
Fair value movement	0	0	508	593
Deferred tax movement	0	0	(143)	(166)
As at 30 June	0	0	(394)	(759)
Contingency reserve				
Regional sewerage scheme:				
As at 1 July	50	50	50	50
Fair value movement	0	0	0	0
As at 30 June	50	50	50	50
Asset revaluation reserve				
As at 1 July	845,430	842,848	892,036	888,239
Revaluation gains (losses)	92,645	2,582	92,811	3,873
Share of associates revaluation	0	0	0	0
Transfer of revaluation reserve to retained earnings on disposal of property, plant and equipment	0	0	(291)	(76)
As at 30 June	938,075	845,430	984,556	892,036
Asset revaluation reserve consists of:				
Nelson City Council				
Land	146,678	146,628	146,678	146,628
Sewerage infrastructure	109,405	101,426	109,405	101,426
Water infrastructure	120,855	108,958	120,855	108,958
Drainage infrastructure	94,777	79,457	94,777	79,457
Flood protection infrastructure	(409)	49	(409)	49
Solid waste infrastructure	6,008	5,500	6,008	5,500
Roading infrastructure	450,195	393,467	450,195	393,467



NOTE 24 – EQUITY (CONTINUED)

Asset revaluation reserve (continued)

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Regional sewerage scheme				
Land	829	840	829	840
Forestry	16	16	16	16
Plant and equipment	3	3	3	3
Sewerage infrastructure	9,719	9,086	9,719	9,086
Port Nelson				
Land	0	0	39,242	39,384
Wharves	0	0	6,087	6,070
Buildings	0	0	456	456
Associate's revaluation reserve	0	0	0	0
Tasman Bays Heritage Trust – land	0	0	481	481
Nelmac – land	0	0	215	215
Total asset revaluation reserve	938,076	845,430	984,557	892,036
Total other reserves	939,158	846,832	985,245	892,679
Total equity	1,297,306	1,189,287	1,380,899	1,268,928

NOTE 24 – EQUITY (CONTINUED)

Information about reserve funds held for a specific purpose is provided below:

Name	Activity	Purpose	Balance	Deposited	Withdrawn	Balance
			1 July	to fund	from fund	30 June
			\$000	\$000	\$000	\$000
2014						
Art Council Loan Fund	Parks and active recreation	Fund Sport and recreation grants	10	0	0	10
Dog Control Reserve	Environmental	Dog Control	198	0	16	182
Events Contestable Fund Reserve	Economic	EDA grants	0	201	109	92
Founders Park Reserve	Social	Development projects	134	106	129	111
L C Voller Bequest	Social	Nelson Library	18	1	0	19
Nayland Rd Sewerage	Sewerage	Meet development commitments	95	1	96	0
Nayland Rd Stormwater	Stormwater	Meet development commitments	251	4	255	0
Nellie Nightingale Bequest	Social	Tahuna Library	124	4	1	127
Nelson 2000 Trust	Parks and active recreation	Esplanade Reserves	190	0	25	165
Nelson Institute Funds	Social	Nelson Library	8	0	0	8
Roading Contributions	Transport	Meet development commitments	87	0	0	87
Saxton Sewer	Sewerage	Meet development commitments	16	0	16	0
Saxton/Suffolk Stormwater	Stormwater	Meet development commitments	95	4	0	99
Sport and Recreation Grants	Parks and active recreation	Fund Sport and recreation grants	10	7	6	11
Subdivisions Reserve	Parks and active recreation	Reserve Contributions	0	1,139	1,139	0
Walker Bequest	Parks and active recreation	Parks in southern Stoke	62	4	0	66
Wastney Terrace Stormwater Reserve	Stormwater	Meet development commitments	54	2	0	56
Total restricted reserves 2014			1,352	1,473	1,792	1,033
2013						
Aldinga Park Donation	Parks and active recreation	Aldinga park neighbourhood reserve	25	0	(25)	0
Art Council Loan Fund	Parks and active recreation	Fund Sport and recreation grants	10	0	0	10
Bartell Bequest	Social	Nelson Library	4	0	(4)	0
Cafe asset	Corporate	Asset replacement	41	0	(41)	0
Children's Library Donations	Social	Nelson Library	1	0	(1)	0
City Library Donations	Social	Nelson Library	54	0	(54)	0
Dog Control Reserve	Environmental	Dog Control	125	73	0	198



NOTE 24 – EQUITY (CONTINUED)

Name	Activity	Purpose	Balance	Deposited	Withdrawn	Balance
			1 July	to fund	from fund	30 June
			\$000	\$000	\$000	\$000
2013 (continued)						
FM Knight Bequest	Parks and active recreation	Ornamental shrubs and trees	21	0	(21)	0
Founders Park Reserve	Social	Development projects	98	106	(70)	134
Hamilton Bequest	Parks and active recreation	City beautification	60	2	(62)	0
Kain Bequest	Social	Library services for elderly	19	0	(19)	0
L C Voller Bequest	Social	Nelson Library	17	1	0	18
Maitai Valley Trust	Parks and active recreation	Maitai Valley/Branford park neighbourhood and esplanade reserves	6	0	(6)	0
Marsden Recreation Trust	Parks and active recreation	Marsden Recreation reserve	3	0	(3)	0
Marsden Valley Cemetery Trust	Social	Marsden Cemetery	261	0	(261)	0
Millar Bequest	Social	Stoke Library	38	0	(38)	0
Nayland Rd Sewerage	Sewerage	Meet development commitments	91	5	0	95
Nayland Rd Stormwater	Stormwater	Meet development commitments	238	13	0	251
Nellie Nightingale Bequest	Social	Tahuna Library	154	6	(36)	124
Nelson 2000 Trust	Parks and active recreation	Esplanade Reserves	190	0	0	190
Nelson Institute Funds	Social	Nelson Library	0	4	0	8
Nelson Library Donations	Social	Tahuna Library	7	0	(7)	0
RB Jackson Bequest	Parks and active recreation	Facilities for youth of Nelson	16	0	(16)	0
Roading Contributions	Transport	Meet development commitments	296	0	(209)	87
Rudman Bequest	Parks and active recreation	City beautification	305	12	(317)	0
Saxton Sewer	Sewerage	Meet development commitments	15	1	0	16
Saxton/Suffolk Stormwater	Stormwater	Meet development commitments	90	5	0	95
Sport and Recreation Grants	Parks and active recreation	Fund Sport and recreation grants	103	3	(96)	10
Stoke Library Donations	Social	Stoke Library	86	0	(86)	0
Subdivisions Reserve	Parks and active recreation	Reserve Contributions	0	818	(818)	0
Tui Endowment (Library)	Social	Nelson Institute Funds	4	(4)	0	0
Wakapuaka Cemetery Trust	Social	Wakapuaka Cemetery Trust	3	0	(3)	0
Walker Bequest	Parks and active recreation	Parks in southern Stoke	59	3	0	62
Wastney Terrace Stormwater Reserve	Stormwater	Meet development commitments	51	3	0	54
Total restricted reserves 2013			2,491	1,051	(2,193)	1,352

NOTE 25 – RECONCILIATION OF NET SURPLUS (DEFICIT) AFTER TAX TO NET CASH FLOWS FROM OPERATING ACTIVITIES

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Surplus (deficit) after tax	15,374	10,277	18,795	14,872
Add non-cash items:				
Depreciation and amortisation	20,260	19,699	21,285	20,510
Write down interest free loan	0	668	0	668
Revaluation of derivative Instruments	(1,715)	(2,590)	(1,715)	(2,590)
Provision for discount unwinding	(191)	(297)	(191)	(297)
Increase in deferred tax	0	0	32	(27)
Vested assets	(5,912)	(3,173)	(5,940)	(3,351)
Associated (surplus) ex dividends	0	0	(2,340)	(2,946)
(Gains) losses in fair value of forestry assets	70	(930)	70	(930)
(Gains) losses in fair value of investments	(20)	(100)	(54)	(119)
Movement in landfill liability	126	38	126	38
Add (less) items classified as investing or financial activities:				
(Gains) losses on disposal of property, plant and equipment	545	2,139	506	2,128
Movement in non-current provisions	0	0	(12)	(8)
Movement in capital creditors	885	(1,309)	885	(1,309)
Movement in investment related accounts receivable	(475)	(1,372)	(475)	(1,372)
Add (less) movements in working capital items:				
Accounts receivable	5,986	(2,859)	5,616	(2,669)
Inventories	36	38	32	(62)
Accounts payable	(1,281)	1,440	(1,522)	1,867
Income tax payable	(24)	43	(102)	43
Employee benefits	(243)	284	30	346
Net cash inflow (outflow) from operating activities	33,422	21,995	35,026	24,792



NOTE 26 – CAPITAL COMMITMENTS AND OPERATING LEASES

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Capital commitments				
Capital expenditure commitments contracted for at balance date but not yet incurred for property, plant and equipment:				
Nelson City Council	4,369	2,915	4,369	2,915
NRSBU	0	10	0	10
Ridgeways	0	0	0	0
Civil Defence	0	0	0	0
	4,369	2,925	4,369	2,925
Civic Trust	0	0	6	6
Nelmac	0	0	251	153
Nelson Regional Economic Development Agency	0	0	0	0
Tasman Bay Heritage Trust	0	0	0	16
Tourism Nelson Tasman Ltd	0	0	0	0
Port Nelson Ltd	0	0	60	21
Nelson Airport Ltd	0	0	146	0
Bishop Suter Trust	0	0	0	0
	4,369	2,925	4,832	3,121
Operating leases as lessee – less than one year	176	182	385	273
– one to five years	697	710	1,003	741
– over five years	1,086	1,265	1,086	1,265
	1,959	2,157	2,474	2,279
Operating lease as lessor – less than one year	1,439	1,548	4,397	4,701
– one to five years	2,622	2,892	9,549	11,466
– over five years	4,949	5,156	7,365	7,847
	9,010	9,596	21,311	24,014

NOTE 27 – CONTINGENCIES

<i>Contingent liabilities</i>	2014	2013
	\$000	\$000
Council		
New Zealand Local Government Funding Agency Ltd guarantee	0	0
Weather tight homes	0	0
Celtic Rugby Football Club	145	145
Housing NZ Loan for Orchard Flats refurbishment	1,170	1,170
	1,315	1,315
Nelson Regional Sewerage Business Unit	0	0
Combined Civil Defence Organisation	0	0
Ridgeways Joint Venture (see below)	0	0
Total Council	1,315	1,315
Port Nelson Limited (see below)	0	0
Nelson Airport Limited	0	0
Tasman Bays Heritage Trust	0	0
Tourism Nelson Tasman Limited	0	0
Nelmac Limited	0	0
Nelson Regional Economic Development Agency	0	0
City of Nelson Civic Trust	0	0
The Bishop Suter Trust	132	127
Total Group	1,447	1,442

Local Government Funding Agency guarantee

Nelson City Council is a guarantor of the New Zealand Local Government Funding Agency Limited (LGFA). This entity was incorporated in December 2011 with the purpose of providing debt funding to local authorities in New Zealand. Standard and Poor's have given the entity a credit rating of AA+ which is equal to New Zealand Government sovereign rating. Nelson City Council is a guarantor of all of LGFA borrowings in the event of default. At balance date LGFA had borrowings totalling \$3,695 million (2013: \$2,485 million). In such an event, each guarantor would be liable to pay a proportion of the amount owing. The proportion to be paid by each guarantor is set in relation to each guarantor's rates income. The likelihood of a local authority borrower defaulting is extremely low and all of the borrowings by a local authority from the LGFA are secured by a rates charge. The Council has been unable to determine a sufficiently reliable fair value for the guarantee and has therefore not recognised a liability. The Council believes the risk of the guarantee being called on and any financial loss arising from the guarantee is remote.

Celtic Rugby Football Club

Nelson City Council acts as guarantor for an overdraft facility for the club.



Housing NZ Loan for Orchard Flats Refurbishment

The City Council provides affordable housing for people on low incomes, for the elderly and people with disabilities. The refurbishment is funded by a suspensory loan on a contingency basis. If the property use changes from social housing then the amount is to be paid back, with interest calculated under the terms of the contract.

Port Nelson

2014: The Calwell Slipway basin contains contaminated seabed sediments. Port Nelson has title to this area of seabed. While the marine engineering and vessel coating industries in and around the slipway area are now controlled the historical contamination still persists in the sediments. The on-going sedimentation of the basin now requires dredging to allow for the on-going operation of the slipway. Port Nelson, together with Nelson City Council, continues to seek certainty around the quantification of any liability associated with the eventual remediation works.

During 2013 Port Nelson, together with the Nelson City Council, obtained funding from the Ministry for the Environment (MFE) to undertake remediation planning (Phase Three) work to establish a preferred approach for remediation of the contaminated sediments. The work required under Phase Three was not completed during the 2013 financial year.

Remediation Planning (Phase Three) of the Contaminated Sites Remediation Fund project (Ministry for the Environment) is now complete. However given the significant costs estimates for remediation, Port Nelson are continuing to explore options.

2013: The Calwell Slipway basin contains contaminated seabed sediments. Port Nelson has title to this area of seabed. While the marine engineering and vessel coating industries in and around the slipway area are now controlled the historical contamination still persists in the sediments. The on-going sedimentation of the basin now requires dredging to allow for the on-going operation of the slipway. Port Nelson, together with Nelson City Council, has obtained funding from the Ministry for the Environment (MFE) to undertake Remediation Planning (Phase Three) work to establish a preferred approach for the remediation of the contaminated sediments. The work required under Phase Three was not completed during the 2013 financial year and is now expected to be completed in the 2014 financial year. At that stage Port Nelson hopes to be able to quantify any liability associated with the eventual remediation works.

The Bishop Suter Trust

2014: The Trust has a contingent liability with the Nelson Suter Art Society, as per a Deed of Agreement made in 1978. This liability comes into effect only if the Trust breaches the term of the deed. The current agreed value of the liability is \$132,004. There is an addition to the contingent liability of \$5,403 in this financial period (2013: \$126,601).

Contingent assets

Tasman Bays Heritage Trust

2014: The Trust has no contingent assets.

2013: The Elms Street property was damaged by flooding in April 2013. As at balance date an insurance claim has been lodged, but the actual value has not been determined.

NOTE 28 – RELATED PARTY TRANSACTIONS

Nelson City Council is the ultimate parent of the group and controls four entities:

- Nelmac Limited
- Nelson Regional Economic Development Agency
- City of Nelson Civic Trust
- The Bishop Suter Trust.

It also has five associates:

- Port Nelson Limited
- Port Nelson Trust
- Nelson Airport Limited
- Tasman Bays Heritage Trust
- Tourism Nelson Tasman Limited;

and three joint ventures:

- Nelson Regional Sewerage Business Unit
- Nelson Tasman Combined Civil Defence Organisation
- Ridgeways Joint Venture.

The following matters are therefore disclosed:

	2014	2013
	\$000	\$000
<i>Nelmac Limited</i>		
Amounts paid by Nelson City Council	14,622	12,541
Amounts paid to Nelson City Council	689	552
Dividend paid to Nelson City Council	456	453
Amount payable by Nelson City Council	2,060	1,830
Amount payable to Nelson City Council	51	40
<i>City of Nelson Civic Trust</i>		
Amounts paid by Nelson City Council	2	384
Amounts paid to Nelson City Council	0	8
Amount payable by Nelson City Council	0	0
<i>Nelson Regional Economic Development Agency</i>		
Amounts paid by Nelson City Council	654	555
Amounts paid to Nelson City Council	34	39
Amount payable by Nelson City Council	3	17
Amount payable to Nelson City Council	10	2
<i>The Bishop Suter Trust</i>		
Amounts paid by Nelson City Council	577	567
Amounts paid to Nelson City Council	0	0



NOTE 28 – RELATED PARTY TRANSACTIONS (CONTINUED)

	2014	2013
	\$000	\$000
<i>Port Nelson Limited</i>		
Amounts paid by Nelson City Council	105	97
Amounts paid to Nelson City Council	554	486
Dividend paid/payable to Nelson City Council	2,600	2,100
Amount payable by Nelson City Council	9	35
Amount payable to Nelson City Council	7	7
<i>Nelson Airport Limited</i>		
Amounts paid to Nelson City Council	381	311
Dividend paid/payable to Nelson City Council	325	250
Amount payable to Nelson City Council	7	0
Nelson Airport Limited leases the airport land from the Nelson City Council under a 60 year evergreen lease for a peppercorn rental		
<i>Tasman Bays Heritage Trust</i>		
Amounts paid by Nelson City Council	890	875
Loan from Nelson City Council	1,150	1,175
<i>Tourism Nelson Tasman Limited</i>		
Amounts paid by Nelson City Council	438	434
Amounts paid to Nelson City Council	0	56
Amount payable by Nelson City Council	4	0
Amount payable to Nelson City Council	56	6
<i>Nelson Regional Sewerage Business Unit</i>		
Amounts paid by Nelson City Council	3,193	3,184
Amounts paid to Nelson City Council	195	246
Amounts paid to Nelson City Council as return on investment	977	868
Amount payable by Nelson City Council	317	0
Amount payable to Nelson City Council	1,431	1,836
<i>Nelson Tasman combined Civil Defence Organisation</i>		
Amounts paid by Nelson City Council	367	314
Amounts paid to Nelson City Council	13	13
Computer equipment rental payable to Nelson City Council	10	10
Amount payable by Nelson City Council	424	440
<i>Ridgeways Joint Venture</i>		
Amounts paid to Nelson City Council	228	326

Key management personnel

During the year Councillors and key management, as part of a normal customer relationship, were involved in minor transactions with Nelson City Council (such as rates, purchase of rubbish bags etc).

Councillors

Councillor Boswijk's partner Eelco Boswijk is a 50% owner of Marchfest Ltd and during 2013/14 the Council paid the company \$0 (\$9,650 in 2012/13).

Councillor Rainey is a director of Eventiac Limited and during 2013/14 the Council paid the company \$5,000 (\$5000 in 2012/13).

Councillor Copeland provided design services through her company, Divine Design and during 2013/14 the Council paid Divine Design \$0 (\$1,250 in 2012/13).

Councillor Copeland's partner Huup Waagen provides event production services to Council and during 2013/14 the Council paid him \$21,825 (\$18,438 in 2012/13).

Councillor Lawrey provided event production services through his company, Mattmedia Ltd and during 2013/14 the Council paid Mattmedia \$1,000 (\$0 in 2012/13).

No provision has been required, nor any expense recognised for impairment of receivables for any loans or other receivables to related parties (2012/13 \$nil).

Key management personnel compensation:	2014	2013
	\$000	\$000
Salaries and other short term employee benefits	1,908	2,157
Post employment benefits	64	0
Other long term benefits	49	0
Termination benefits	270	0

Key management personnel include the Mayor, Councillors, Chief Executive and Senior Leadership Team.



NOTE 29 – REMUNERATION

Chief Executive

The Chief Executive of Nelson City Council is appointed under section 42 of the Local Government Act 2002. Chief Executive remuneration for the year to 30 June 2014 was \$294,629 (\$244,168 in 2012/13).

<i>Elected representatives</i>	Council		Group	
	2014	2013	2014	2013
Total remuneration:	\$	\$	\$	\$
Mayor Reese	90,277	35,996	90,277	35,996
Mayor Miccio	36,328	111,968	36,328	111,968
Councillor Barker	39,565	34,071	39,565	34,071
Councillor Rainey	39,546	33,452	39,546	33,452
Councillor Shaw	11,256	35,242	11,256	35,242
Councillor Copeland	34,876	33,311	34,876	33,311
Councillor Davy	39,925	34,071	39,925	34,071
Councillor Fulton	34,876	33,311	34,876	33,311
Councillor Matheson	44,500	33,311	44,500	33,311
Councillor Ward	34,857	33,452	34,857	33,452
Councillor Lawrey	24,061	0	24,061	0
Councillor Skinner	24,061	0	24,061	0
Councillor Acland	24,061	0	24,061	0
Councillor McGurk	28,750	0	28,750	0
Councillor Noonan	24,061	0	24,061	0
Councillor Rackley	10,815	33,311	10,815	33,311
Councillor Boswijk	13,239	40,790	13,239	40,790
Councillor Collingwood	10,796	33,952	10,796	33,952
	565,850	526,238	565,850	526,238

The total remuneration figures include the following payments for commissioner hearings:

	2014	2013
Councillor Barker	0	760
Councillor Collingwood	0	500
Councillor Davy	360	760
Councillor Reese	0	2,685
Councillor Shaw	460	1,790
	820	6,495

NOTE 29 – REMUNERATION (CONTINUED)

Council employees

On 30 June 2014, Nelson City Council employed 220 staff (257 30 June 2013). Those staff are represented by the following full time equivalents (FTEs):

	2014	2013
Full time employees	146.0	180.0
All other employees	44.0	47.2
Total FTE	190.0	227.2

The total remuneration paid to the 220 staff during the year ended 30 June 2014 (257 staff 30 June 2013) in bands of \$20,000 and over \$60,000 are as follows:

2014		2013	
<i>Range of earnings for year</i>	No.	<i>Range of earnings for year</i>	No.
\$120,000 to \$299,999	6	\$220,000 to \$279,999	4
\$100,000 to \$119,999	14	\$120,000 to \$199,999	6
\$80,000 to \$99,999	35	\$100,000 to \$119,999	15
\$60,000 to \$79,999	63	\$80,000 to \$99,999	36
Under \$60,000	102	\$60,000 to \$79,999	72
	220	Under \$60,000	124
			257

NOTE 30 – SEVERANCE PAYMENTS

For the year ended 30 June 2014 Nelson City Council made 4 (2 in 2012/13) severance payments to employees totalling \$18,029 (\$41,879 in 2012/13).

The value of each of the severance payments was as follows:

- \$1,559
- \$2,152
- \$750
- \$13,568

NOTE 31 – EVENTS AFTER BALANCE DATE

On 2 September 2014 Tasman District Council transferred its 50% shareholding (25,050 shares) in Tourism Nelson Tasman Limited to Nelson City Council for nil consideration.



NOTE 32 – FINANCIAL INSTRUMENTS

<i>A. Financial instrument categories</i>	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Financial assets				
Loans and receivables				
Cash and cash equivalents	338	408	1,771	1,350
Trade and other receivables	10,048	14,854	11,601	15,789
Other financial assets				
– term deposits	0	0	3,433	1,381
– community loans	5,256	5,755	5,256	5,755
– loans to related parties	513	507	513	507
Total loans and receivables	16,155	21,524	22,574	24,782
Fair value through surplus or deficit that are not hedge accounted				
Derivative financial instruments	1,026	0	1,026	0
Civic Trust – investments	0	0	608	415
Held to maturity				
Other financial assets				
Local Government Funding Agency borrower notes	240	160	240	160
Fair value through other comprehensive income				
Shares in NZ Local Govt Insurance Corp Ltd	140	140	140	140
	17,561	21,824	24,588	25,497

The shares in NZ LG Insurance Corp Ltd are valued at cost as the net asset value would not be materially different. Civic Trust investments include shares in public listed companies and fixed interest securities. These are valued at fair value.

Financial liabilities				
Financial liabilities at amortised cost				
Creditors and other payables	13,237	14,518	13,618	15,118
Bishop Suter Gallery loans	0	0	0	122
Nelmac loans	0	0	1,200	500
Bank overdraft	0	0	0	0
EECA loan	0	5	0	5
Floating rate notes	25,000	10,000	25,000	10,000
Commercial paper	29,731	39,718	29,731	39,718
Secured loans	17,060	18,460	17,060	18,460
Total financial liabilities at amortised cost	85,028	82,701	86,609	83,923
Fair value through surplus or deficit that are not hedge accounted				
Derivative financial instruments	622	1,311	622	1,311
Total fair value through profit and loss	622	1,311	622	1,311

NOTE 32 – FINANCIAL INSTRUMENTS (CONTINUED)

B. Fair value hierarchy disclosures

For those instruments recognised at fair value in the statement of financial position, fair values are determined according to the following hierarchy:

Level 1 – quoted market price – financial instruments with quoted prices for identical instruments in active markets.

Level 2 – Valuation technique using observable inputs – financial instruments with quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets and financial instruments valued using models where all significant inputs are observable.

Level 3 – Valuation techniques with significant non-observable inputs – financial instruments valued using models where one or more significant inputs are not observable.

	Total	Quoted market price	Valuation technique observable inputs	Significant non-observable inputs
2014 Council				
Financial assets	\$000	\$000	\$000	\$000
Derivative financial instruments	1,026	0	1,026	0
Shares in NZ Local Govt Insurance Corp Ltd	140	0	0	140
Financial liabilities				
Derivative financial instruments	622	0	622	0
2014 Group				
Financial assets				
Derivative financial instruments	1,026	0	1,026	0
Shares in NZ Local Govt Insurance Corp Ltd	140	0	0	140
Civic Trust – 1st NZ Securities	608	0	0	608
Financial liabilities				
Derivative financial instruments	622	0	622	0
2013 Council				
Financial assets				
Derivative financial instruments	0	0	0	0
Shares in NZ Local Govt Insurance Corp Ltd	140	0	0	140
Financial liabilities				
Derivative financial instruments	1,311	0	1,311	0
2013 Group				
Financial assets				
Derivative financial instruments	0	0	0	0
Shares in NZ Local Govt Insurance Corp Ltd	140	0	0	140
Civic Trust – 1st NZ Securities	415	0	0	415
Financial liabilities				
Derivative financial instruments	1,311	0	1,311	0



NOTE 32 – FINANCIAL INSTRUMENTS (CONTINUED)

C. Financial instrument risks

Nelson City Council has a series of policies to manage the risks associated with financial instruments. Nelson City Council is risk averse and seeks to minimise exposure from its treasury activities. Nelson City Council has established Council approved Liability and Investment policies. These policies do not allow any transactions that are speculative in nature to be entered into.

Market risk

Price risk

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices. Nelson City Council only holds short term investments with the major banks, and holds no listed equity instruments.

Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Nelson City Council is not exposed to currency risk, as it does not enter into foreign currency transactions.

Interest rate risk

Council is exposed to interest rate risk and seeks to minimise this exposure through adopted treasury policies. This includes entering into rate options or interest rate swap agreements. As at 30 June 2014 the Council had entered into interest swap agreements to a value of \$ 76.0 million at interest rates between 2.77% and 5.365%, (\$76.5m in 2012/13).

The weighted average effective interest rate on Nelson City Council deposits of less than 3 months is 2.6%.

The interest rates on Nelson City Council borrowings are disclosed in note 23.

Fair values

The fair value of financial instruments is their carrying amount as stated in the statement of Balance Sheet.

Credit risk

Credit risk is the risk that a third party will default on its obligation to Nelson City Council, causing the Council to incur a loss. Principally, any risk is in respect of cash and bank, debtors and investments.

The details of the \$10 million debtors are outlined in note 10.

Details of the investments are outlined in notes 10 and 18. There are no investments held with the major banks (nil in 2012/13).

Nelson City Council's investment policy limits the amount of credit exposure to any one financial institution or organisation and only allows funds to be invested with entities that have a strong Standard and Poor's credit rating.

The Council is exposed to credit risk as a guarantor of all the LGFA's borrowings. Information about this exposure is contained in note 27.

Community loans

Nelson City Council has \$5.3 million of community loans and there is a risk that some of these could be defaulted on. Nelson City Council has no collateral or other credit enhancements for financial instruments that give rise to credit risk, except for a mortgage securing a community loan with a face value of \$1.5 million, (\$1.5 million in 2012/13).

Maximum exposure to credit risk

Nelson City Council's maximum credit exposure for each class of financial instrument is as follows:

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Cash at bank and term deposits	338	408	5,246	2,731
Trade and other receivables	10,048	14,854	11,601	15,789
Community and related party loans	5,769	6,262	5,769	6,262
Financial guarantees and possible claims	1,315	1,315	1,315	1,315
Local Government Funding Agency borrower notes	240	160	240	160
Derivative financial instruments	1,026	0	1,026	0
	18,736	22,999	25,197	26,257

Credit quality of financial assets

Nelson City Council's maximum credit exposure for each class of financial instrument is as follows:

	Council		Group	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Counterparties with credit ratings				
Cash and cash equivalents:				
AA-	338	408	1,771	1,350
Other financial assets – LGFA borrower notes				
AA+	240	160	240	160
Other financial assets – loans and receivables				
AA-	0	0	3,433	1,381
Derivative financial assets				
AA-	1,026	0	1,026	0
Counterparties without credit ratings				
Community loans:				
Existing counterparty with no defaults in the past	5,256	5,755	5,256	5,755
Loans to related parties:				
Existing counterparty defaulted at 30 June 2012, loan arrangements reviewed and complied with	513	507	513	507
Unlisted shares:				
Existing counterparty with no defaults in the past	140	140	140	140
Investments:				
Existing counterparty with no defaults in the past	0	0	608	415



NOTE 32 – FINANCIAL INSTRUMENTS (CONTINUED)

C. Financial instrument risks (continued)

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to Standard and Poor's credit rating or to historical information about counterparty default rates. All cash investments are with the major banks.

Debtors and other receivables mainly arise from Nelson City Council's statutory functions, therefore there are no procedures in place to monitor or report the credit quality of debtors and other receivables with reference to internal or external credit ratings. Nelson City Council has no significant concentrations of credit risk in relation to debtors and other receivables, as it has a large number of credit customers, mainly ratepayer, and Nelson City Council has powers under the Local Government (Rating) Act 2002 to recover outstanding debts from ratepayers.

Liquidity risk

Management of liquidity risk

Liquidity risk is the risk that Nelson City Council will encounter difficulty raising funds to meet commitments as they fall due. Prudent liquidity risk management implies maintaining sufficient availability of funding through an adequate amount of committed credit facility to close out market positions. Nelson City Council aims to maintain its flexibility in funding by keeping committed credit lines available with Westpac and ANZ National Bank Limited.

Council provide security via a Debenture Trust Deed signed 10 December 2010 and as at 30 June 2014 had security stock issued of \$107m and debenture stock issued of \$30m. These stock amounts provide security for bank facilities, swap facilities, floating rate notes and commercial paper.

Nelson City Council manages its borrowing in accordance with its funding and financial policies, which include a Liability Management policy.

The Council is exposed to liquidity risk as a guarantor of all of LGFA's borrowings. This guarantee becomes callable in the event of the LGFA failing to pay its borrowings when they fall due. Information about this exposure is explained in note 27.

Nelson City Council has an overdraft facility of \$200,000, against which \$nil was drawn at balance date (2013: \$nil).

2014 Council	Carrying amount	Less than 1 year	1–2 years	2–5 years	More than 5 years
Contractual maturity analysis of financial assets	\$000	\$000	\$000	\$000	\$000
Cash and cash equivalents	338	338			
Trade and other receivables	10,048	10,048			
Other financial assets					
– term deposits					
– community loans	5,256	719	669	1,850	2,018
– loans to related parties	513		513		
– Local Government Funding Agency borrower notes	240				240
Derivative financial instruments	1,026	15		213	798
	17,421	11,120	1,182	2,063	3,056

NOTE 32 – FINANCIAL INSTRUMENTS (CONTINUED)

<i>2014 Council (continued)</i>	Carrying amount	Less than 1 year	1–2 years	2–5 years	More than 5 years
	\$000	\$000	\$000	\$000	\$000
Contractual maturity analysis of financial liabilities					
Creditors and other payables	13,237	13,237	0	0	0
EECA loan	0	0	0	0	0
Floating rate notes	25,000	0	0	0	25,000
Commercial paper	29,731	29,731	0	0	0
Secured loans	17,060	17,060	0	0	0
Derivative financial instruments	622	27	11	212	372
	85,650	60,055	11	212	25,372
2014 Group					
Contractual maturity analysis of financial assets					
Cash and cash equivalents	1,771	1,771	0	0	0
Trade and other receivables	11,601	11,601	0	0	0
Other financial assets		0	0	0	0
- term deposits	3,433	3,433	0	0	0
- community loans	5,256	719	669	1,850	2,018
- loans to related parties	513	0	513	0	0
- Local Government Funding Agency borrower notes	240	0	0	0	240
Derivative financial instruments	1,026	15	0	213	798
	23,840	17,539	1,182	2,063	3,056
Contractual maturity analysis of financial liabilities					
Creditors and other payables	13,618	13,618	0	0	0
Bank overdraft	0	0	0	0	0
EECA loan	0	0	0	0	0
Floating rate notes	25,000	0	0	0	25,000
Commercial paper	29,731	29,731	0	0	0
Secured loans	17,060	17,060	0	0	0
Nelmac loans	1,200	0	1,200	0	0
Derivative financial instruments	622	27	11	212	372
	87,231	60,436	1,211	212	25,372

Sensitivity analysis

The table below illustrates the potential profit and loss and equity (excluding retained earnings) impact for reasonably possible market movements, with all other variables held constant, based on Nelson City Council's financial instrument exposures at the balance date.



NOTE 32 – FINANCIAL INSTRUMENTS (CONTINUED)

	2014 \$000				2013 \$000			
	-100bps		+100bps		-100bps		+100bps	
<i>Council</i>	Profit	Other equity	Profit	Other equity	Profit	Other equity	Profit	Other equity
Interest rate risk								
Financial assets								
Cash and cash equivalents	0	0	0	0	0	0	0	0
Derivative financial instruments	0	0	0	0	0	0	0	0
Other financial assets:								
Local Government Funding Agency Floating rate notes	0	0	0	0	0	0	0	0
Financial liabilities								
Derivative financial instruments	(2,666)	0	3,149	0	(3,377)	0	3,165	0
Total sensitivity to interest rate risk	(2,666)	0	3,149	0	(3,377)	0	3,165	0
Group								
Interest rate risk								
Financial assets								
Cash and cash equivalents	0	0	0	0	0	0	0	0
Derivative financial instruments	0	0	0	0	0	0	0	0
Other financial assets:								
Local Government Funding Agency Floating rate notes	0	0	0	0	0	0	0	0
Financial liabilities								
Derivative financial instruments	(2,666)	0	3,149	0	(3,377)	0	3,165	0
Total sensitivity to interest rate risk	(2,666)	0	3,149	0	(3,377)	0	3,165	0

A movement in market interest rate on fixed rate debt does not have any impact because secured loans are fixed via interest rate swaps.

NOTE 33 – EXPLANATION OF MAJOR VARIANCES AGAINST BUDGET

Explanations for major variations from Nelson City Council's estimated 2013/14 figures are as follows:

Statement of comprehensive income

Total operating revenue \$2.2 million less than budget:

Grants, donations, and subsidies were \$6.1 million less than budgeted, \$6.7 million attributable to the delay in the transfer of the Theatre Royal and Nelson School of Music assets and \$(0.6) million being unbudgeted cost sharing for the relocation of overhead power at Saxton Field.

Vested assets were \$2.9 million over budget reflecting the level of development activity along with \$2.2 million of infrastructure assets that Council has recognised and accepted ownership of.

Dividend received was \$0.2 million above budget, including a special dividend from Nelson Airport Ltd which was used to repay debt.

Unbudgeted other gains of \$1.9 million were due to accounting revaluations of derivatives (\$1.7 million), and community loans (\$0.2 million).

Income from building and resource consents was \$0.5 million less than budgeted. This income is driven by activity.

Total operating expenditure was \$9.2 million under budget:

Employee costs were \$2.4 million lower due to a reorganisation part way through the year and a number of staff vacancies which took some time to fill.

Depreciation was \$0.8 million less than budget mainly due to the 30 June 2013 asset revaluations which are difficult to predict and were a great deal lower than budgeted.

Finance costs were \$0.3 million favourable to budget. Overall interest costs were well within budget reflecting lower overall borrowings and the still favourable interest rate environment.

The other expenses are \$5.7 million favourable to budget. Detail of this can be seen in the activities below, the most significant drivers being:

- \$4.6 million savings in maintenance expenditure (not including emergency response and remediation), including \$2.3 million relating to the Nelson Wastewater Treatment Plant (see the Wastewater activity)
- \$1.2 million unbudgeted expenditure for emergency response and remediation related to the April 2013 and April 2014 emergency events
- \$0.8 million savings in consultancy, mainly related to the Nelson Wastewater Treatment Plant and in the strategy and planning area
- \$0.8m capital grant budgeted to be paid to Tasman District Council for the velodrome at Saxton Field was delayed until 2014/15.

The infrastructure assets are re-valued every year to smooth out the large fluctuations. Land was also revalued in 2013/14. The revaluation as at 30 June 2014 resulted in an increase in asset value of \$92.6 million, more than budget by \$72 million. The Christchurch rebuild has put upward pressure on contract rates, which are used as unit rates for the infrastructure revaluation.

Balance sheet

The most significant variation was in property, plant and equipment, which was \$38 million more than budget due to asset revaluations being \$72 million more than budget, vested assets \$2.9 million more than budget, offset by capital additions \$19.3 million less than budget, and the balance at 1 July 2013 being \$18 million less than budgeted.



Borrowings, including derivative financial instruments and net of cash and cash equivalents, were \$35.6 million below budget, mainly due to a higher than budgeted surplus for the year, capital additions less than budgeted, and increases in interest rate yields (relating to derivative financial instruments).

Reserves are \$61.7 million more than budgeted. This is largely accounted for by the asset revaluation being \$72 million more than budget, the 1 July 2013 balance was \$15.5 million less than budgeted and a \$5.3 million offset to retained earnings.

Retained earnings are \$9.5 million more than budget. The surplus for the year is \$5.1 million more than budget, the 1 July 2013 balance was \$9 million more than budgeted, and there is a \$5.3 million offset to reserves.

NOTE 34 – CAPITAL MANAGEMENT

The Council's capital is its equity or ratepayers' funds, which comprise accumulated funds and reserves. Equity is represented by net assets.

The Local Government Act 2002 (the LGA) requires the Council to manage its revenues, expenses, assets, liabilities, investments and general financial dealings prudently and in a manner that promotes the current and future interests of the community. Ratepayers' funds are largely managed as a by-product of managing revenues, expenses, assets, liabilities, investments and general financial dealings.

The objective of managing these items is to achieve intergenerational equity, which is a principle promoted in the LGA and applied by the Council. Intergenerational equity requires today's ratepayers to meet the costs of utilising the Council's assets and does not expect them to meet the full cost of long-term assets that will benefit ratepayers in future generations. Additionally, the Council has in place asset management plans for major classes of assets detailing renewal and maintenance programmes to ensure ratepayers in future generations are not required to meet the costs of deferred renewals and maintenance.

The LGA requires the Council to make adequate and effective provision in its Long Term Plan and in its annual plan where applicable to meet the expenditure needs identified in those plans. The LGA also sets out the factors that the Council is required to consider when determining the most appropriate sources of funding for each of its activities. The sources and levels of funding are set out in the funding and financial policies in the current Long Term Plan.

The Council has the following Council-created reserves:

- Reserves for different areas of benefit
- Self-insurance reserves
- Trust and bequest reserves.

Reserves for different areas of benefit are used where there is a discrete set of rate or levy payers as distinct from payers of general rates. Any surplus or deficit relating to these separate areas of benefit is applied to the specific reserves.

Self-insurance reserves are built up annually from general rates and are made available for specific unforeseen events. The release of these funds can generally be approved only by the Council.

Trust and bequest reserves are set up where the Council has been donated funds that are restricted for particular purposes. Interest is added to trust and bequest reserves where applicable and deductions are made where funds have been used for the purpose they were donated.

NOTE 35 INSURANCE

Insurance on assets

The cost of the Canterbury earthquakes has highlighted the importance of good risk management and the part insurance and/or risk financing plays when it comes to rebuilding public assets. In many instances, councils can provide services in the future only through the continuing use of their assets. Public entities have had to think carefully about how they are managing their risks and how they are using the insurance and risk finance options available to them.

Water, wastewater, stormwater, flood protection and solid waste assets

These activities have a total book value of \$412,363,848. Repairs to these assets following a significant event are covered 40% through the Local Authority Protection Programme (LAPP) fund with a large deductible, with the remaining 60% being funded by Central Government. Council has a disaster recovery fund intended to cover the deductible or Council's 40% share if the event is lower than the deductible. Due to recent emergency events, there are no funds available as at 30 June 2014, and any funding required would be by way of loans until a balance is built up in the disaster recovery fund.

Roading assets

Subsidised roading assets have a total book value of \$587,148,825 (including land under roads). For these assets, Council would receive a minimum of 44% subsidy from the NZTA, with the remaining portion of the loss to be funded through the disaster recovery fund and loan funding.

Unsubsidised roading assets have a total book value of \$14,915,976. This includes such items as footpaths, walkways and car parks. These items are not insured, and Council would fund any loss through the disaster recovery fund or loan funding.

Land, buildings, plant and equipment, and other assets

These assets have a total asset book value of \$299,573,127.

The sum insured for non-residential property material damage is \$252,998,451. [Note: Council is part of a Top of the South collective with total property insured of \$686,485,047, but is limited to \$250,000,000 for natural disaster damage]. Assets are insured for reinstatement value or indemnity value except for fire (\$75,000,000 limit over collective for any one loss and in the aggregate).

Residential property (material damage) is insured to a value of \$21,961,000 with limits of indemnity of \$500,000 for capital additions, construction/alterations of \$1,000,000, landslip \$1,000,000 and subsidence of \$1,000,000.

Forestry is insured to a value of \$6,131,640.

Tahunanui Beach Holiday Park assets are insured to a value of \$17,612,700.

Vehicles

The total book value of vehicles belonging to Council is \$493,963. All vehicles are insured for market value or replacement value (if vehicle is less than 12 months old). The sum insured is \$641,500.

Deductibles, excesses, and non-material assets

Council has a reserve used to cover deductibles, excesses, and small assets not on the material damages schedule. The value of this reserve as at 30 June 2014 is \$284,000.



PERFORMANCE OF CCTOs, CCOS AND OTHER COMPANIES

The Council is involved with several organisations that deliver strategic outcomes or public benefit for the city. The eight organisations that Council owns or part owns to achieve agreed community outcomes are:

- The Port Company – Port Nelson Ltd (50% with TDC)
- Council Controlled Trading Organisations – Nelmac Ltd, Nelson Airport Ltd (50% with TDC), Tourism Nelson Tasman Ltd (50% with TDC), and the Stoke Heights (Ridgeways) Joint Venture
- Council Controlled Organisations – Nelson Regional Economic Development Agency, the Tasman Bays Heritage Trust (Nelson Provincial Museum – 50% with TDC), and the Bishop Suter Trust.

Full details are available for each organisation in their respective Annual Reports.

PORT NELSON LTD

The Council owns 50% of Port Nelson Ltd, with Tasman District Council owning the other half. Port Nelson Ltd is covered by the Port Companies Act 1988, which imposes obligations on the Port almost identical to those imposed on CCTOs by the Local Government Act 2002, including the provision of an annual Statement of Corporate Intent.

The company provides core port services for the Nelson region and also the following:

- Marine services which include pilotage, towage and navigation aids for the arrival, berth and departure of vessels to the Port
- Berths to accommodate vessels at the Port
- Wharves, plant and other services to facilitate the discharge and loading of vessels
- Container terminal handling services
- Cargo logistics including warehousing and storage of goods
- Vessel slipping services.

Performance targets – Port Nelson Ltd

Measures	Target	Result	Comment
Lost time injury frequency rate (lost time injuries divided by hours worked in period multiplied by 100,000)	<1.5	Not achieved	Actual rate 1.64
Net debt/equity ratio	<45.0%	Achieved	Actual ratio 17.6%
Dividends declared	\$4.2M	Achieved	Actual dividends \$4.2M
Cargo throughput (cargo tonnes)	2.7M	Achieved	Actual throughput 2.7M tonnes
Shipping tonnes (gross registered tonnes)	7.8M	Achieved	Actual 8.6M tonnes
Ship visits	695	Achieved	Actual 786 visits
Revenue	\$38.0M	Achieved	Actual \$43.3M
Return on average shareholders' funds (based on the net surplus earnings figure prior to other comprehensive income)	4.3%	Achieved	Actual return 5.5%
Return on funds employed	6.3%	Achieved	Actual return 7.5%
Capital expenditure	<\$3.5M	Achieved	Actual expenditure \$1.8M

Measures	Target	Result	Comment
Incidents leading to pollution of harbour	Nil	Achieved	No incidents
Compliance with all resource consent conditions	100%	Not achieved	99% compliant
Compliance with NZ Maritime Safety Standards	100%	Achieved	100% compliant

Financial performance – Port Nelson Ltd

Port Nelson Limited is 50% owned by the Nelson City Council and is self administered.

	2014	2013
	\$000	\$000
Revenue	43,290	40,198
Expenses	32,414	30,607
Net surplus before taxation	10,876	9,591
Provision for taxation	(3,286)	(2,508)
Net surplus for year after taxation	7,590	7,083
Other comprehensive income	278	6,562
Total comprehensive income	7,868	13,645
Shareholder's funds brought forward	143,318	133,873
Dividend	(4,200)	(4,200)
Deferred tax adjustment	0	0
Shareholder's funds carried forward	146,986	143,318

NELMAC LTD

Nelmac was established in 1995 and is 100% owned by the Nelson City Council. The main activity and objective of the company is to provide the City with high quality management, maintenance and construction of its natural and built environment. This includes facilities and infrastructure such as water and waste, parks/reserves and sportsfields.

Performance targets – Nelmac Ltd

Measures/targets	Result for 2013/14	Comment
Non-shareholder business		
Ensure that all non-Nelson City Council work contributes to the profitability of the company	Achieved	Non-Nelson City Council work contributed to profitability



Measures/targets	Result for 2013/14	Comment
Equity ratio		
Financial risk limited by maintaining a ratio of shareholder funds to total assets. In the range of 55%–65%	Achieved	Ratio was 57%, largely due to significant investment in assets
Quality of service		
Company will maintain its AS/NZS ISO 9001:2000 accreditation	Achieved	Maintained
Achieve compliance with Nelson City Council contract key performance measures for the year ending 30 June, to be monitored monthly	Achieved	Complied
Nelmac will maintain a record of the number of complaints and congratulations received each year and the results will be reviewed regularly by the Board	Achieved	Maintained
Staff		
Company will maintain its AS/NZS ISO 9001:2000 accreditation	Achieved	Maintained
Achieve compliance with Nelson City Council contract key performance measures for the year ending 30 June, to be monitored monthly	Achieved	Complied
Nelmac will maintain a record of the number of complaints and congratulations received each year and the results will be reviewed regularly by the Board	Achieved	Maintained
Sustainability		
Environmentally responsible business, fully compliant with all relevant statutory and contractual obligations and responsibilities	Achieved	As far as known, compliant with all relevant legislation
Ensure that the Nelmac sustainability policy is implemented and utilised as a compass for guiding company decisions	Achieved	Sustainability policy implemented and utilised
Implement further training and development for all Nelmac staff in sustainability issues and how to apply the company's Sustainability Policy	Achieved	Further training and development implemented for all Nelmac staff
Each department to regularly review its use of resources, especially non-renewable resources, with a view to reducing waste in delivering services	Achieved	Resource use reviewed

Financial performance – Nelmac Ltd

Nelson Maintenance and Construction Limited (NelMAC) commenced operations on 1 July 1995 following the corporatisation of the Operations Business Unit. The company is fully owned by the Nelson City Council.

	2014	2013
	\$000	\$000
Revenue	24,810	18,232
Expenses	23,507	16,962
Net surplus before taxation	1,303	1,270
Provision for taxation	(367)	(357)
Net surplus for year after taxation	936	913
Retained earnings brought forward	5,732	5,056
Revaluation	0	215
Dividend	(456)	(452)
Retained earnings carried forward	6,212	5,732

NELSON AIRPORT LTD

Council owns 50% of Nelson Airport Ltd with Tasman District Council owning the other half. The main objective of the company is to operate a successful airport business that meets the needs of the Nelson Tasman region.

Performance targets – Nelson Airport Ltd

Measures/targets	Result for 2013/14	Comment
Pass all civil aviation certification audits at a satisfactory standard	Achieved	All audits passed. No outstanding matters
Review emergency preparedness for customer safety and infrastructure assets	Achieved	Review completed by 31/12/13 and action defined for resolving or mitigating issues
Complete consultation on the terminal access redesign by 30 June 2013	Achieved	The Board suspended progress on the implementation phase pending a Master Plan review of terminal spatial requirements and seismic strengthening options (rebuild or extend). Access must integrate with new terminal footprint
Implement the 1st stage of the design by 30 June 2014	Not achieved	
Ensure the required level of facilities are developed and maintained to support the growth of the aviation and related industries in the area	Achieved	Ex Golf Club lease developed for additional GA and Hangar facilities



Measures/targets	Result for 2013/14	Comment
Continue to support the expansion of the aviation service industry in Nelson, particularly through the Nelson Aviation Cluster and the Top of the South Aviation Strategy	Achieved	Cluster forum held in Nelson. Strategy review undertaken. International promotion opportunities identified/used (2), media releases (3), International delegations (1)
Encourage growth of airline passengers and related services in the region	Achieved	5.2% increase in PAX capacity through Nelson compared with the previous year, to 953k PAX
Ensure long term airport development requirements are identified as much as possible and advise shareholders of such plans and implementation timetables	Achieved	Model established and maintained
Hold regular meetings of the Nelson Airport Noise Environment Advisory Committee and provide this Committee with the appropriate monitoring and information	Not achieved	Noise levels and complaints monitored and reviewed. Meetings cancelled as no complaints or issues raised to review. Monitoring results provided to interested parties
Ensure the company complies with all employment related legislation and remains a good employer	Achieved	No disputes raised, unresolved employment issues or legislative breaches
Take positive steps to continue to manage and where practicable reduce our carbon footprint and to promote environmentally friendly initiatives	Achieved	Replacement of lighting heads to LED. Recycling of terminal waste

Financial performance – Nelson Airport Ltd

On 31 March 1999 Nelson Airport Limited purchased the airport assets and commenced operating the airport. The company is 50% owned by the Nelson City Council, and is currently administered by the Council.

	2014	2013
	\$000	\$000
Revenue	5,249	5,030
Expenses	3,130	2,960
Net surplus before taxation	2,119	2,070
Provision for taxation	(594)	(580)
Net income for year after taxation	1,525	1,490
Retained earnings brought forward	7,034	6,044
Dividend	(650)	(500)
Retained earnings carried forward	7,909	7,034

NELSON TASMAN TOURISM LTD (Tourism Nelson Tasman Ltd)

The Council owns 50% of Tourism Nelson Tasman Limited (NTT), with the Tasman District Council owning the other half. The company undertakes destination marketing, destination management and provides visitor information services. It coordinates marketing and promotion of the Nelson Tasman region as a visitor destination, provides tourism education and product development and manages the regional visitor information centres.

Performance targets – Nelson Tasman Tourism Ltd

Measures/targets	Result for 2013/14	Comment
Destination marketing		
Achieve or exceed international guest night growth against South Island average	Not achieved	NTT 6.2% growth in guest nights against South Island 10.2%
Achieve or exceed domestic guest night growth against South Island average	Not achieved	NTT 2.3% growth in guest nights against South Island 4.7%
Increase visitor length of stay from 2.16 to 2.17 nights	Achieved	Length of stay increased to 2.21nights
Increase tourism sector investment by 2%	Not achieved	Investment of \$343,992 against budget \$366,152
Achieve international spend of \$60,000	Not achieved	Actual spend \$51,500
Achieve convention spend of \$26,000	Achieved	Actual spend \$26,475
Improve ranking from 12th to 11th with Convention Bureau market share	Achieved	Actual ranking 9th from 13th
Increase i-SITE booking sales by 5%		
China	Achieved	Actual sales 44.8%
India	Not achieved	Actual sales down 38.1%
Hong Kong	Not achieved	Actual sales down 23.3%
Achieve \$25,000 website revenue	Not achieved	Actual revenue \$20,613
Improve web-site use:		
• Increase visits by 5%	Achieved	Web-site visits increased by 8.5%
• Increase length of time on site	Not achieved	Average length of time on site 3.38 minutes, compared with 3.40 minutes in 2012/13
• Improve bounce rate	Achieved	Bounce rate of 5.3%, compared with 8.3% in 2012/13



Measures/targets	Result for 2013/14	Comment
Destination management		
Update 2007–2016 Nelson Tasman Regional Tourism Strategic Plan by 30 June 2014	Not achieved	n/a
Improve economic performance as visitor destination. Exceed visitor spend from \$349.5million (REDs 2010)	Not achieved, waiting for new REDs information	n/a
Support development of Māori tourism enterprises by meeting with local iwi representatives and other Māori tourism organisations	Achieved	Communicated with NZ Māori Tourism and Nau Mai Magazine
Visitor information services		
Commercial revenue meets budgets:		
• Booking sales	Not achieved	Sales down 1.6%
• Brochure	Not achieved	Sales 5.7%
• Retail sales display/advertising	Not achieved	Sales down 15.2%
• Other income	Achieved	Other income increased 7.1%
• Increase average sale by \$2.00 (Nelson)	Not achieved	Sales down \$108.05 (Jan–Dec)
• Improve expense savings	Achieved	Savings increased 4.5%
• i-SITE meets Qualmark standards	Achieved	Achieved Silver standard
Company management		
Net profit, working capital and company equity:		
• Net Profit before tax meets budget	Achieved	Net profit \$16,499
• Improve working capital by at least \$50,000	Achieved	Working capital increased \$85,639
• Achieve equity level of \$150,000	Achieved	Equity of \$156,506
Communicates with stakeholders on activities using annually by industry survey	Not achieved	Did not conduct
Adherence to relevant employment legislation	Achieved	All legislative requirements met
Overall staff satisfaction rate is 80%	Achieved	Staff satisfaction is 91%

<i>Financial performance – Tourism Nelson Tasman Ltd</i>	2014	2013
	\$000	\$000
Revenue	1,682	1,784
Expenses	1,657	1,732
Net surplus before taxation	25	52
Provision for taxation	(22)	0
Net surplus for year after taxation	3	52
Retained earnings brought forward	132	80
Retained earnings carried forward	135	132

STOKE HEIGHTS (RIDGEWAYS) JOINT VENTURE

The Council owns and controls 50% of the Ridgeways joint venture, with Homedale Holdings Ltd owning the other half. The joint venture is responsible for developing, subdividing and marketing sections on Council-owned land in Stoke. The joint venture is a Council-controlled Trading Organisation (CCTO) set up for the purpose of making a profit.

The subdivision and development work was completed several years ago and the sale of as yet unsold sections is the only stage to be completed. The current expectation is that the last sections will not be sold until 31 March 2019, given the current economic climate.

Performance – Stoke Heights (Ridgeways) Joint Venture

Measures/targets	Result for 2013/14
Number of sections sold compared to forecast and previous two years' performance	2011/12: 2 sections sold 2012/13 3 sections sold (forecast 4) 2013/14: 1 section sold (forecast 2)
Number of serviced sections available for sale but not unconditionally sold compared with previous two years	2011/12: 17 sections 2012/13: 12 sections (includes two withdrawn for earthworks) 213/14: 11 sections (includes 2 with earth works and drainage now completed)
Ratio of actual sale prices of total section sales to total listed selling price	2011/12: 100% 2012/13: 100% 2013/14: 100%



Measures/targets	Result for 2013/14
Documentation of any issues or complaints received by the joint venture or Council relating to activities covered by the joint venture agreement	Any complaints received were documented. An insurance claim for damage to an adjacent property was heard by the Disputes Tribunal in September 2013 and the claim dismissed as having no basis
Forecast completion date: 31 March 2019	Forecast completion date remains at 31 March 2019

Financial performance – Stoke Heights (Ridgeways) Joint Venture

The Ridgeways Joint Venture is 50% owned by the Nelson City Council and is self administered.

	2014	2013
	\$000	\$000
Revenue	524	562
Expenses	186	190
Net surplus before taxation	338	372
Retained earnings brought forward	533	761
Distribution	(400)	(600)
Retained earnings carried forward	471	533

NELSON REGIONAL ECONOMIC DEVELOPMENT AGENCY

The Nelson Regional Economic Development Agency (EDA) is a Nelson City Council CCO. The EDA mission statement is to 'facilitate sustainable development of the region that enhances economic vitality, taking into account the region's cultural and environmental values'. The EDA is funded by both the Nelson and Tasman Councils.

This agency led the development of the Nelson-Tasman Regional Economic Development Strategy (REDS). The EDA Board stated its intent to continue to pursue its three operational strategic objectives, which were stated in the 2009 Nelson Community Plan:

- Facilitate economic development projects that build national and international competitiveness
- Provide economic advice to the region
- Provide ongoing assessment of the region's performance.

The performance of the EDA is linked to and measured against these three objectives. Refer to the Economic activity section of this report for more information on the EDA's wider contribution to Nelson's economy.

Performance targets – Nelson Regional Economic Development Agency

Measures/targets	Result for 2013/14	Comment
Primary facilitator of economic development projects		
Complete a review and update of the Regional Economic Development Strategy (REDS)	Achieved	Phase 2 REDS Strategy Overview completed. REDS published and distributed
Facilitate the development of Horoirangi Aquaculture project	Ongoing	Engaged with Horoirangi partners to facilitate where appropriate
Workforce Development Strategy	Ongoing	Produced and distributed 'Into the Future'. EDA led the ITO graduation planning and contracted to manage an MSD youth employment initiative
Facilitate the Nelson Events Strategy in conjunction with the Nelson City Council and Nelson Tasman Tourism	Ongoing	Six events funded
Investigate options for accessing capital investment into the region's businesses	Ongoing	Engaged with interested parties about investment opportunities. EDA had discussions with potential overseas investors and assisted in developing NZTE's regional investment profile
Support and sponsor the Young Enterprise Scheme (YES) in the region	Achieved, annual contract	The YES programme was successful in 2014. EDA participated in judging Dragon's Den
Facilitate innovation and entrepreneurship in the region	Ongoing	Supported new and existing businesses through sponsorship at the Bridge Street Collective, Regional Business Partner network, and referral to business support agencies. EDA engaged in developing an innovation hub at NMIT
Regional Business Partner Network – NZTE and Callaghan Innovation	Ongoing	Managed the Regional Business Partner network contract for Te Tau Ihu and delivered grants on behalf of Callaghan Innovation. The Regional Partner programme is under review



Measures/targets	Result for 2013/14	Comment
Cluster group facilitation	Ongoing	<p>Provided administrative support to Engineering and Aviation clusters</p> <p>Support to the Food and Beverage Innovation cluster initiative based at Marlborough Research Centre</p> <p>Member of group investigating a Marine City initiative</p>
Oil and gas industry	Ongoing	In conjunction with Taranaki, Otago and Southland regions identified opportunities in servicing the oil and Gas industry
Facilitate and contribute to the Regional Branding Project	Ongoing	Worked with a group of business people to develop a regional identity and a strategy has been developed
FIFA Under 20's: If the region's hosting bid is successful, support hosting plans and any work that maximizes the benefits of the region's involvement	Bid unsuccessful	Bid withdrawn
If the region's hosting bid is successful, support the Cricket World Cup 2015 (CWC2015) hosting plans and any work that maximizes the benefits of the region's involvement	Bid successful, ongoing	Participated in regional planning meetings. CEO is a member of steering committee
International business opportunities; Key market: China	Ongoing; April 2014 trip	CEO hosted a business delegation to China and a delegation from Yianjiang to Nelson. Worked with NMIT and business to facilitate opportunities between Nelson and China. With NZTE regional office, co-hosted China networking sessions with local businesses
Facilitate opportunities for collaboration across business, industry and government to increase innovation in the region	Ongoing	<p>Initiatives identified through REDS process to be implemented in 2015</p> <p>Facilitated regional Business Leaders meeting. Participated in planning meetings and facilitates collaboration with multiple stakeholders</p>
Facilitate opportunities for attracting international students to the region	Ongoing	Worked with Education New Zealand and NMIT to increase international students to the region
Māori economic development	Ongoing	Engaged with iwi and key regional stakeholders to facilitate discussion and identification of opportunities

Measures/targets	Result for 2013/14	Comment
Outcomes/recommendations identified in population strategy white paper	Ongoing	Collaborated with stakeholders to progress recommendations. Spoke to Skilling New Zealand about opportunities of an ageing population and Nelson Greypower. Contracted to deliver MSD youth employment initiative
Ensure the region's councils are given the most appropriate information to enable them to make informed decisions on issues that affect the retention of existing business and the capacity for business growth	Ongoing	Consulted with and presented REDS findings to Council. Continued to provide meaningful and current information through Tracking the Economy, REDS and regular consultation
Encourage the region's councils to provide or advocate to central government for key infrastructure that can deliver future economic benefit to the region	Ongoing	CEO is a member of Telecom rural broadband group and assists with the Lee Valley Dam project
Lee Valley Water Augmentation project	Ongoing	Facilitated a review and update of the economic benefits assessment of the proposed dam
Summit and workshops	Achieved	Annual Summit successful with 135 attendees
Sustainable business support	Ongoing	Reviewed current sustainable funding schemes for businesses and update webpage as appropriate
Primary provider of economic development advice		
Communicate the advantages of doing business in the Nelson Tasman region	Ongoing	Contact for businesses considering locating to the region. Offered business start-up and relocation advice to a number of businesses interested in settling in the Nelson region. Facilitated business delegations to/from China and other countries
Management of the Nelson Tasman Connections Service	Ongoing, annual contract	Provided contract management, data compilation and distribution. Signed a contract with NCC to deliver a reduced service in 2015 on behalf of the Mayors' Taskforce For Jobs programme
Provide six monthly key statistical information to Councils and the community on relevant performance measures	Achieved	Delivered two six monthly reports



<i>Financial performance – Nelson Regional Economic Development Agency</i>	2014	2013
	\$000	\$000
Revenue	1,274	1,187
Expenses	1,269	1,191
Net surplus before taxation	5	(4)
Provision for taxation	(7)	18
Net surplus for year after taxation	(2)	14
Retained earnings brought forward	368	354
Retained earnings carried forward	366	368

TASMAN BAYS HERITAGE TRUST (Nelson Provincial Museum)

The Tasman Bays Heritage Trust (TBHT) was established in 2000 as a CCO owned 50% by Nelson City Council and 50% by Tasman District Council. It is responsible for providing museum services and protecting the collections of historic treasures held on behalf of the Nelson Tasman region. The museum exhibition facility on the corner of Trafalgar and Hardy Streets was opened in late 2005 providing a combination of permanent and temporary exhibitions. It is well used by schools for part of their learning experiences outside the classroom (LEOTC) programmes.

Performance targets – Tasman Bays Heritage Trust

Measures/targets	Result for 2013/14	Comment
Governance Finance Strategic		
Secure the financial future of the TBHT by fixing and repaying the interest bearing debt of the Trust and by maintaining the debt repayment program agreed with the councils Negotiate the repayment schedule with councils and be in a position to repay more of the interest bearing loan	Achieved	The interest bearing debt was reduced and a repayment schedule is in place with both stakeholder councils
Register with the Charities Commission constitutional amendments to the Deed of Trust to align with the Local Government Act 2002 and the Memorandum of Understanding with the Trust's iwi partners Bring the Deed of Trust and the Memorandum of Understanding with iwi into alignment to clarify the Trustee selection and appointment process in particular	Not achieved	Deed of Trust has been reviewed

Measures/targets	Result for 2013/14	Comment
Review TBHT's long term operating facilities and needs including exhibition, storage, collection and research facilities. This is to ensure a strategic basis for effective and visionary Museum operations for the long term, to enhance storage and to reduce risk to collections held by the Museum	On-track	Consultant appointed and review scheduled to be completed by the end of the 2014 calendar year
Resolve the issues identified in the Detailed Engineering Evaluation of the Research Facility building at IseI Park to ensure the collections are protected and that public have access to the research material	Achieved	Work to strengthen the building, improve the security and egress issues was undertaken and financed within existing resources
Ensure that objectives are achieved within budget	Achieved	Monthly reporting and forecasting was presented at monthly Board Meetings
Ensure the Asset Register is maintained and that an appropriate asset management plan is put in place	Achieved, ongoing	The Asset Register is maintained by the Financial Services Officer. Collection assets are added at current market value as appropriate
Museum collections care and development		
Improved conditions for Collections: Allocate resources to fit out additional storage space at Elm Street in order to transfer objects stored in unstable environmental conditions at Founders Historic Park and containers at the Research Facility	Achieved, ongoing	Elm Street building is working well for lower risk off-site storage. New shelving is largely in place and is being well used
Seek to reduce disruption to staff work and public services caused by the condition of the building and endeavour to find ways of providing access to alternative resources and modes of access	Achieved	The kiosks are well used by people wanting information. Visitor numbers at the Research Facility are about 60 a month plus large numbers of letters, phone calls and emails
Continue to seek advice from Te Tai Ao Komiti in relation to taonga in the care of the Museum prior to Collections Committee meetings. In particular keep the Komiti fully aware of the status of collection stores involving taonga	Achieved	The meetings of the Iwi Komiti considered the full list of potential acquisitions at their meetings



Measures/targets	Result for 2013/14	Comment
Continued work on Glass Plate Negative Collection. As soon as building issues are resolved, continue the Glass Plate Relocation and Digitisation Project progressively making data available on-line	Achieved, ongoing	Despite the Research Facility being closed for much of the year, achieved over 80,000 plates with 30,000 on-line by 30 June 2014 Amongst the plates scanned and available are 1,600 images of servicemen from WW1
Actively work towards resolving building issues so that staff can maintain the care and preservation of collection objects held in storage and on public display following currently accepted museum standards and practices	Achieved	The S124 was lifted. The building is in a stable condition with improved security, fire egress, pest control and environmental monitoring compared with a year ago
Continue to develop the collection database, Vernon CMS, maintaining the data standards and user manual	Ongoing	The transfer of software to the new server continued. This will result in improved access to information and public visibility
Process donations according to Standard Operating Procedures and create a record in Vernon CMS for new acquisitions within six months of being accessioned into the permanent collection	Achieved	A simplified data set is reported monthly through the Data Dashboard Potential acquisitions checked through Te Tai Ao Komiti for advice on items of interest to iwi
Museum exhibitions, education and the visitor experience		
Update the Integrated Exhibition Plan including refreshment of the permanent exhibition gallery, the Forward Exhibition Programme of changing exhibitions in the upstairs gallery and other spaces; and including marketing displays in window spaces and elsewhere	Ongoing	Changes for the cave exhibition planned, including improved lighting, sound triggering and models for the peep holes. The models for the cave are under construction
Deliver a Forward Exhibition Programme including both internally produced and externally sourced exhibitions that seeks to meet the needs and interests of a broad audience, aligned with the Exhibition Policy	Achieved	The Exhibition Advisory Committee discussed the plan of exhibitions for the Main Upper Gallery and Education space and the proposed window display
Put in place the planning necessary to maximise community engagement with exhibitions and programming associated with the Centenary of World War 1	Ongoing	A Communication Review delivered strategies that will be used in the WW1 exhibition

Measures/targets	Result for 2013/14	Comment
Use the Visitor Survey as a means of ascertaining levels of Visitor Satisfaction with Services, Exhibitions and Programmes [target 80% or better rate their experience as 8,9,10 on a 10 point scale] and the success of campaigns to attract repeat visits from the regional population	Achieved	On all measures the target of 80% was exceeded Programmes were not assessed during 2013/14
Invite participation from selected groups of regional and other visitors in a review of the permanent exhibition. Use this input to help prioritise the sections to be worked on in the next three years	Not achieved	Participation by groups not initiated. Currently working on the cave area as a priority. The Communication Review suggested upgrading the foyer area
Seek input from the manawhenua iwi on plans to update the six iwi cases. Seek advice and guidance regarding Māori involvement in World War 1. Maintain as standing Agenda items with Te Tai Ao Komiti	Ongoing	Discussion with Ngati Kuia about an exhibition around stone tool making has education potential. Identified Māori names in the database of WW1 personnel and work is under way to deliver the stories
Continue to seek partnerships from the community and other institutions including other regional heritage assets that add value to the education work of the Museum. Seek guidance from the Education Advisory Committee and transmit reports from that group to the TBHT	Achieved, ongoing	Developed relationship with Brook Sanctuary. Educators took classes at the Sanctuary. Had discussions with the Suter around art of the WW1 period being displayed at the Museum while they are closed. Explored opportunities for working with Natureland
Provide education opportunities to regional school students to support their NZ Curriculum studies based on our exhibitions and resources. Target of at least 5000 students	Achieved	Received notification from the Ministry of Education about LEOTC
Continue to maximize promotional opportunities by implementing joint marketing strategies with other regional institutions, particularly those supported by our two regional Council stakeholders	Achieved, ongoing	Marketing and promotion was aligned with other Council assets. There was strong uptake of the Memories exhibition and work is underway on a joint portal for regional heritage assets



Measures/targets	Result for 2013/14	Comment
Undertake development of the Vernon CMS web browser module to increase its accessibility and usability as part of a longer term strategy to increase and enhance the Museum's online presence	Ongoing	A new version of the web browser has been ordered. This will allow greater visibility and access
Continue to engage with the community through informative content on the Museum's website and monthly email newsletter as part of a strategy to increase public awareness of exhibitions, education and public programmes, and the work of staff. Seek to add at least 200 new addresses annually from amongst local and regional visitors	Achieved, ongoing	The website was assessed and changes made The email database climbed more than 500 during 2013/14
Continue to add content to the Museum's electronic public access catalogue – Collections Online. Make this information available through a public kiosk in both venues and on the worldwide web. Enhance the kiosks by adding access to more heritage information websites and databases	Achieved, ongoing	The glass plate negative project has added over 30,000 images to the online catalogue in the past three years. There were over 50,000 online access searches in 2013/14 of the resources managed by the Museum. The kiosks are well used by researchers
Work with our finance and banking service provider to scope an e-commerce capability for selected products and services	Ongoing	PAYPAL worked well for overseas and local sales of photographic material
Disseminate knowledge of the Museum, its work and the collections, through participation in presentations, workshops and conferences, contributing to the overall development of the Museum's professional standards and practice, internally and regionally	Achieved	Two senior group presentations were held in 2014. Christina Hardy presented a paper at the Museums Aotearoa conference and at a conference in the UK

Financial performance – Tasman Bays Heritage Trust

	2014	2013
	\$000	\$000
Revenue	2,016	3,233
Expenses	1,920	2,055
Net surplus before taxation	96	1,178
Other comprehensive income	0	(55)
	96	1,123
Equity brought forward	18,577	17,454
Equity carried forward	18,673	18,577

THE BISHOP SUTER TRUST (Suter Gallery)

The Council established The Bishop Suter Trust in 2008 as a CCO to govern The Suter Art Gallery. The Trust is responsible for providing public art gallery services and protecting a significant collection of artworks on behalf of the Nelson Tasman region. The Suter complex comprises exhibition galleries, a shop, café and theatre. It is also the home of the Nelson Suter Art Society, on its own site adjacent to the Queen's Gardens and Albion Square which it has occupied since 1898. It provides a programme of regularly changing exhibitions and activities and is well used by schools for part of their Learning Experiences Outside the Classroom (LEOTC) programmes.

Performance targets – The Bishop Suter Trust (Suter Gallery)

The Suter's collection continued to grow with the addition of seven paintings (including artworks by Nelson artists), as well as ceramics, a large portfolio of drawings and significant archival material, all donated.

The exhibitions' programme was enhanced with 29 floor talks, lectures and other activities, eight held in conjunction with other organisations. The Suter's education service is highly regarded with over 5,000 school students participating in programmes.

The Bishop Suter Trust, in partnership with Nelson City Council, made significant progress towards redevelopment of The Suter. The Trust embarked on a successful community fundraising campaign and significant grants and donations were received.

Measures/targets	Result for 2013/14	Comment
Operate a well managed successful visual arts centre and public art gallery		
Total number of visits to all parts of The Suter	Achieved	Total visits of 91,731 against a target of 80,000 per annum
Days open as advertised	Achieved	Suter open as advertised. Open 362 days, 10.30 am to 4.30 pm
Suter operates within its agreed annual plan	Achieved	Total revenue generated of 29.2% against a target of at least 20% of revenue
Raise funds to implement the Redevelopment Project	Achieved	Significant grants and donations received from the: New Zealand Lottery Grants Board WWI Commemorations, Environment and Heritage; Regional Museums Policy for Capital Construction Projects; and The Canterbury Community Trust. In addition support from individuals, community organisations and trusts
Engage, educate and entertain the regional community and visitors through a diverse and stimulating programme of visual arts' exhibitions		
Present a diverse and stimulating programme of exhibitions	Achieved	Seventeen exhibitions visited by 26,856 people against a target of minimum of 15 exhibitions visited by 30,000 people
Provide public programmes which enhance appreciation and enjoyment of exhibitions	Achieved	A total of 29 including floor-talks, illustrated lectures; films, openings and fundraising special events. The target was a minimum of 20 talks, activities or events



Measures/targets	Result for 2013/14	Comment
Deliver a Learning experiences Outside the Classroom (LEOTC) service for Nelson/ Tasman region	Achieved	A total of 4,733 students in 236 Suter Educator led classes from 25 schools. The target was 3,000 students from 25 schools
Provide after school activities	Achieved	A total of 107 activities provided, against a target 55 Suter Kids Club sessions delivered per annum
Collect, record, interpret and preserve the artistic heritage of the Nelson/Tasman region and New Zealand (with collection maintained in optimal conditions for its long term preservation)		
The collection is developed in line with the Suter's collection policy; an acquisitions fund is developed; maintained in optimal conditions and prepared for relocation	Achieved	Four art works were purchased and 25 were gifted. The Acquisition fund did not meet its target for 2014, as the emphasis was on seeking donations for the Redevelopment Fund. Collection items are being readied for relocation for the Redevelopment
The Suter's relationship with iwi and Māori is strengthened	Achieved	Regular meetings held, cultural protocols observed and the Memorandum of Understanding with Ko Te Pouaranga reviewed and revised in anticipation of signing in September 2014. Iwi had input into the Redevelopment Project
Suter engages in partnerships; and provides leadership in areas of expertise	Achieved	Projects included a joint fundraiser with Nelson Suter Art Society. Assisted with an exhibition Jane Evans A celebration of Colour at Reflections Gallery; the archival project at Nelson Woman's Club; an event as part of 2013 Nelson Arts Festival; Light Nelson 2013 (and 2014). Planned ahead for 2014/15 projects. Involved with NMIT Creative Industry programme; and provided public art advice

Financial performance – The Bishop Suter Trust (Suter Gallery)

	2013	2014
	\$000	\$000
Revenue	1,313	1,486
Expenses	879	885
Net surplus before taxation	434	601
Retained earnings brought forward	10,080	11,191
Retained earnings carried forward	10,514	11,792

CONTACT US

COUNCIL CUSTOMER SERVICE CENTRE

Open from 8.30am to 5.00pm weekdays except Thursdays (open 9.00am to 5.00pm on Thursdays).

Located in Civic House, corner Halifax and Trafalgar St, 110 Trafalgar Street, PO Box 645, Nelson.

Telephone 546 0200 (24 hour, 7 day service). Fax 546 0239.

WEBSITE AND EMAIL

Visit nelson.govt.nz or email enquiry@ncc.govt.nz

CORRESPONDENCE

Address written correspondence to the Council to:

Chief Executive, PO Box 645, Nelson 7040 or fax to 546 0239.

ATTENDING A COUNCIL MEETING

Council meetings are advertised in Live Nelson. Members of the public are welcome to attend meetings of the Council and its Standing and Special Committees. You could be asked to leave a meeting if Council needs to discuss a confidential topic. To do that, Council would pass a resolution to that effect, under the Local Government Official Information and Meetings Act 1987.

PUBLIC FORUMS

There is a public forum at the beginning of most ordinary Council meeting where up to five minutes will be available for members of the public to speak to Councillors. Book a time before the meeting by contacting a Council Administration Adviser on 546 0200.

DEPUTATIONS

Groups or organisations may form a deputation to make a representation to a Council or Committee meeting. There is a formal procedure for such a presentation. A request for a deputation to appear, including the subject to be raised, must be made in writing at least 10 days before the meeting. Contact a Council Administration Adviser on 546 0200.

PETITIONS

The presentation of a petition to Council or its Standing Committees must conform to certain rules. Contact a Council Administration Adviser on 546 0200.



Civic House, 110 Trafalgar St, Nelson
PO Box 645, Nelson, 7040
enquiry@ncc.govt.nz
03 546 0200

nelson.govt.nz

